



**UNIVERSIDADE DE SÃO PAULO**  
**ESCOLA DE ENGENHARIA DE SÃO CARLOS**  
**DEPARTAMENTO DE ENGENHARIA DE PRODUÇÃO**

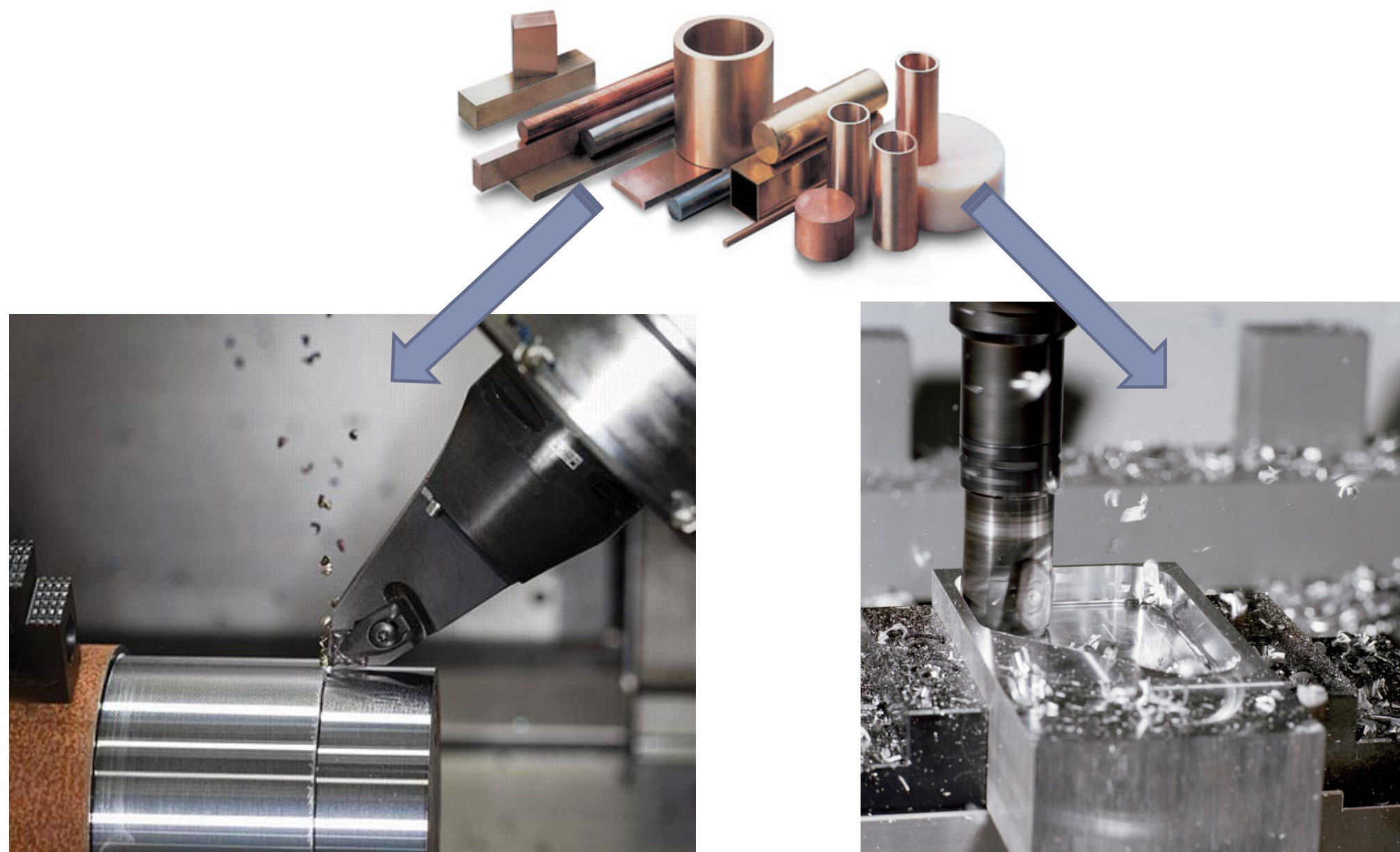
**SEP 0605 – Automação da Produção**

**Aula 7 – Manufatura aditiva**

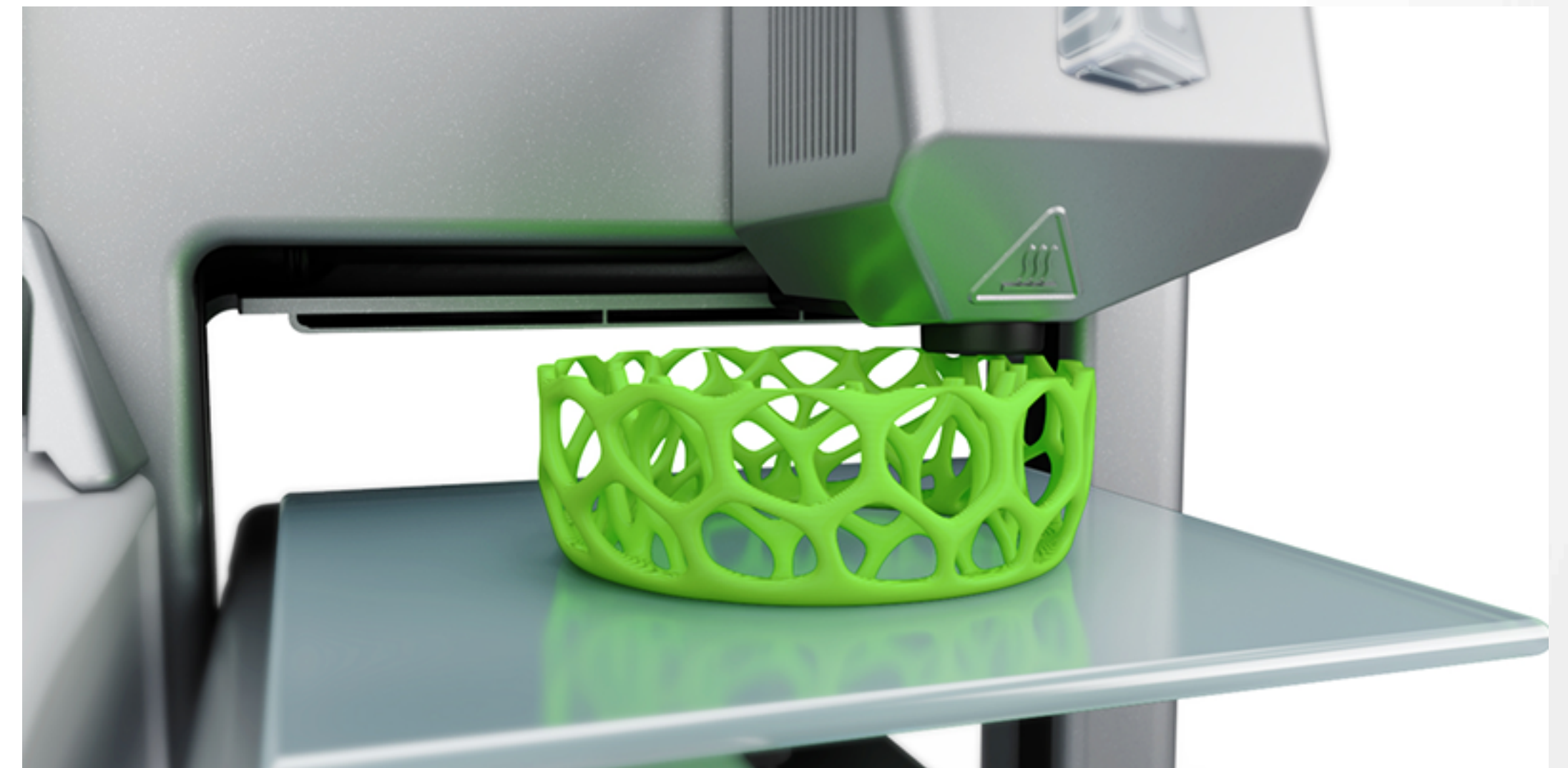
Prof. Eraldo Jannone da Silva

# 1. Fundamentos da manufatura aditiva

Manufatura tradicional - subtrativa



Manufatura aditiva





# 1. Fundamentos da manufatura aditiva

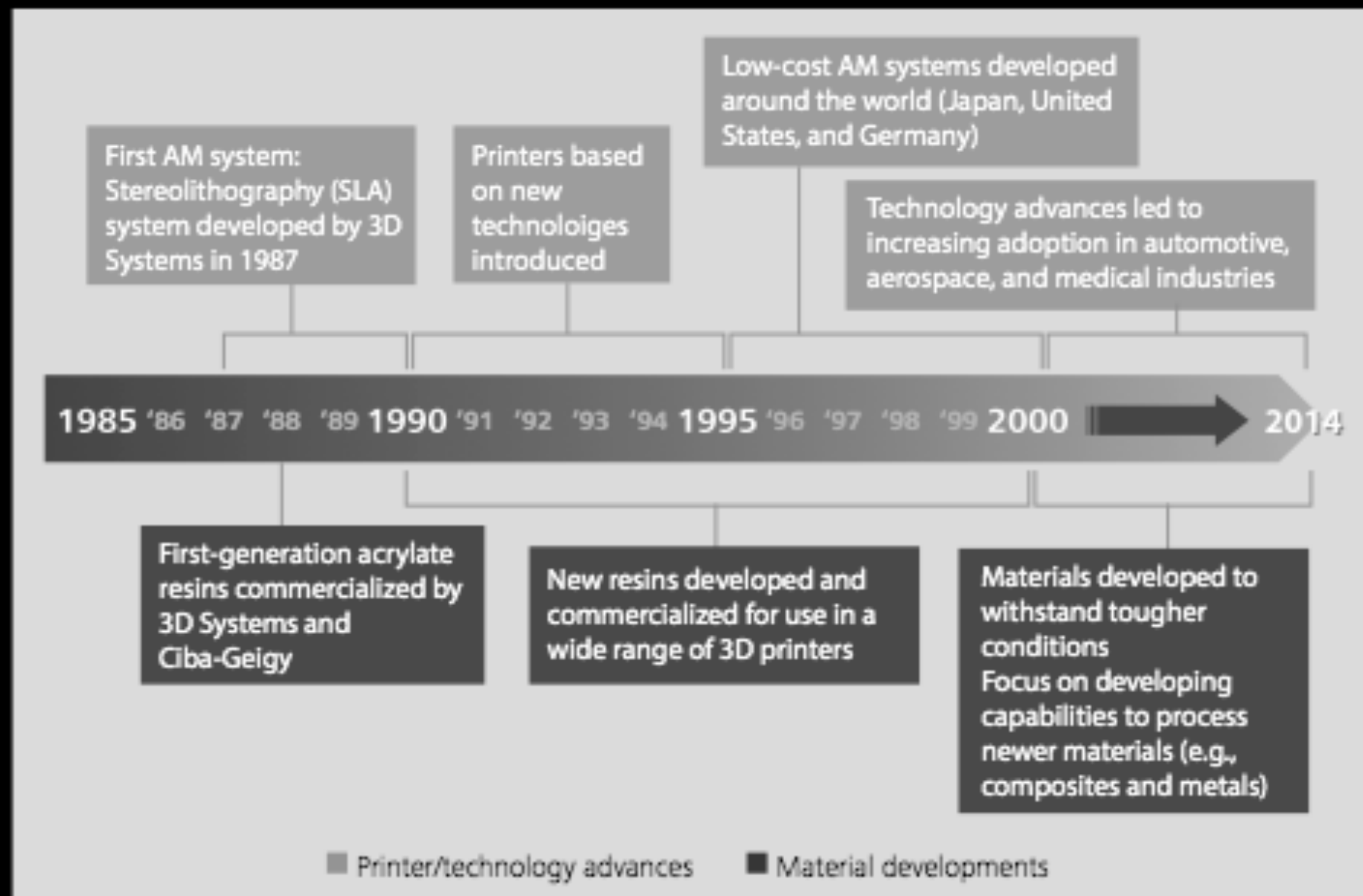


Figure 1. Examples of components fabricated using additive manufacturing



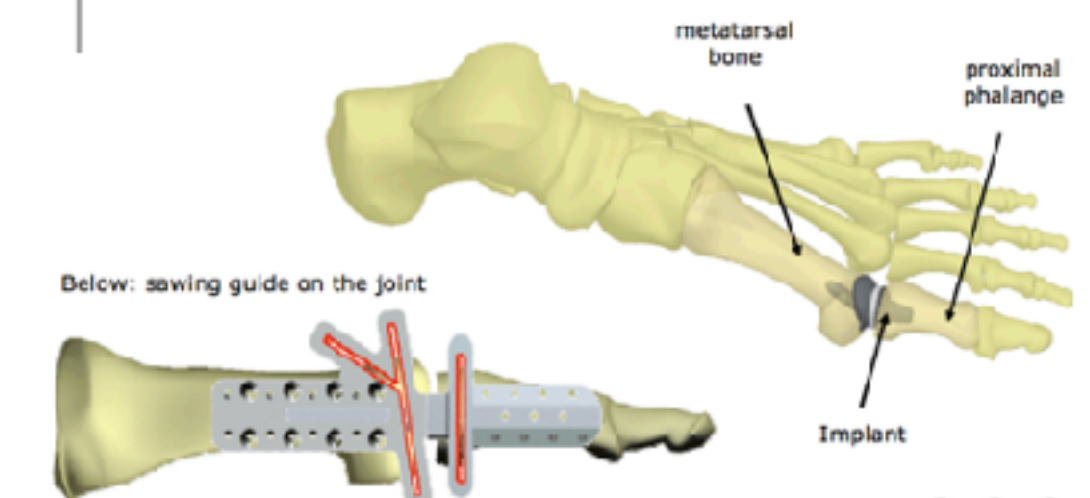
Photo used by permission of 3D Systems.  
Graphic: Delloite University Press - DUFins.com



Fonte: 3D printing - <https://3dprint.com/119885/wake-forest-3d-printed-tissue/>

## Application - Metatarso-Phalanx Implant

Implant to replace joint between metatarsal bone and proximal phalanx (big toe joint) on foot



Presentation Metal 2011 - JGR

ens  
Manufacturing Solutions



# 1. Fundamentos da manufatura aditiva

## Perspectivas futuras



3D Printing 2015 Ford Mustang in Chocolate



<http://3dprinting.com/food/>

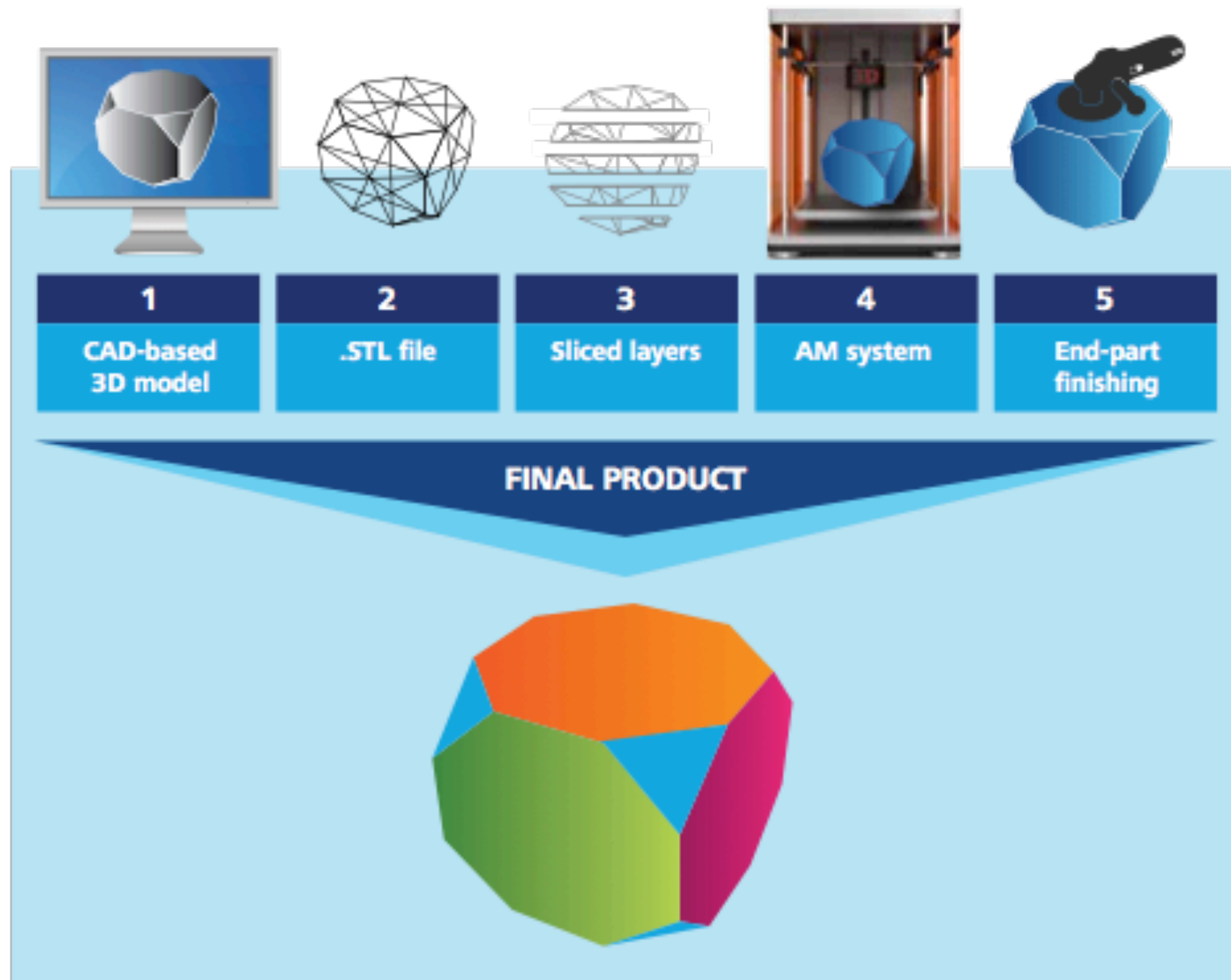


Post-processed and polished cufflinks made of 18 ct yellow gold, designed by Digital Forming (Source: CPM).



# 1. Fundamentos da manufatura aditiva

Figure 2. Additive manufacturing (AM) process flow



Graphic: Deloitte University Press | DUPress.com

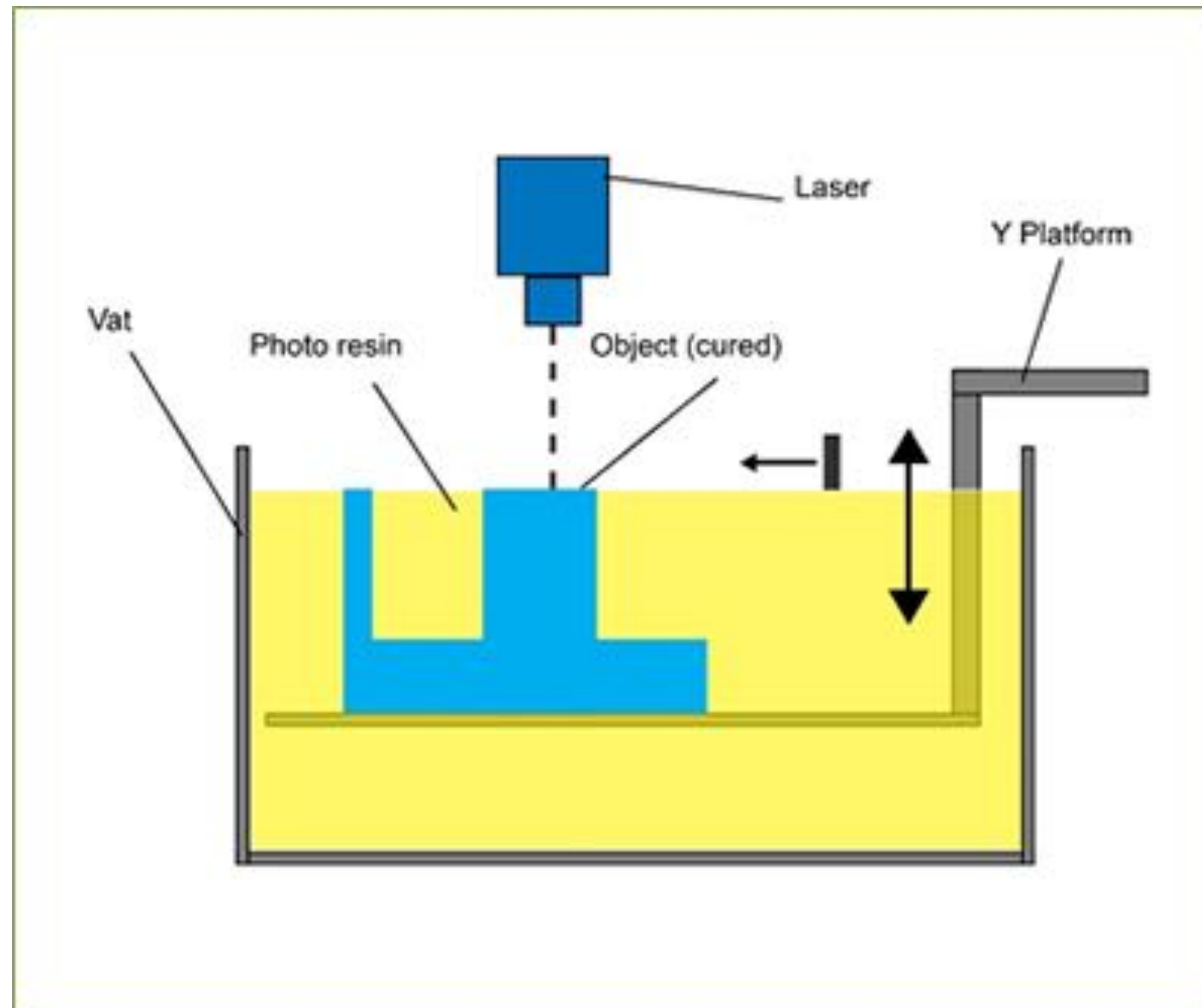
Fonte: Delloite University Press

# 1. Fundamentos da manufatura aditiva



Fonte: Additive Manufacturing Research Group – Loughborough University  
<http://www.lboro.ac.uk/research/amrg/about/the7categoriesofadditivemanufacturing/>

# 1.1 Tecnologias LASER



<https://youtu.be/oNpAnBhgIIs>

Fonte: Additive Manufacturing Research Group  
– Loughborough University - <http://www.lboro.ac.uk/research/amrg/about/the7categoriesofadditivemanufacturing/vatphotopolymerisation/>

## Vat photopolymerization

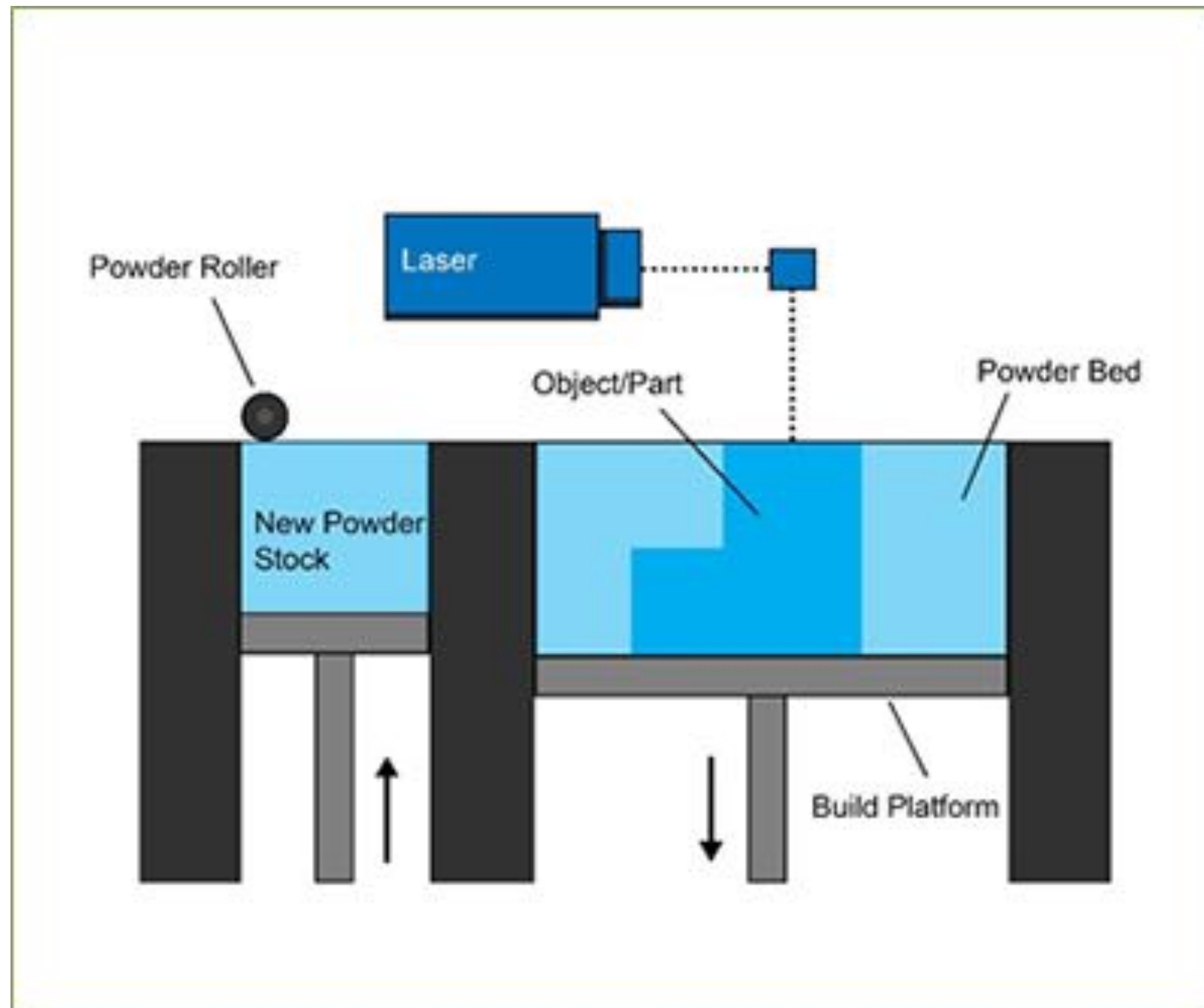
In vat photopolymerization, a liquid photopolymer (i.e., plastic) in a vat is selectively cured by light-activated polymerization. The process is also referred to as light polymerization.

*Related AM technologies: Stereolithography (SLA), digital light processing (DLP)*

Fonte: Delloite University Press

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## 1.2 Tecnologias LASER



<https://youtu.be/oO77VKDB89I>

Fonte: Additive Manufacturing Research Group – Loughborough University  
<http://www.lboro.ac.uk/research/amrg/about/the7categoriesofadditivemanufacturing/powderbedfusion/>

### Powder bed fusion

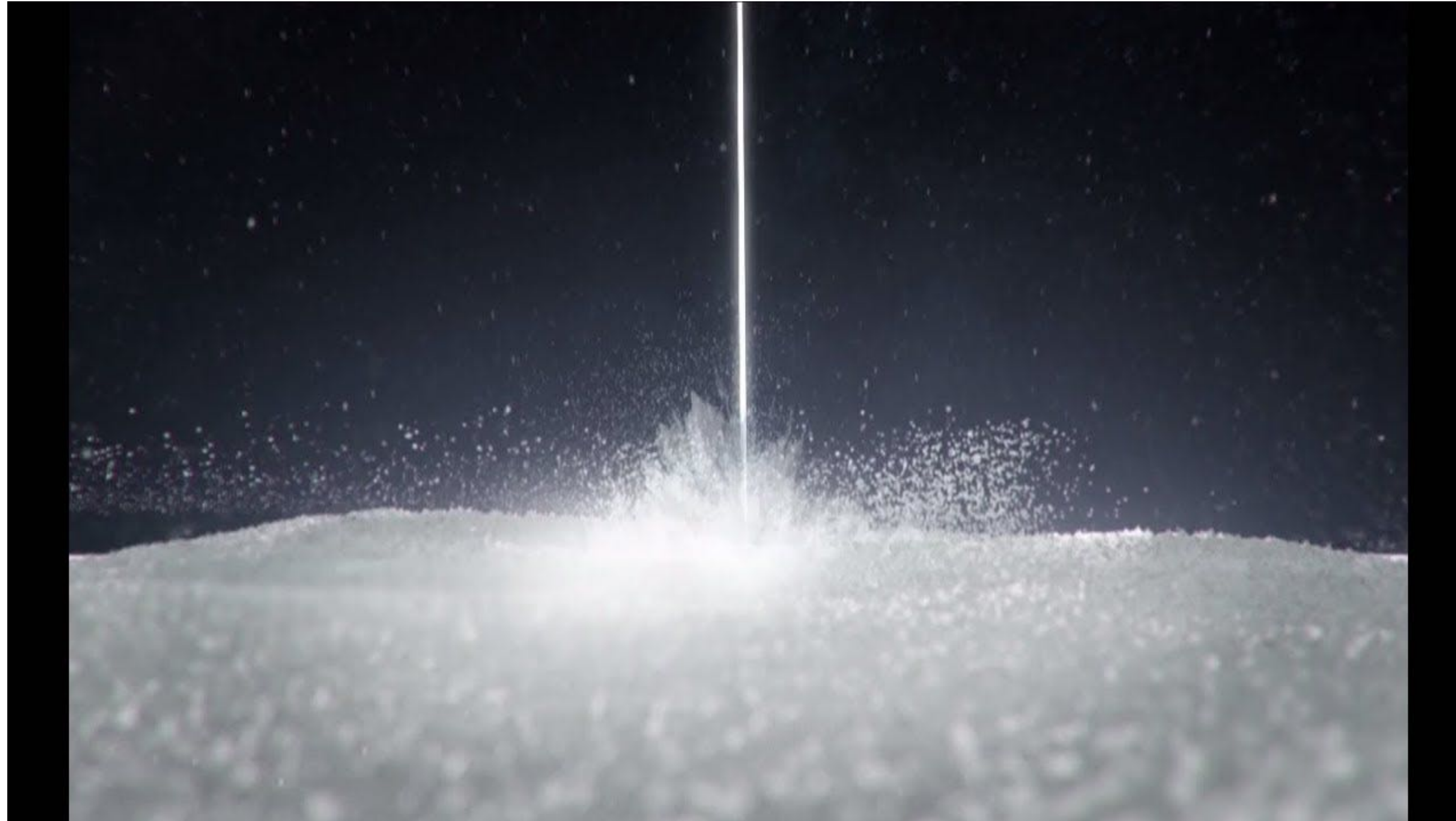
In powder bed fusion, particles of material (e.g., plastic, metal) are selectively fused together using a thermal energy source such as a laser. Once a layer is fused, a new one is created by spreading powder over the top of the object and repeating the process. Unfused material is used to support the object being produced, thus reducing the need for support systems.

*Related AM technologies: Electron beam melting (EBM), selective laser sintering (SLS), selective heat sintering (SHS), and direct metal laser sintering (DMLS)*

Fonte: Delloite University Press



## 1.2 Tecnologias LASER



Fonte: EOS <https://www.youtube.com/watch?v=O6ChlcBBmj4>

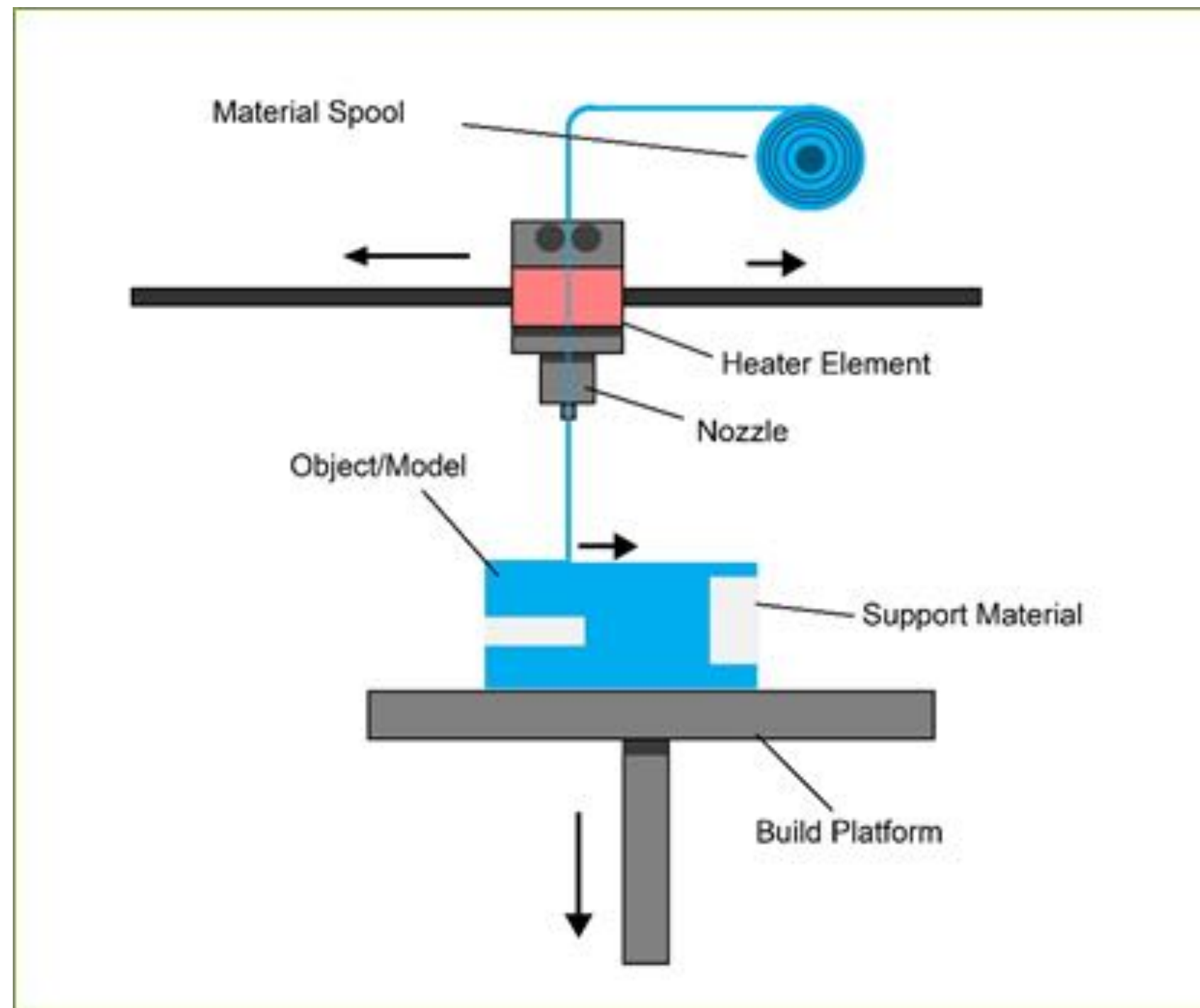
## 1.2 Tecnologias LASER



Fonte: TiMortar [https://www.youtube.com/watch?v=Y-dTc8\\_3dU0](https://www.youtube.com/watch?v=Y-dTc8_3dU0)



## 1.3 Tecnologias de extrusão



<https://youtu.be/J4OQQ9bA6g0>

Fonte: Additive Manufacturing Research Group  
– Loughborough University  
<http://www.lboro.ac.uk/research/amrg/about/the7categoriesofadditivemanufacturing/materialextrusion/>

### Material extrusion

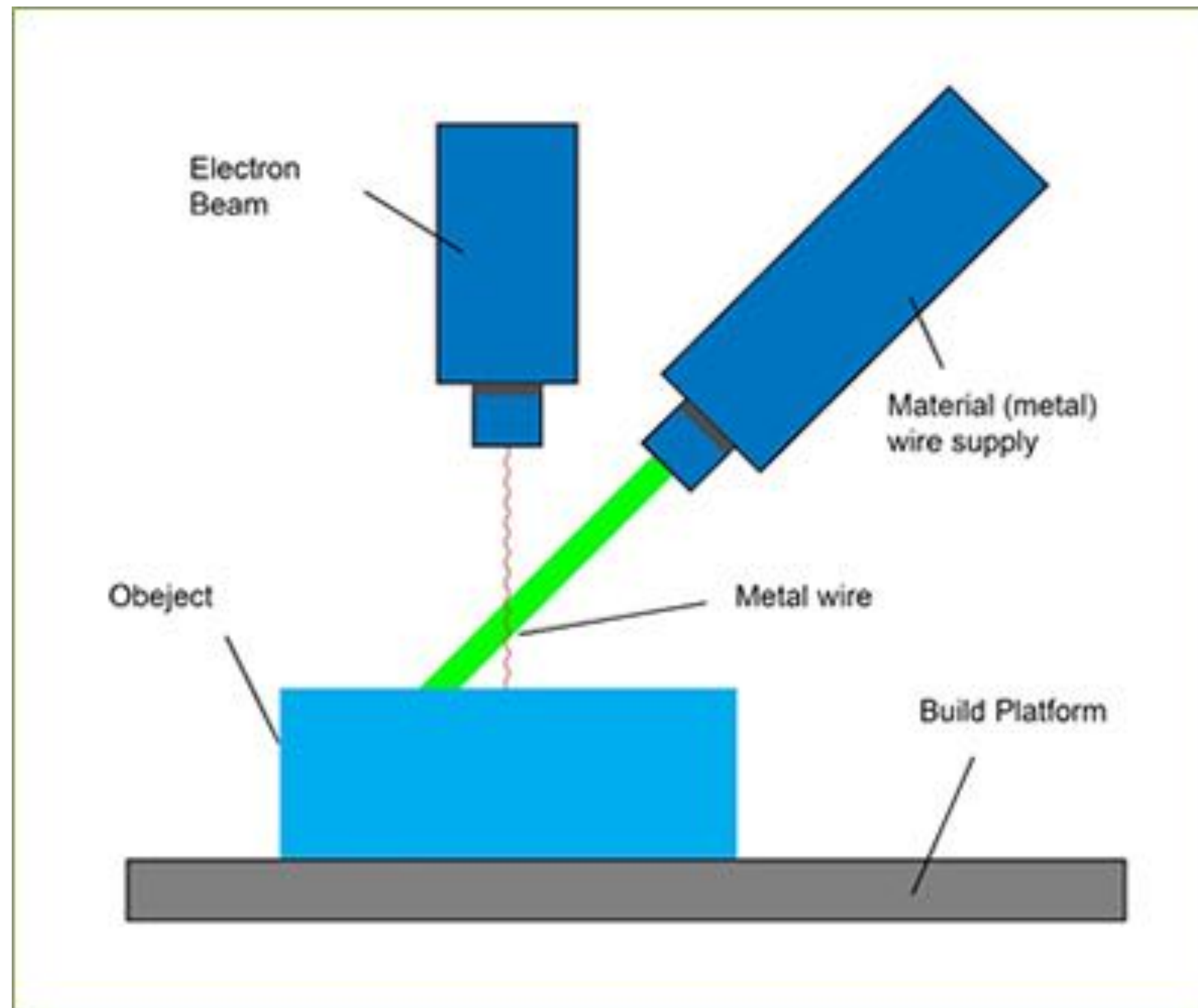
In material extrusion, thermoplastic material is fed through a heated nozzle and deposited on a build platform. The nozzle melts the material and extrudes it to form each object layer. This process continues until the part is completed.

*Related AM technologies: Fused deposition modeling (FDM)*

Fonte: Delloite University Press

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## 1.3 Tecnologias de extrusão



<https://www.youtube.com/watch?v=Pjqysyy1ySs>

<https://www.youtube.com/watch?v=yIMftRD5DhU>

Fonte: Additive Manufacturing Research Group – Loughborough University  
<http://www.lboro.ac.uk/research/amrg/about/the7categoriesofadditivemanufacturing/directedenergydeposition/>

### Directed energy deposition

In directed energy deposition, focused thermal energy is used to fuse (typically metal) material as it is being deposited. Directed energy deposition systems may employ either wire-based or powder-based approaches.

*Related AM technologies: Laser metal deposition (LMD)*

Fonte: Delloite University Press

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# 1.3 Tecnologias de extrusão

## Directed energy deposition

In directed energy deposition, focused thermal energy is used to fuse (typically metal) material as it is being deposited. Directed energy deposition systems may employ either wire-based or powder-based approaches.

*Related AM technologies: Laser metal deposition (LMD)*





# 1.3 Tecnologias de extrusão

## Directed energy deposition

In directed energy deposition, focused thermal energy is used to fuse (typically metal) material as it is being deposited. Directed energy deposition systems may employ either wire-based or powder-based approaches.

*Related AM technologies: Laser metal deposition (LMD)*



Fonte: Romi - <https://www.youtube.com/watch?v=2OQ2HUPIMHU>



Fonte: Romi - <https://www.youtube.com/watch?v=nD9mrJ5Tx6Q&t=22s>



# 1.3 Tecnologias de extrusão

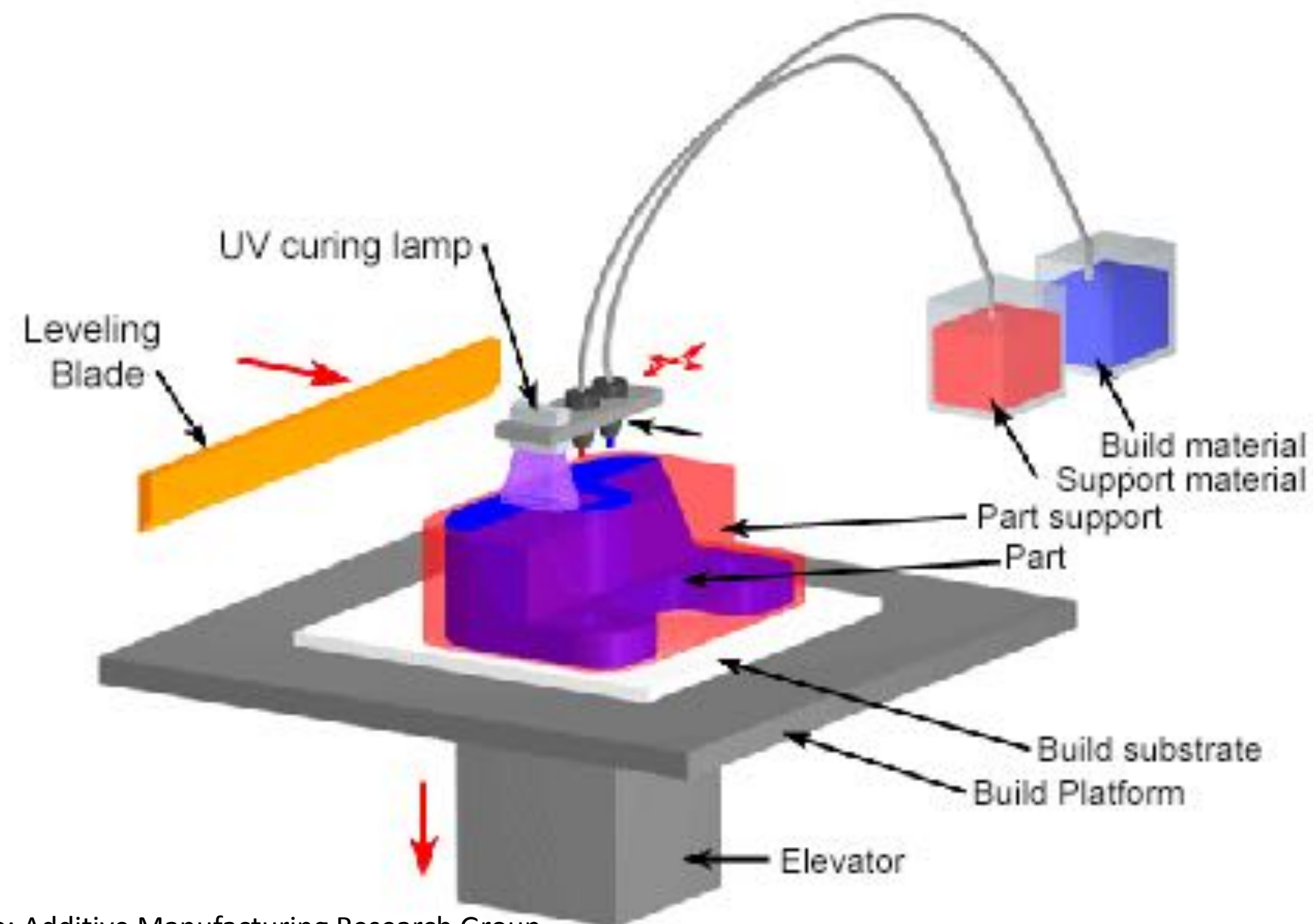
## Directed energy deposition

In directed energy deposition, focused thermal energy is used to fuse (typically metal) material as it is being deposited. Directed energy deposition systems may employ either wire-based or powder-based approaches.

*Related AM technologies: Laser metal deposition (LMD)*



# 1.4 Tecnologias de jato



Fonte: Additive Manufacturing Research Group  
– Loughborough University  
<http://www.lboro.ac.uk/research/amrg/about/the7categoriesofadditivemanufacturing/materialjetting/>

Copyright © 2008 CustomPartNet

<https://www.youtube.com/watch?v=oi0JEhGqTuU>

## Material jetting

In material jetting, a print head selectively deposits material on the build area. These droplets are most often comprised of photopolymers with secondary materials (e.g., wax) used to create support structures during the build process. A UV light solidifies the photopolymer material to form cured parts. Support material is removed during post-build processing.

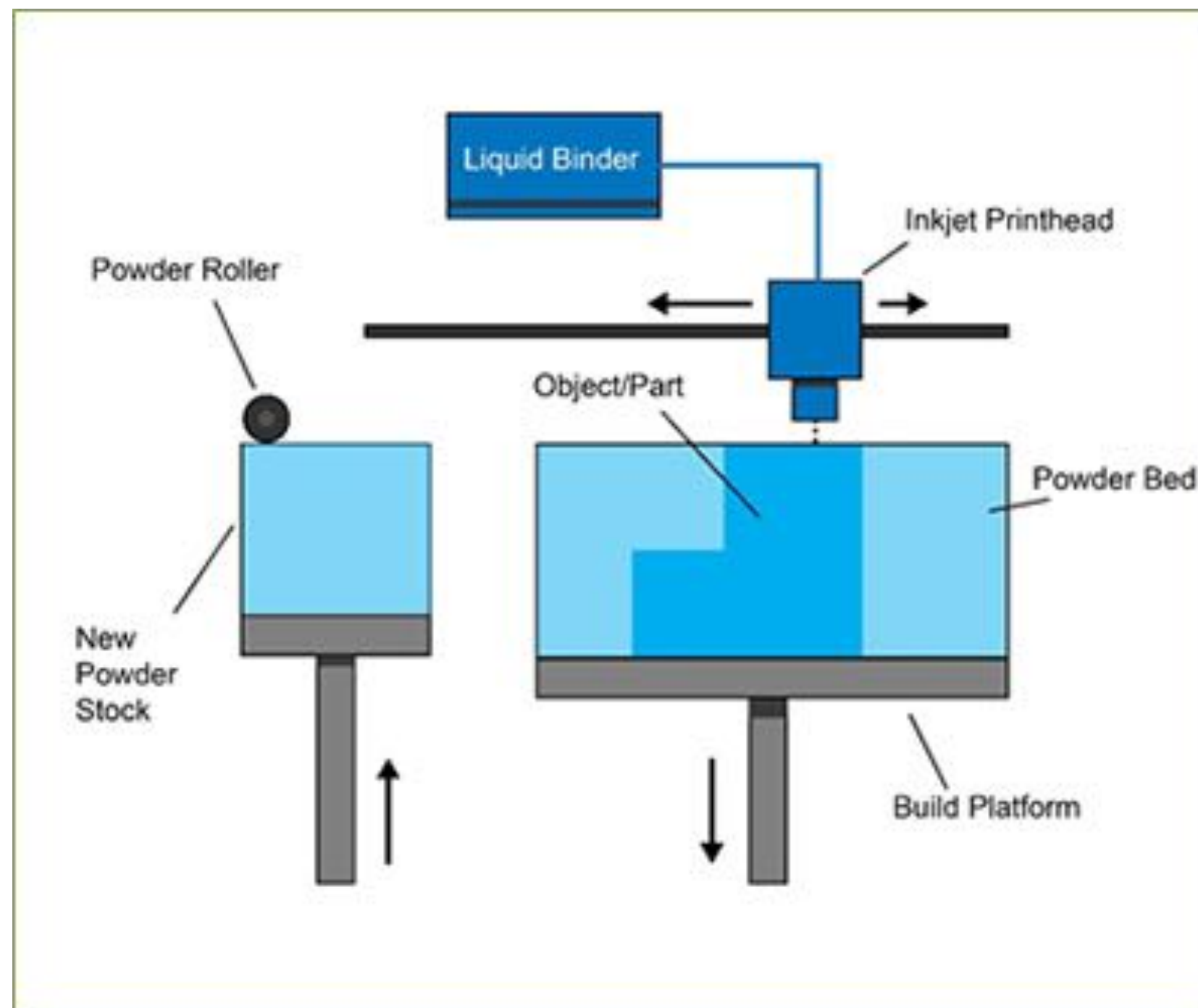
*Related AM technologies: Multi-jet modeling (MJM)*

Fonte: Delloite University Press

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# 1.4 Tecnologias de jato



<https://youtu.be/ONMYx1yhJuo>

Fonte: Additive Manufacturing Research Group  
– Loughborough University <http://www.lboro.ac.uk/research/amrg/about/the7categoriesofadditivemanufacturing/binderjetting/>

## Binder jetting

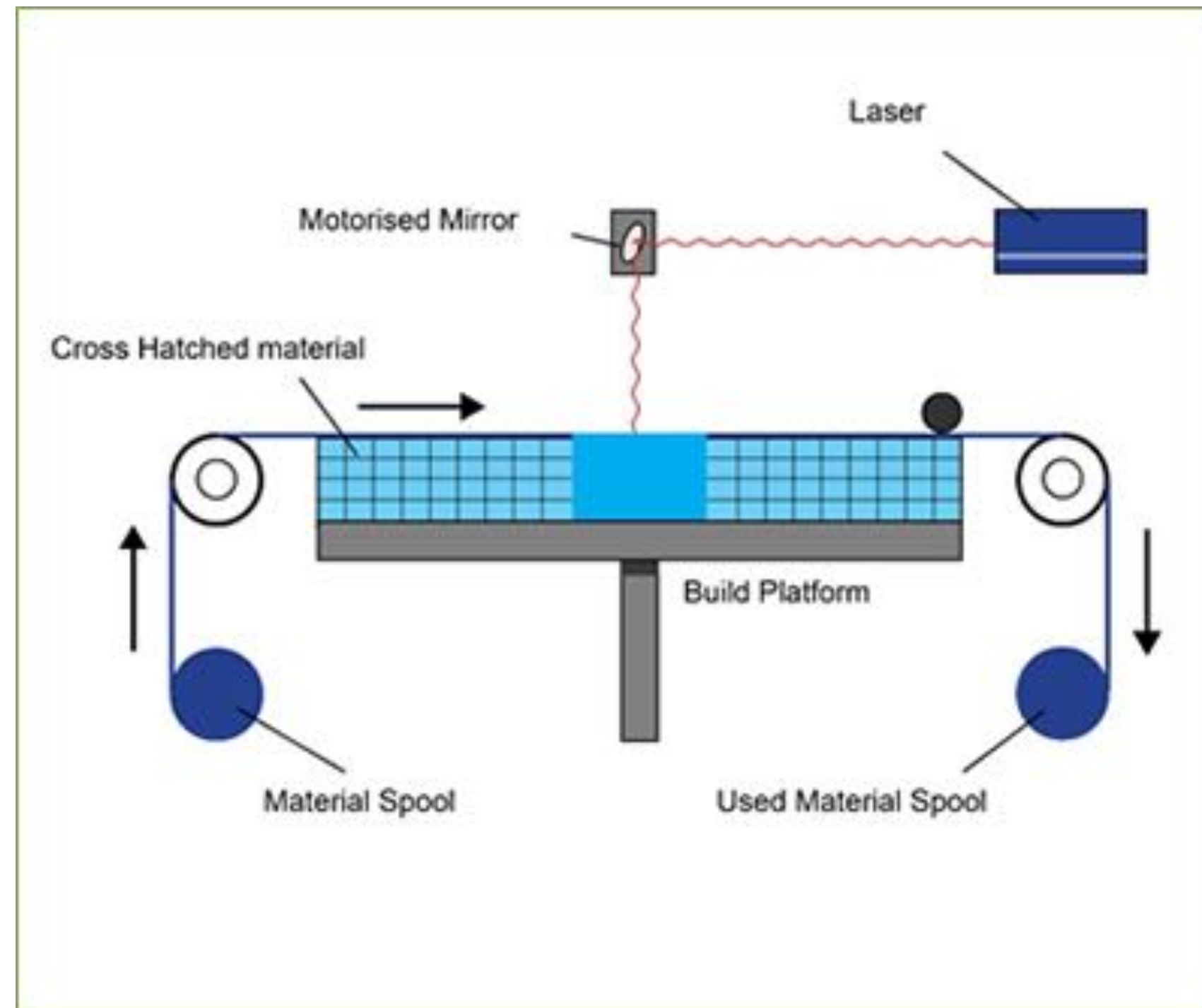
In binder jetting, particles of material are selectively joined together using a liquid binding agent (e.g., glue). Inks may also be deposited in order to impart color. Once a layer is formed, a new one is created by spreading powder over the top of the object and repeating the process. This process is repeated until the object is formed. Unbound material is used to support the object being produced, thus reducing the need for support systems.

*Related AM technologies: Powder bed and inkjet head (PBIH), plaster-based 3D printing (PP)*

Fonte: Delloite University Press

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## 1.5. Tecnologias de laminação



<https://www.youtube.com/watch?v=GUvnz0borAI&t=30s>

“Laminated object manufacturing (LOM). Laminated object manufacturing (LOM) uses a similar layer by layer approach but uses paper as material and adhesive instead of welding. The LOM process uses a cross hatching method during the printing process to allow for easy removal post build. Laminated objects are often used for aesthetic and visual models and are not suitable for structural use.”

Fonte: Additive Manufacturing Research Group – Loughborough University  
<http://www.lboro.ac.uk/research/amrg/about/the7categoriesofadditivemanufacturing/sheetlamination/>

### Sheet lamination

In sheet lamination, thin sheets of material (e.g., plastic or metal) are bonded together using a variety of methods (e.g., glue, ultrasonic welding) in order to form an object. Each new sheet of material is placed over previous layers. A laser or knife is used to cut a border around the desired part and unneeded material is removed. This process is repeated until the part is completed.

*Related AM technologies: Laminated object manufacturing (LOM), ultrasonic consolidation (UC)*

Fonte: Delloite University Press

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# 1.6 Fundamentos da manufatura aditiva - Quadro resumo

Figure 4. AM technologies, corresponding base materials, and advantages and disadvantages

Technology	AM process	Typical materials	Advantages	Disadvantages
<b>Stereolithography</b> <a href="https://youtu.be/oNpAnBhglls">https://youtu.be/oNpAnBhglls</a>	Vat polymerization	Liquid photopolymer, composites	Complex geometries; detailed parts; smooth finish	Post-curing required; requires support structures
<b>Digital light processing</b>	Vat polymerization	Liquid photopolymer	Allows concurrent production; complex shapes and sizes; high precision	Limited product thickness; limited range of materials
<b>Multi-jet modeling (MJM)</b>  <a href="https://www.youtube.com/watch?v=oi0JEhGqTuU">https://www.youtube.com/watch?v=oi0JEhGqTuU</a>	Material jetting	Photopolymers, wax	Good accuracy and surface finish; may use multiple materials (also with color); hands-free removal of support material	Range of wax-like materials is limited; relatively slow build process
<b>Fused deposition modeling</b> <a href="https://youtu.be/J4OQQ9bA6g0">https://youtu.be/J4OQQ9bA6g0</a>	Material extrusion	Thermoplastics	Strong parts; complex geometries	Poorer surface finish and slower build times than SLA
<b>Electron beam melting</b>	Powder bed fusion	Titanium powder, cobalt chrome	Speed; less distortion of parts; less material wastage	Needs finishing; difficult to clean the machine; caution required when dealing with X-rays
<b>Selective laser sintering</b>  <a href="https://youtu.be/oO77VKDB89I">https://youtu.be/oO77VKDB89I</a>	Powder bed fusion	Paper, plastic, metal, glass, ceramic, composites	Requires no support structures; high heat and chemical resistant; high speed	Accuracy limited to powder particle size; rough surface finish
<b>Selective heat sintering</b>	Powder bed fusion	Thermoplastic powder	Lower cost than SLS; complex geometries; no support structures required; quick turnaround	New technology with limited track record
<b>Direct metal laser sintering</b>	Powder bed fusion	Stainless steel, cobalt chrome, nickel alloy	Dense components; intricate geometries	Needs finishing; not suitable for large parts
<b>Powder bed and inkjet head printing</b>	Binder jetting	Ceramic powders, metal laminates, acrylic, sand, composites	Full-color models; inexpensive; fast to build	Limited accuracy; poor surface finish
<b>Plaster-based 3D printing</b>	Binder jetting	Bonded plaster, plaster composites	Lower price; enables color printing; high speed; excess powder can be reused	Limited choice of materials; fragile parts
<b>Laminated object manufacturing</b>  <a href="https://www.youtube.com/watch?v=GUVnz0borAI&amp;t=30s">https://www.youtube.com/watch?v=GUVnz0borAI&amp;t=30s</a>	Sheet lamination	Paper, plastic, metal laminates, ceramics, composites	Relatively less expensive; no toxic materials; quick to make big parts	Less accurate; non-homogenous parts

Figure 4. AM technologies, corresponding base materials, and advantages and disadvantages (cont.)

Technology	AM process	Typical materials	Advantages	Disadvantages
<b>Ultrasonic consolidation</b>	Sheet lamination	Metal and metal alloys	Quick to make big parts; faster build speed of newer ultrasonic consolidation systems; generally non-toxic materials	Parts with relatively less accuracy and inconsistent quality compared to other AM processes; need for post-processing
<b>Laser metal deposition</b>  <a href="https://youtu.be/oL7bMhPTiDI">https://youtu.be/oL7bMhPTiDI</a>	Directed energy deposition	Metals and metal alloys	Multi-material printing capability; ability to build large parts; production flexibility	Relatively higher cost of systems; support structures are required; need for post-processing activities to obtain smooth finish

Sources: Deloitte analysis; Wohlers Associates, *Additive manufacturing and 3D printing state of the industry*, 2012; Troy Jensen and Pipar Jaffray, *3D printing: A model of the future*, March 2013; Justin Scott, IDA Science and Technology Policy Institute, *Additive manufacturing: status and opportunities*, March 2012.

Graphic: Deloitte University Press | DUPress.com

Figure 5. Technologies and materials matrix<sup>13</sup>






Technology	Polymers	Metals	Ceramics	Composites
<b>Stereolithography</b>	●			●
<b>Digital light processing</b>	●			
<b>Multi-jet modeling (MJM)</b>	●			●
<b>Fused deposition modeling</b>	●			
<b>Electron beam melting</b>		●		
<b>Selective laser sintering</b>	●	●	●	●
<b>Selective heat sintering</b>	●			
<b>Direct metal laser sintering</b>		●		
<b>Powder bed and inkjet head printing<sup>13</sup></b>	●	●	●	●
<b>Plaster-based 3D printing</b>			●	●
<b>Laminated object manufacturing<sup>14</sup></b>	●	●	●	●
<b>Ultrasonic consolidation</b>		●		
<b>Laser metal deposition</b>		●		●

Sources: Deloitte analysis; Wohlers Associates, *Additive manufacturing and 3D printing state of the industry*, 2012; Phil Reeves, *3D printing & additive manufacturing: Extending your printing capability in the 3D*, Eurolysis, June 12, 2012; Justin Scott, IDA Science and Technology Policy Institute, *Additive manufacturing: Status and opportunities*, March 2012.

Graphic: Deloitte University Press | DUPress.com



# 1.7 Fundamentos da manufatura aditiva - Aplicações em potencial

INDUSTRIES	CURRENT APPLICATIONS	POTENTIAL FUTURE APPLICATIONS
 <b>COMMERCIAL AEROSPACE AND DEFENSE<sup>17</sup></b>	<ul style="list-style-type: none"><li>• Concept modeling and prototyping</li><li>• Structural and non-structural production parts</li><li>• Low-volume replacement parts</li></ul>	<ul style="list-style-type: none"><li>• Embedding additively manufactured electronics directly on parts</li><li>• Complex engine parts</li><li>• Aircraft wing components</li><li>• Other structural aircraft components</li></ul>
 <b>SPACE</b>	<ul style="list-style-type: none"><li>• Specialized parts for space exploration</li><li>• Structures using light-weight, high-strength materials</li></ul>	<ul style="list-style-type: none"><li>• On-demand parts/spares in space</li><li>• Large structures directly created in space, thus circumventing launch vehicle size limitations</li></ul>
 <b>AUTOMOTIVE<sup>18</sup></b>	<ul style="list-style-type: none"><li>• Rapid prototyping and manufacturing of end-use auto parts</li><li>• Parts and assemblies for antique cars and racecars</li><li>• Quick production of parts or entire</li></ul>	<ul style="list-style-type: none"><li>• Sophisticated auto components</li><li>• Auto components designed through crowdsourcing</li></ul>
 <b>HEALTH CARE<sup>19</sup></b>	<ul style="list-style-type: none"><li>• Prostheses and implants</li><li>• Medical instruments and models</li><li>• Hearing aids and dental implants</li></ul>	<ul style="list-style-type: none"><li>• Developing organs for transplants</li><li>• Large-scale pharmaceutical production</li><li>• Developing human tissues for regenerative therapies</li></ul>
 <b>CONSUMER PRODUCTS/RETAIL</b>	<ul style="list-style-type: none"><li>• Rapid prototyping</li><li>• Creating and testing design iterations</li><li>• Customized jewelry and watches</li><li>• Limited product customization</li></ul>	<ul style="list-style-type: none"><li>• Co-designing and creating with customers</li><li>• Customized living spaces</li><li>• Growing mass customization of consumer products</li></ul>

Sources: Deloitte analysis; CSC, 3D printing and the future of manufacturing, 2012.

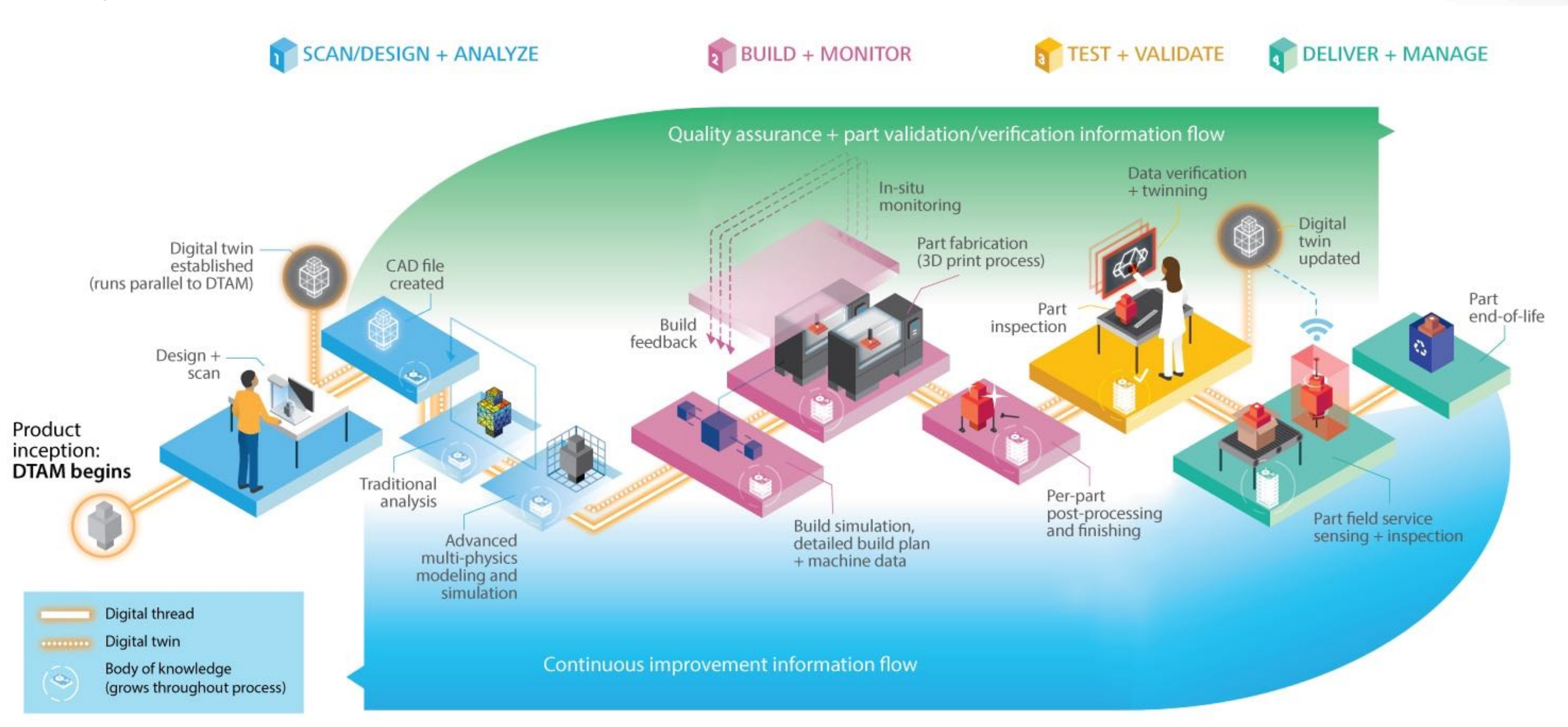
Graphic: Deloitte University Press | DUPress.com

Tema	Link
3D opportunities for product design	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-product-design-and-development.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-product-design-and-development.html</a>
3D opportunities and the digital thread	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-digital-thread-in-manufacturing.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-digital-thread-in-manufacturing.html</a>
3D opportunities for scan, design and analyze	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-digital-thread-in-manufacturing-scan-design-analyze.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-digital-thread-in-manufacturing-scan-design-analyze.html</a>
3D opportunity and cyber risk management	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-cyber-risk-management.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-cyber-risk-management.html</a>
3D opportunity for production	<a href="https://www2.deloitte.com/insights/us/en/deloitte-review/issue-15/additive-manufacturing-business-case.html">https://www2.deloitte.com/insights/us/en/deloitte-review/issue-15/additive-manufacturing-business-case.html</a>
3D opportunity for tooling	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-opportunity-in-tooling.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-opportunity-in-tooling.html</a>
3D opportunities for quality assurance and parts qualification	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-quality-assurance-in-manufacturing.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-quality-assurance-in-manufacturing.html</a>
3D opportunity for the supply chain	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-printing-supply-chain-transformation.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-printing-supply-chain-transformation.html</a>
3D opportunities for end-user products	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-end-use-products.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-end-use-products.html</a>
3D opportunities for life cycle assessments	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-in-lca-analysis.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-in-lca-analysis.html</a>
3D opportunity for business capabilities	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-business-capabilities.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-business-capabilities.html</a>
3D opportunity for electronics	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-printed-electronics.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-printed-electronics.html</a>
3D opportunities for aerospace and defense	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-opportunity-in-aerospace.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-opportunity-in-aerospace.html</a>
3D opportunities for automotive industry	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-opportunity-in-automotive.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-opportunity-in-automotive.html</a>
3D opportunities for technology, media and telecommunications	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-in-technology-media-telecom-tmt-industry.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-in-technology-media-telecom-tmt-industry.html</a>
3D opportunities for food	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-in-the-food-industry.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-in-the-food-industry.html</a>
3D opportunity for healthcare	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-fda-regulations-medical-devices.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-fda-regulations-medical-devices.html</a>
3D opportunities for medical technology	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-opportunity-in-medtech.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-3d-opportunity-in-medtech.html</a>
3D opportunity for life	<a href="https://www2.deloitte.com/insights/us/en/deloitte-review/issue-19/3d-printing-for-humanitarian-action.html">https://www2.deloitte.com/insights/us/en/deloitte-review/issue-19/3d-printing-for-humanitarian-action.html</a>
3D opportunity for standards	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-standards-for-3d-printed-products.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/additive-manufacturing-standards-for-3d-printed-products.html</a>
3D opportunity for engineers	<a href="https://www2.deloitte.com/insights/us/en/deloitte-review/issue-18/behavioral-research-for-3d-printing-adoption.html">https://www2.deloitte.com/insights/us/en/deloitte-review/issue-18/behavioral-research-for-3d-printing-adoption.html</a>
3D opportunities for talent gap	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-talent-gap-workforce-development.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-talent-gap-workforce-development.html</a>
3D opportunities for intellectual property and risks	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-intellectual-property-risks.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-intellectual-property-risks.html</a>
3D opportunity for blockchain	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-blockchain-in-manufacturing.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-blockchain-in-manufacturing.html</a>
3D opportunity for adversaries	<a href="https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/national-security-implications-of-additive-manufacturing.html">https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/national-security-implications-of-additive-manufacturing.html</a>



## 2. Digital Thread para manufatura aditiva (DTMA)

### Definição



Fonte: Deloitte University Press



# 2. Digital Thread para manufatura aditiva (DTMA)

## Gestão do risco cibernético

Table 2. Examples of AM-specific cybersecurity concerns

AM-SPECIFIC CYBERSECURITY CONCERNS	POTENTIAL IMPACTS
Design files stolen	<ul style="list-style-type: none"><li>• Theft of IP or strategic plans</li><li>• Reputation damage</li></ul>
Design files changed to build flaws in parts	<ul style="list-style-type: none"><li>• Destruction of critical infrastructure</li><li>• Reputation damage</li><li>• Threats to life/safety</li></ul>
Unauthorized objects printed	<ul style="list-style-type: none"><li>• Theft of IP or strategic plans (counterfeiting)</li><li>• Reputation damage</li></ul>
Altering toolpath to deposit materials incorrectly	<ul style="list-style-type: none"><li>• Destruction of critical infrastructure</li><li>• Reputation damage</li><li>• Threats to life/safety</li></ul>
Printers taken offline	<ul style="list-style-type: none"><li>• Business disruption</li></ul>
IP-protected objects printed without payment or permission	<ul style="list-style-type: none"><li>• Theft of IP or strategic plans (counterfeiting)</li><li>• Financial theft</li></ul>
Dangerous or illegal objects printed (e.g., weapons)	<ul style="list-style-type: none"><li>• Threats to life/safety</li></ul>
Digital twin hacked (e.g., to compromise maintenance)	<ul style="list-style-type: none"><li>• Destruction of critical infrastructure</li><li>• Business disruption</li><li>• Threats to life/safety</li></ul>
Digital thread hacked (e.g., to affect quality control)	<ul style="list-style-type: none"><li>• Reputation damage</li><li>• Threats to life/safety</li></ul>

Fonte: Deloitte University Press

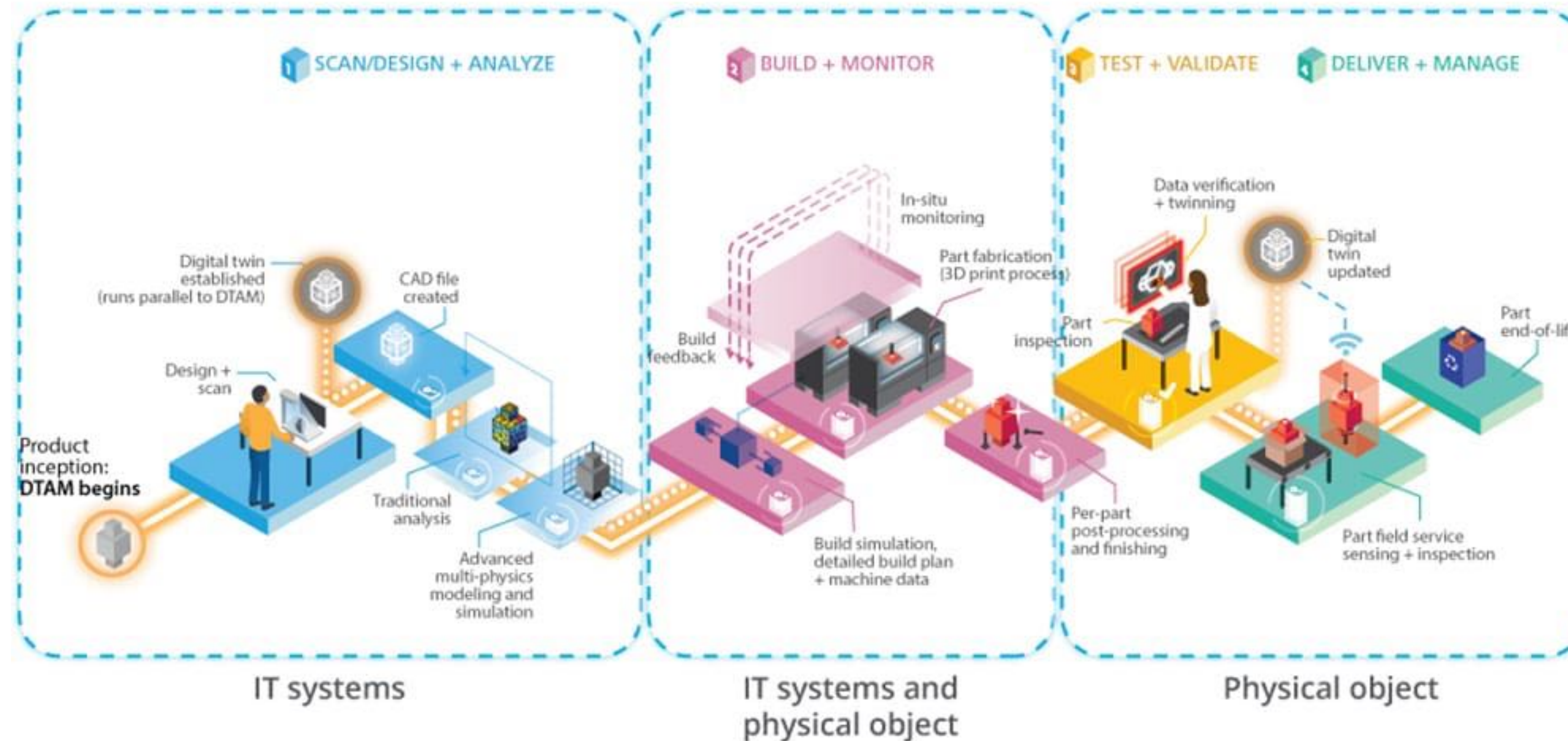
<https://www2.deloitte.com/insights/us/en/focus/3d-opportunity/3d-printing-digital-thread-in-manufacturing.html>



## 2. Digital Thread para manufatura aditiva (DTMA)

### Gestão do risco cibernético

Figure 3. Cyber risks along the digital thread



Source: Mark J. Cotteleer, Stuart Trouton, and Ed Dobner, *3D opportunity and the digital thread*, Deloitte University Press, March 3, 2016, <http://dupress.com/articles/3d-printing-digital-thread-in-manufacturing/>.

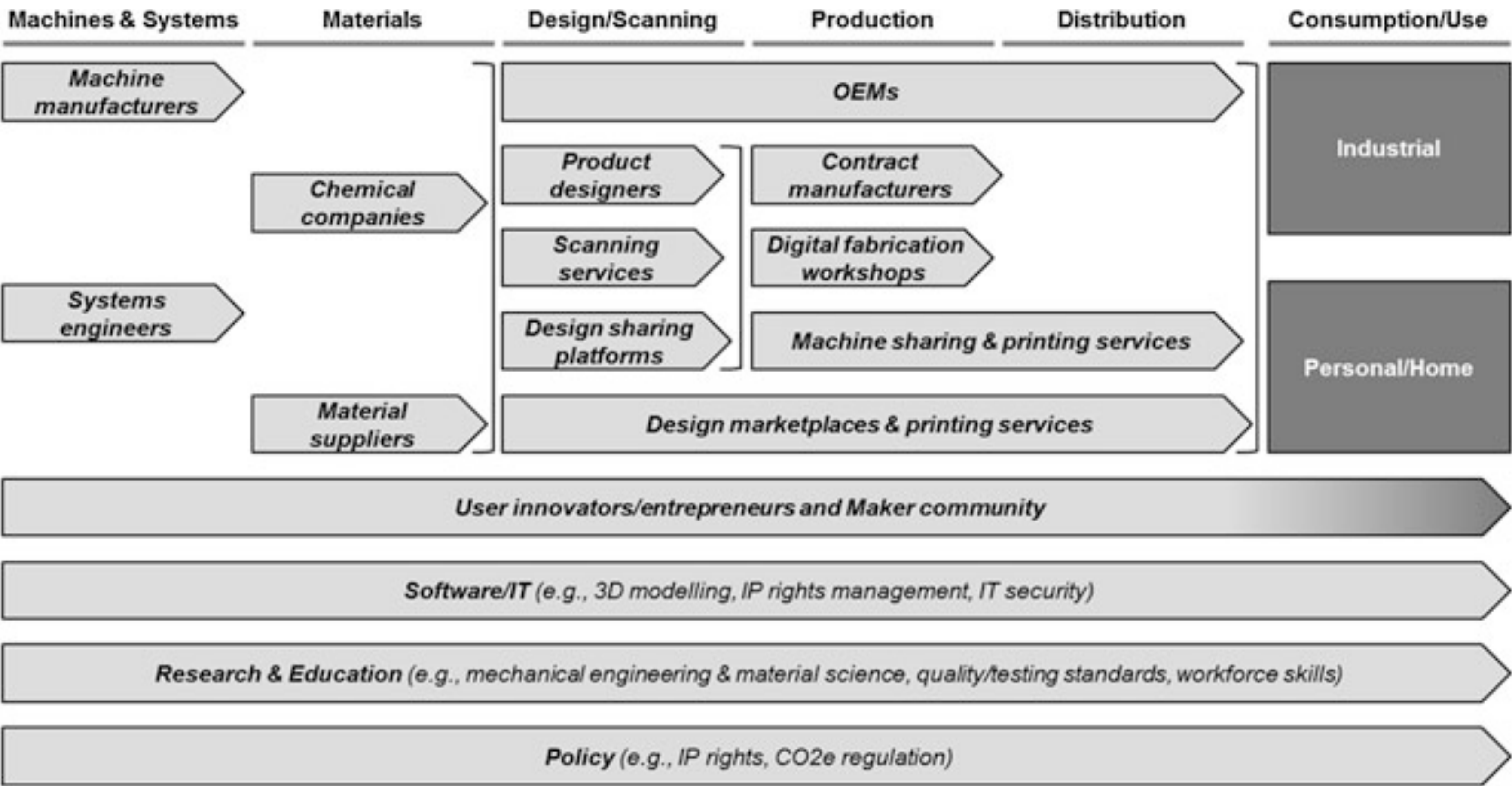
Graphic: Deloitte University Press | DUPress.com

Fonte: Deloitte University Press



# 3. Novos modelos de negócios

## Modelos de negócio com manufatura aditiva



Fonte, Piller et al., 2015 DOI 10.1007/978-3-319-12304-2\_4

**Fig. 4.1** AM ecosystem

*J. Savolainen and M. Collan, How Additive Manufacturing Technology Changes Business Models? – Review of Literature , Additive Manufacturing 32 (2020) 101070 , <https://doi.org/10.1016/j.addma.2020.101070>*



# Complemente o seu estudo!

- Consulte o material adicional desta aula disponível no e-disciplinas!