

We will fight climate change by reducing our carbon footprint and helping nature sequester more carbon.

AMBITION	PERFORMANCE IN 2017	→ TARGET
<p><b>Reduction in CO2 footprint</b></p> <ul style="list-style-type: none"> <li>• Intensity (g CO2equivalent/Kg product) Baseline 2015</li> <li>• Absolute (tons CO2eq) Baseline 2015</li> </ul>	<p><b>-10,5%</b> (on a like for like basis)</p> <p><b>-9,7%</b> (on a like for like basis)</p>	<p>→ <b>50% intensity reduction</b> on Full scope (1,2&amp;3) by 2030</p> <p>→ <b>30% absolute reduction</b> on scope 1&amp;2 by 2030</p> <p><b>Zero net Carbon by 2050</b></p>
<p><b>Reduce energy consumption of factories &amp; Promote renewable energy</b></p> <ul style="list-style-type: none"> <li>• Intensity (kWh/T product) Baseline 2000</li> <li>• % renewable electricity (KWH)</li> </ul>	<p><b>-51%</b></p> <p><b>18,2%</b> renewable electricity used in Danone factories as of end of 2017</p>	<p>→ <b>60% energy intensity reduction by 2020</b></p> <p>→ RE 100 : <b>100% renewable electricity by 2030</b> with 50% reached by 2020</p>
<p><b>Use climate friendly refrigerants in our new cooling installation within our operations</b></p> <ul style="list-style-type: none"> <li>• % of Industrial fleet compliant (kg Gas)</li> <li>• % of commercial fleet compliant (number of units)</li> </ul>	<p>As of end of 2017 where it is legally allowed and available :</p> <ul style="list-style-type: none"> <li>• Industrial Fleet: <b>68%</b></li> <li>• Commercial fleet: <b>99%</b></li> </ul> <p>As of end of 2017 worldwide :</p> <ul style="list-style-type: none"> <li>• Industrial Fleet: <b>15%</b></li> <li>• Commercial fleet: <b>91%</b></li> </ul>	<p><b>100%</b> of newly purchased refrigeration installations within our factories, supply chain and point of sales HFC-free:</p> <ul style="list-style-type: none"> <li>• Immediately where are legally allowed &amp; available</li> <li>• Before 2025 in regions with deployment constraints</li> </ul>
<p><b>Eliminate deforestation from our supply-chain</b></p> <p>Relevant standards specific to each commodity at risk: Paper &amp; Board; Palm Oil; Soy for animal feed; Sugar; timber</p>	<p>Paper &amp; Board: <b>84% recycled or FSC certified</b></p> <p>Palm oil: <b>99% RSPO Segregated</b></p>	<p><b>Eliminate deforestation by 2020</b> for Paper &amp; Board; Palm Oil; Soy for animal feed; Sugar; timber</p>
<p><b>Evian Zero net carbon</b></p>	<p>Carbon neutrality in North America</p>	<p>→ <b>Zero Net Carbon by 2020</b></p>

# CIRCULAR ECONOMY

We will Co-build the circular economy by sourcing sustainable materials for packaging; creating a second life for all plastics and reducing food waste.

AMBITION	PERFORMANCE IN 2017	→ TARGET
<p><b>Develop the use of sustainable resources</b></p> <p>%rPET used in Waters Division</p>	<p><b>14% rPET excl Turkey and China</b></p>	<p>→ <b>25% rPET</b> in Waters Division where it is allowed By 2020 and 33% by 2025</p>
<p><b>Zero plastic landfill for post-industrial packaging waste</b></p> <p>% Post-industrial packaging waste diverted from landfill</p>	<p><b>91% diverted from landfill</b></p>	<p>→ <b>Zero plastics landfill</b> by 2020 in countries with developed collection systems and by 2025 in all our factories</p>
<p><b>Co-create a second life for all plastics</b></p>	<p><b>9 countries</b></p>	<p>→ <b>2nd life roadmap</b> developed for 10 priority countries by end 2017, published in 2018</p>
<p><b>Reduce Food waste and maximize its recovery within Danone Operations</b></p> <p>Intensity (kg non recovered* food waste/tons of sold product) Baseline 2016 defined according to FLW Protocol</p>	<p><b>-10,7 %</b> (on a like for like basis) Industrial: <b>-12,0%</b> (LFL basis) Supply Chain: <b>-9.7%</b> (LFL basis)</p>	<p>→ <b>50% intensity reduction on non recovered food waste by 2025</b></p>

# WATER

We will protect water resources, particularly when scarce, and use them in harmony with local ecosystems and communities.

AMBITION	PERFORMANCE IN 2017	TARGET
<b>Protect natural mineral water resources in our watersheds</b> % Mineral waters sites	100%	100% of sites have run SPRING audits in all Water Division sites (including new ones) by 2020
<b>Return clean water to nature compliant with Danone “Clean Water Standards” (CWS) for wastewater</b> <ul style="list-style-type: none"> <li>% compliant sites</li> <li>% compliant wastewater</li> </ul>	67% of compliant sites (24 sites non compliant) 58% of wastewater discharged to nature is compliant	100% of sites compliant with the standards discharging 100% clean water to nature by 2020
<b>Reduce water consumption in factories</b> Process water intensity (M3/T product) Baseline 2000	-50%	60% water reduction by 2020

# SUSTAINABLE AGRICULTURE

We will promote an agriculture that is competitive, respects natural ecosystems and generates both economic and social value.

AMBITION	PERFORMANCE IN 2017	TARGET
<b>Promote Sustainable Agriculture</b>	<b>ELN Animal welfare program Europe: 100%</b> lamb and Beef have access to pasture and <b>100%</b> of eggs are cage-free.  <b>Dannon US Pledge</b> <ul style="list-style-type: none"> <li>90% animal welfare compliant US direct milk sourcing (Validus certified)</li> <li>2 flagship brands converted to non-GMO Project Certification: Danimals (96% of volume) and brand Dannon (79% of volume).</li> </ul>	100% animal welfare compliance for meat; 100% egg and fish by 2020  <b>Dannon US Pledge</b> <ul style="list-style-type: none"> <li>100% animal welfare Compliance US direct milk sourcing by 2017. We continue to work hard to approach 100% Validus certification</li> <li>3 flagship brands converted to non-GMO Project Certification by 2018: Oikos, brand Dannon and Danimals</li> </ul>