However, norm

marks

the very wide very vernent and has a nature of the inverse policy areas. The inverse policy areas are in explaining the

hip of policies to the ly speaking, it can ctly impact on the nvolvement. So, f ed in setting star actices, laying down and promoting me iciency, but it is m minal law and road s on the operation nember states and between member etween them on m desirable, then the display some min ially developed, as wily reliant on 'soft' h of social and wolve all member sta d the Schengen The EU does not have a se, an element of cause n the one hand, a cause oudget is that the tradnditure - such as social - are generally seen as ies and not candidates EU level. But, on the ment of effect in that and the resolve of the orthern EU-15 states s that it is difficult to pt - as with environ-

nich the EU regulates.

costs of policy imple-

oter 21

cultural Policy and Policy Processes

A STATE OF THE RESERVE OF THE PARTY OF THE P	
Agricultural Context	371
ecial about	372
Common Policy Works	376
and Effects	
Policy	380
Allaking Processes	381
mentation of Agricultural	
Thorr Agricultural	385
ding Remarks	385

his chapter examines what is perhaps the most notorious of the EU's policies: the Common Agricultural Policy (CAP). It does so by considering the nature of its controversiality, why agriculture has been singled out for 'special treatment', the current operation of the CAP, the impact of the CAP on both agriculture and other EU policies, and the CAP's policy processes.

The Common Agricultural Policy in Context

Despite the fact that it accounts for only just over 1 per cent of EU GDP and 5 per cent of EU employment, agriculture looms large in the life of the EU. It does so for five main reasons. First, the economic impact of agriculture is greater than indicated by the figures just given, for in addition to farming itself there are many industries that are closely linked to agriculture and are dependent on its success. These industries include agro-chemicals and fertilisers, agricultural equipment, food processing, veterinary medicines, and financial services. Second, the EU has, via the CAP, major policy-making and decision-making responsibilities for agriculture. Indeed, agriculture is the most integrated of the EU's sectoral policies. Third, as a major recipient of EU funds - accounting for around 40 per cent of total annual budgetary expenditure - agriculture is central to EU budgetary deliberations. Fourth, there is a greater institutional presence and activity in the agricultural field than in any other: the Agriculture Ministers normally meet more frequently than all other Councils except for the Foreign, Ecofin and General Affairs Ministers; Agriculture Council meetings are prepared not by COREPER but by a special body, the Special Committee on Agriculture (SCA); the Agriculture Directorate General is by far the largest of the Commission's sectoral DGs; and there are far more Council working parties and Commission management and advisory committees in the sphere of agriculture than in any other single policy area. Fifth, agriculture is the most controversial of the EU's policies, with the member states disagreeing on many issues, most notably the extent to which and the ways in which the sector should be protected.

For its supporters, the most important benefits accruing from the CAP are a plentiful and stable food supply and the maintenance of productive activity in

the countryside. The CAP is seen also as an important symbol and indicator that real policy integration is possible at EU level. Those who criticise the CAP are thus liable to be attacked both on technical and efficiency grounds - with the claim that national solutions would be much less satisfactory - and more broadly for lacking a European spirit - with the assertion that this most integrated of EU policies should not be undermined. For opponents of the CAP, economic efficiency is the key issue, with criticisms focusing especially on the subsidisation of wealthy farmers and agri-companies, high prices for consumers, the production of farm surpluses, the cost of disposing of the surpluses, and the damage caused to agriculture in the underdeveloped world when the surpluses are disposed of via subsidised 'dumping' on the world market.

Yet even amongst those who are most critical of the CAP, few seriously challenge the view that there should be an EU agriculture policy of some kind. Certainly no member state government believes that the agricultural edifice should be wholly uprooted and policy returned completely to national capitals (though UK governments have come close to this position). The view that there is something special about agriculture, something that distinguishes it from other sectoral activities and merits it receiving advantageous treatment, still strikes a chord with EU decision-makers - though it does not command such strong support as in the early days of the EC.

What is Special about Agriculture?

The attention given to agriculture in the EEC Treaty and the subsequent creation of the CAP after long and often tortuous negotiations in the late 1950s/early 1960s is often seen as being part of a trade-off between France and Germany. There is some truth to this view. In exchange for the creation of a common market in industrial goods, which the French feared would be greatly to Germany's advantage, France - with its large but uneconomic agricultural sector - would benefit from an agricultural system that, though also in the form of a common market, would be based not on free and open market principles but on foundations that would protect farmers from too much competition.

Important though it was, however, the Franco-German 'deal' is only part of the explanation of whe agriculture, from the earliest days of the Community was given an elevated policy status. For the fact is that when the CAP was being created none of the then member states seriously objected to it in principle the Netherlands, for example, was a strong supporter - though there were differences between the states on the pace of the CAP's construction and the precise nature of its policy instruments. This consensus on existence of the CAP was a result of a shared recogni tion that agriculture required special treatment.

Today, despite the EC and now the EU haven greatly increased in size, despite the circumstance and conditions of agriculture having dramatical changed, and despite the CAP having caused difficulties and disruptions to the whole EU system agriculture is still generally regarded by the national governments as requiring special treatment. Manual the reasons for this are much the same as they the EC's early days. Others are more recent. The sons can be grouped under two general headings distinctive nature of agriculture and political factors

The distinctive nature of agriculture

Most governments of the industrialised work the view that agriculture is not like other areas an nomic activity. It is special and as such meris treatment to encourage, assist and protect in EU, five main arguments have been advanced port of this view, the relative importance of varied over time.

The first argument - which, with CAP over the years, is not as important now as it was - stems from the fact that agriculare subject to considerable fluctuation if subject to public intervention and regular is largely because, even with modern farm niques, agricultural supply is heavily dependent weather. Agricultural price instability is undesirable for two reasons. First, if prices go up, inflation is immediately fuelled food constitutes around 20 per cent of the the average EU citizen). Second, if prices farmers may not be able to make an ad and may be forced off the land. Even

able to stay in farmin ties as a result of hig purchases.

The second argur for vital foodstuffs cr outside pressures. In memories were still fr international trading ment played an impo for greater self-suffic alm international tr and with many of th being in surplus - i and beef - it is an arg ess weighty than it u

The third argume must have food, in means the gap between met by imports, w ences for the balan te demand for food s (as long as inc tht even if price w of an importin nts argument i derpin the CAP the early to mid e significantly nity producti

fourth argum aged to st

ts. This o sult of a s special tre nd now the spite the d ire having d P having cause o the whole EU egarded by the cial treatment the same as them e more recent. I vo general headin re and political fa

re of

dustrialised world like other areas of d as such merits and protect it. In been advanced in surnportance of which

ch, with CAP reform rtant now as former that agricultural prices ctuation if they are no and regulation. The modern farming techavily dependent on the tability is seen as being irst, if prices sudden ly fuelled (given that cent of the budget of l, if prices fall too low. ake an adequate living l. Even those who are

in farming may experience severe difficulsesult of high debt loads on land and capital

second argument is that reliance on imports bodstuffs creates a potential vulnerability to ressures. In the early years of the EC, when were still fresh of wartime shortages and the monal trading climate was strained, this argumayed an important part in encouraging a drive self-sufficiency. However, in the relatively international trading conditions that now exist, many of the foodstuffs produced in the EU in surplus - including cereals, dairy produce it is an argument that, though still heard, is eighty than it used to be.

e third argument asserts that because people have food, insufficient domestic production s the gap between output and demand has to met by imports, with potentially damaging consefor the balance of payments. Moreover, since demand for food is fairly inelastic up to necessity (as long as income allows it, food will still be eht even if prices go up) the economic vulnerof an importing state is high. This balance of ments argument used to be important in helping underpin the CAP, but it has not been so forceful the early to mid-1970s when Community prices ame significantly higher than world prices and mmunity production began to move significantly surplus.

The fourth argument suggests that farmers should encouraged to stay on the land for social and avironmental reasons. Sometimes such calls have an dealistic tone to them, with pleas that a populated muntryside is part of the natural fabric or the suggestion that management of the land is a desirable end itself. Rather more hard-headed perhaps are the reguments that land that is not managed often reverts scrub which is inimical to bio-diversity, and that it s both undesirable and potentially dangerous to allow arm incomes to deteriorate to the point that poor farmers and agricultural workers are forced to move to the towns in search of employment that often does not exist.

The fifth argument is that agriculture must be treated with particular care because it is intrinsically linked with food health and safety. A series of food scares in Europe since the mid-1990s has brought this consideration firmly onto the political agenda and has obliged decision-makers to take a broader view of what should be the content and priorities of agricultural policy.

Political factors

The agriculture sector enjoys political assets that have been translated into influence on EU policy. Four of these assets are especially important.

- 1 Since the CAP was established, the governments of those states that benefit most from CAP financial transfers have been strong defenders of the system. The line-up of these states has not been wholly consistent over time as circumstances have changed, but in recent years the most prominent opponents of reductions in EU expenditure on agriculture have included France (which accounts for 20 per cent of total EU agricultural production and which is the most notable permanent member of the 'anti-reform' club), Germany (which accounts for 12 per cent), Spain (which also accounts for 12 per cent), and Ireland (which accounts for 2 per cent and where agriculture accounts for just 2 per cent of national GDP, but where agriculture looms large in the national 'psyche').
- 2 At the national decision-making level, Ministries of Agriculture have traditionally tended to be slightly apart from mainstream policy processes, and since 1958 this has been reproduced at the EU level with the position of the Agriculture DG in the Commission. All policy-makers in all areas of policy do, of course, attempt to use their own expertise, knowledge and information to provide themselves with some insulation from the rest of the decision-making system, but agriculture is particularly well placed to do this. Its supposedly distinctive nature, the complexity of much of its subject matter, and the customary close relations between agricultural decision-makers and producers, all combine to make it difficult for 'outside' decision-makers to offer an effective challenge or alternative to what is presented to them. That all said, in some member states this 'separateness' of Agriculture Ministries is now being diluted, with agriculture increasingly becoming part of more broadly based environment/rural affairs departments.

- 3 Farmers enjoy considerable electoral weight. Even though their relative numerical importance has declined over the years - in 1958 around 25 per cent of total EC employment was in agriculture, today the EU figure is just over 5 per cent – the agricultural vote is still significant. The significance varies from state to state. The size of the domestic population engaged in agriculture is one important factor in determining this significance: proportions vary considerably, with, for example, around 14 per cent of the working population in Poland engaged in agriculture, 12 per cent in Greece, 11 per cent in Portugal, and 2 per cent in Belgium. Another consideration is the direction of the agricultural vote. In some member states the agricultural vote is disproportionately directed towards small parties which, benefiting from proportional representation, can be key players in national politics and government. On the whole, farmers, especially richer farmers, incline towards Centre-Right and Right parties, with the consequence that it is they, rather than parties of the Left, that are usually the strongest defenders of agricultural interests in EU forums. But this inclination to the Right does not, in most countries, amount to an exclusive loyalty, so few parties can afford to ignore the farmers: at a minimum, all parties must give the impression of being concerned and solicitous.
- In most EU countries, farmers have long had very strong domestic organisations to represent and articulate their interests. When it became clear in the 1960s that much of agricultural policy and decision-making was being transferred to Brussels, similar organisations were quickly established at Community level. As early as 1963 approaching 100 Community-wide agriculture groups had been formed. Today the number is around 130. The most important of these groups is the Committee of Agricultural Organisations in the European Union-General Confederation of Agricultural Co-operatives in the EU (COPA-COGECA), which is an alliance of umbrella or peak organisations attempting to represent all types of farmers on the basis of affiliation through national farming groups. Beyond COPA-COGECA and a few other overarching organisations, specialist bodies exist to represent virtually every product that is produced and consumed in the EU and also all participants in the agricultural process - farmers most obviously, but also processors, traders, retailers and so on.

The influence of this agricultural lobby has declined over the years, but it is still a significant force in the EU. It is worth setting out the reasons why this is so.

The sheer size of the lobby is formidable

It operates at two levels, the national and the EU.

At the national level there are considerable variations in the pattern and strength of agricultural representation. But in all member states there are groups some kind that have as their main purpose the utilisation of whatever devices and channels are available them to influence both national and EU agricultura policy (within the general principles of the Calmember states enjoy a considerable policy discretion

At the EU level the large number of Euro-acre groups means that lobbying activities across agricultural sector are almost continuous. COP-COGECA moves on the broadest front, and over 50 full-time officials is by far the best resour and staffed organisation (for further information) on COPA-COGECA see Chapter 15, and COP COGECA's website at www.copa-cogeca.be more specialised groups - such as the mustard a ers (CIMCEE) and the butchers (COBCCEE) much more modestly provided for and at best have just one full-time member of staff working an office made available by a national affiliate since the interests of these small groups are narrowly drawn this is just about enough to basic lobbying and representational requirement be fulfilled - holding meetings and consultation decision-makers, feeding information through EU institutions and to members, and preparing and briefing documents. If necessary, reinforce are usually available from national and Euroassociations.

Agricultural interests generally enjoy good contacts with, and access to, decision-

Again, this factor operates at both national melevels. At the national level, influence with ments is vital, not only because of their connationally determined policies but also because are the route to the Council. Most government at least prepared to listen to representational agricultural interests, and some entance virtually automatic consultation on important

There are a num generally appropre-existing sympicture of what is made possible; p easier; and politibeing sympathetision that the gove if, despite being siment, a national with what is agree an always try to empossible Greeks'

At the EU level, e for agricultura willing to list dishment of Eu available to ins are viewe ely useful: t ledge and exper Commission car ng in certain to Commission s can help b nising from su plify the Cor at are accept te the midenced by

ricultural organ must by strong a my contrary att

that they are rela

er of reasons why governments are hable in this way: there may be a pathy for the interests' views; a fuller s going on in the agricultural world is policy implementation may be made itical support may be generated by - or at least by giving the impresvernment and the interest are as one. g seemingly listened to by its governal agricultural interest is dissatisfied segreed in the Council, the government to blame 'the awkward Italians', 'the Greeks', or 'the immovable Poles'.

EU level, the Commission is the prime tarultural interests. For the most part it is to listen. Indeed, it has encouraged the ent of Euro-agric groups and readily makes able to them. Close Commission-group are viewed by the Commission as being useful: the groups can contribute their and experience, which may improve policy; nission can explain to the groups why it is in certain actions and thus try to sensitise Commission concerns and aims; face-to-face can help break down barriers and resistsing from suspicions that 'the Eurocrats' do y understand farming practicalities; and if ups can do something to aggregate the conanational interests and demands that inevitably in relation to most proposals, they can considersimplify the Commission's task of developing that are acceptable and can help to legitimise Commission as a decision-maker in the eyes of the mail and the EP. All that said, however, it is the that since the mid-1980s the Commission, though ntaining close links with the agricultural lobby, has less influenced by it. A major reason for this is the Commission has been obliged to try to reform agricultural sector, whilst organisations such as DPA-COGECA have been, in Grant's words, 'seekto defend the ancient regime' (Grant, 1997: 170).

The agricultural organisations are not counerbalanced by strong and vigorous groups dvancing contrary attitudes and claims

Natural opponents' to agricultural organisations do exist - consumers and environmentalists most notably – but they are relatively weak in comparison.

A major reason for their weakness is that whereas farmers constitute a clear section of the population with a readily identifiable common sectoral interest, consumers and environmentalists do not have such a group consciousness, are more widely dispersed and, in consequence, are just not so easy to mobilise or organise. So although there are many more consumers than there are farmers in the EU, the largest of the Euro-consumer groups - the European Bureau of Consumers' Associations (BEUC) - has a staff of only 20 or so. This is sizeable enough when compared with most Eurogroups, but it pales in comparison with the massed ranks of the agricultural associations. Moreover, the BEUC has to cover the whole spectrum of relevant EU policies: agriculture takes up only part of its time.

Additionally, in terms of access to decision-makers, the farmers' 'rivals' do not as a rule enjoy the 'insider status' granted to much of the agriculture lobby. They rarely have a 'sponsoring' ministry in the way that agricultural interests do. Nor are they necessarily consulted by the Commission on agricultural matters as a matter of routine, nor automatically called in for discussions when something of importance or potential interest arises. The fact is they do not have the political and economic power of farmers, they cannot offer trade-offs in the way of cooperation on policy implementation, they are - in some instances - relative latecomers, and a few - notably the more radical greens - are seen as not conforming to established values and the rules of the game. Some of the more respectable of these 'oppositional' agriculture groups have their foot in the EU door - BEUC, for instance, is a recognised 'social partner' - but none has quite entered the room in the manner of the agricultural lobby.

Agriculture has powerful friends

Whilst farmers and those directly engaged in the agricultural industries have been the most obvious beneficiaries of the CAP, others have gained too, notably the owners of land. Huge profits have been made by investment institutions, financiers, banks, industrial corporations, and private landlords from the rising value of land that has been associated with the CAP. Many of these interests have direct access to decisionmakers, indeed are themselves amongst the decisionmakers in some governments, and have sought to use their influence accordingly.

nerally enjoy good to, decision-make

ional and Eur

both national and H influence with go se of their control of but also because the Most governments a representations for and some engage in a on on important issues

Unity has been a source of strength

Despite the great range of interests represented, the agriculture lobby was, until the early 1980s, more or less united in its aims: it pressed for comprehensive market regimes for as much produce as possible and it sought the largest price increases it could get. Since that time, however, as significant steps to bring spending on agriculture under control have been taken and as EC/EU enlargements have made the interests of the agricultural sector more divergent, the unity of the lobby has been subject to increasing strains and its effectiveness has accordingly been weakened. Sectors have vied with one another as increasing attention has had to be paid not only to the size of the cake but also to the way in which it is cut. Increasing competition within the agricultural sector has been no more clearly demonstrated than by the division in recent years between COPA-COGECA and the European Farmers Organisation (CPE) which represents small farmers. In the context of agricultural reform discussions and negotiations, CPE has been much more in favour than COPA-COGECA of the redistribution of support to small farmers and of broadly based rural development activities.

Farmers sometimes resort to direct action

In some EU countries, farmers sometimes take matters into their own hands if they are dissatisfied

with policies and decisions affecting their sector Disruption of transport networks is a particular favoured tactic. Whilst decision-makers never care to admit that they have been swayed by direct action there is no doubt that farmers' militancy has affected at least some of those who are responsible for running EU agriculture.

How the Common **Agricultural Policy Works**

Title III of the TFEU (Articles 38–44) – the contents which are still much as they were written for the Treaty, save for the removal of redundant transit measures and some updating (notably on decis making procedures) - sets out the general ration and framework of the CAP. The objectives of the which are reproduced in Document 21.1, are exacts they were in the 1957 Treaty.

Beyond setting out general aims, the Treaty not have much to say about the content of agricult policy. This content rests on four broad operation principles, the first three of which were adopted Council of Ministers as early as December 1960. four principles are now described.

Document 21.1

The aims of the CAP as set out in the 1957 EEC Treaty and in the TFEU

The objectives of the common agricultural policy shall be:

- to increase agricultural productivity by promoting technical progress and by ensuring the ration development of agricultural production and the optimum utilisation of the factors of production in particular labour;
- thus to ensure a fair standard of living for the agricultural community, in particular by increase (b) the individual earnings of persons engaged in agriculture;
- to stabilise markets; (c)
- (d) to assure the availability of supplies;
- to ensure that supplies reach consumers at reasonable prices. (e)

Source: Treaty on the Functioning of the European Union, Article 39 (1).

icy Wor

as December

d in the TFEU

ensuring the rational factors of production.

rticular by increasing

e internal market

goods are supposed to be able to flow s internal EU borders, unhindered by trade and unhampered by protectionthat might distort or limit competition. it is not a free trade system based on pure principles because support mechanisms of

the early 1990s, the support mechanisms most exclusively based on a price support This was extremely expensive to finance, for main reasons. First, many products were proamounts that were surplus to EU require-High guaranteed prices were the main reason se surpluses, but improved farming techniques concentrated use of agri-chemicals also played Second, most products were protected and med by a market regime, known as a common sation of the market (COM). Different regimes ded different forms of protection and support that in practice there were many agricultural rather than just one – but about 70 per cent of facts were beneficiaries of support prices of some Third, apart from a brief interlude in 1974–75, agricultural prices were consistently above world which meant that it was not possible to export buses without suffering a financial loss. Several ices were used to deal with the surpluses, all of had to be financed from the EU budget.

Reforms in the 1980s designed to curb agricultural but had some effect, but not enough. Accordingly, ernal demands for further reform soon arose, with essures focused especially on the large proporof the EU budget - over 60 per cent in the late 980s – that was allocated to the CAP and the waste of cicultural over-production. At much the same time -the late 1980s and early 1990s - the EC came under acreasing pressure from outside - most particularly from the USA - to fundamentally reform the CAP so hat the EC market would be made more open and subsidised EC produce would not be 'dumped' on world markets. These twin pressures, internal and external, led, after extensive internal deliberations and external negotiations, to agreement in 1992 on major reforms of the CAP. At the heart of these reforms was a bearing down on prices on the one hand and a shift from price support to income support on the other. Included amongst the income support measures were various compensation schemes designed to enable farmers to take agricultural land out of production, to diversify land use, and to take early retirement.

But just as the reforms of the 1980s alleviated rather than solved the CAP problem, so similarly did the more radical reforms of 1992. By the mid-to-late 1990s pressures for further fundamental reform were again building, which resulted in another major round of reforms in 1999. The main features of these reforms followed upon the principles of the 1992 reforms with, on the one hand, further removals of and significant cuts in support prices and, on the other hand, a strengthening of direct compensatory aid to farmers and of incentives for diversification. There were also extensions to rural development policy, which resulted in rural development coming to be regarded as the second pillar of the CAP.

As with the 1992 reforms, the 1999 reforms were quickly seen as not having been sufficiently radical. Amongst reasons for this were that they did not make provision for any significant overall decrease in CAP expenditure and that they did not go far enough to meet WTO demands for a reduction of agricultural trade distorting support mechanisms. Accordingly, further reforms were agreed by the Council in 2003, the principal measures of which continued in the tradition of the 1992 and 1999 reform rounds with: further reductions in support prices, where they continued to exist; an intensification of support measures for environmental protection and rural development; and a further major movement in the direction of separating - or 'de-coupling' to use the technical term - financial support for agriculture from production levels. As part of the de-coupling, most financial payments to farmers were moved to a Single Payment Scheme (SPS) (called a Basic Payment Scheme from January 2015), in which a single payment was based on past payments, acreage, and land use. In a system known as 'cross-compliance', payments were made conditional on farmers meeting specified standards on a range of farming practices, including food safety and animal welfare requirements. To curtail the muchcriticised practice of most of CAP funding being given to large farmers and agri-companies, limits were placed on the maximum size of individual payments. Savings resulting from the imposition of these limits were re-directed to rural development.

After the 2003 settlement, the process of improving the management of the agricultural market continued. The general framework of the settlement remained firmly in place, but a variety of specific measures were taken with a view to streamlining and simplifying CAP operations. As part of this, the remaining 21 CMOs were replaced with a single CMO (reflecting the continuing movement away from price to income support), simpler rules were adopted on such matters as market intervention and refunds, and hundreds of legal acts were either repealed or consolidated.

Another round of agricultural reform was agreed in 2013, setting out changes to be implemented during the period of the EU's 2014-20 multiannual financial framework (see p. 423-4). The Commission initially proposed a number of quite radical measures, most notably: (a) a proportionately more equal distribution of funding between the member states (CEECs had been inequitably treated in the 2006-13 MFF); (b) a 'greener' CAP, with increased support for environmental protection and rural development; (c) payments to be targeted more to active farmers, rather than all landowners benefiting; and (d) more discretion to be given to member states as to how funds should be spent. However, as is shown below, though the essence of the Commission's proposed measures remained in place, the force of many of its specific proposals were watered down as they passed through the Council and the EP.

A mixture of endogenous and exogenous factors have thus combined since the late 1980s to produce very strong pressures for fundamental reform of the CAP's market system. The most important of these factors have been: market imbalances arising from the CAP's structure - especially high prices and overproduction; the dominating position of the CAP in the EU's budget; rising international dissatisfaction with the distorting effects of the CAP on world agricultural trade; and the increasing importance on policy agendas of newer issues that are of concern to society, notably food safety, rural development, and sustainable environmental protection.

The pressures to which these factors have given rise have been such as to produce major rounds of CAP reform in 1992, 1999, 2003, and 2013. These reforms have not been as radical as the Commission would have liked, but taken together they have been sufficiently extensive as to bring about a fundamental change in the nature of the CAP's internal market. The three main dimensions of the changes are set out in

Box 21.1. In consequence of the changes, income support has generally replaced price support, EU prices are now much closer to world prices, and farmers now being seen not just as agricultural producers but also as custodians of the land.

However, sight should not be lost of the fact that not all has changed. As Garzon (2006) has observed 'Europe has not fully embraced the new paradigm market liberalism. Public intervention remains in particular in supporting farmer income. The of alleviating market instability in the name of social objective of providing farmers with a fair stand ard of living is still present.' This public intervention even though it is of a very different kind to former ensures that the CAP continues to loom large in the EU's budget and ensures too that the EU continues be pressed by trading partners to move further in the direction of market liberalisation.

Community preference

The EU market is protected from the global ket. Since world prices are normally lower EU prices, free access onto the EU market

BOX 21.1

The principal changes to the CAP system in the 1990s and 2000s

- A movement away from the former police high guaranteed price levels. Most inter prices have either been removed or red much lower levels - levels that are, in e safety net levels.
- Price level support for farmers has been replaced by income support payments made by a Basic Payment Scheme (for Single Payment Scheme). Most paym been de-coupled from payments for outputs.
- A much higher priority is being given policy concerns, including rural de environmental protection, and food There is less emphasis on highly in productive farming and more on protective farming.

clearly undermin preference, in the therefore required European prefere refunds - that is su ers - also used to Community prefer third of the CAP b 1990s), but rising ment of domestic p tecline, and planner The mechanics of th ms imposed vary acc he product concern

Protectionist mea ultural imports into relained in Chapte ingements whereb given special acce e of their product So, the EU gran loping, and especi results in the all iny agricultural p Under the Cotono ericultural exports c (ACP) countries ket. (It should,) incessions' do no good-will. Much ed preferences a al in nature and

and above the va EU market given he noted that the nunity prefere ce the early 199 een generally red es and as the price guarantees to

t financing

is financed jointl budget. The n the European Fund (EA This public fferent kin

nce

from the glob normally low the EU market i

s to the CAP nd 2000s

e former policy of . Most interven oved or reduced in hat are, in effect.

ers has been large payments that are theme (formerly ost payments have ents for production

ing given to 'newe ural development. nd food safety. thly intensive and e on resource

undermine the CAP system. Community nce, in the form mainly of import tariffs, is required. (The terms 'Union preference' or in preference' are not much used.) Export - that is subsidies to EU agricultural exportalso used to be an important mechanism of nity preference (accounting for almost oneof the CAP budget in the late 1980s and early but rising world prices and the dismantledomestic price support has resulted in their e, and planned elimination by the end of 2018. mechanics of the preference system and the tarimposed vary according to the market regime for aroduct concerned.

Intectionist measures do not apply to all agriimports into the EU from all states. As is ined in Chapter 22, the EU has negotiated meements whereby a large number of countries even special access to EU markets for at least e of their products, including agricultural prod-So, the EU grants 'generalised preferences' to eloping, and especially least developed, countries, the results in the abolition or reduction of tariffs many agricultural products intended for process-Under the Cotonou Agreement, virtually all of eagricultural exports of the African, Caribbean and (ACP) countries are allowed free access to the market. (It should, however, be pointed out that se 'concessions' do not stem simply from generosand good-will. Much of the produce falling under meralised preferences and the Cotonou Agreement stropical in nature and not in competition with EU moduce.)

Over and above the various special forms of access the EU market given to developing countries, it mould be noted that the general impact and extent if the Community preference system has been greatly anduced since the early 1990s. This has occurred as tarhave been generally reduced in response to GATT/ TO pressures and as the CAP has moved away from product price guarantees to income support.

Joint financing

The CAP is financed jointly by the member states out of the EU budget. The main funding mechanism used to be the European Agricultural Guidance and Guarantee Fund (EAGGF), but since 2007

this has been replaced by two funds: the European Agricultural Guarantee Fund (EAGF), which finances market measures and direct payments to farmers, and the European Agricultural Fund for Rural Development (EAFRD), which finances rural development support. The change was made partly to modernise financial control and management practices and partly to reflect the changing nature of the CAP - in particular the fact that under the CAP reforms agricultural policy had come to be more clearly based on two pillars, with pillar one focusing on direct financial support measures and pillar two on rural development.

Financial support available for agriculture in the EU is not, it should be stressed, confined to the direct funding provided for agriculture in the EU budget. Some funds are available from other EU sources, including the European Investment Bank (EIB). By far the greatest additional funding source, however, comes from national exchequers: member states are allowed to assist their farmers in many ways, provided they do not - in the judgement of the Commission distort competition or infringe the principles of the market. Taking the EU as a whole, on average national public expenditure accounts for about 30 per cent of total public expenditure on agriculture, though in some states it is significantly higher.

Allowance for national variations

As the previous paragraph implies, in addition to the three CAP operating principles that were agreed by the Council of Ministers in 1960, and which still constitute the formal operational principles, a fourth - unofficial - principle may also be said to exist: allowance for national variations.

The CAP is not as common or as integrated as it usually is portrayed as being. To be sure, the CAP lays down a policy framework within which member states must operate. But that framework has never been a complete straitjacket.

One reason for national variations is the differing nature of agricultural economies and structures across the EU: a phenomenon that has increased in scope and intensity as the EU has enlarged. So extensive are the differences – arising from such factors as topography, weather conditions, and the average size of land holdings - that it has always been necessary to have a

policy framework that allows for variations that meet specific needs and circumstances. A second reason for national variations is differing policy choices of governments. Some governments, for example, have been much more inclined than others to make available to their farmers - after receiving Commission approval that CAP rules are not being breached - national financial and other forms of assistance. And a third reason is that, as Greer (2005: 3) puts it, 'There are still important areas that are not covered by EU-level policy making or where the reach of the CAP is weak. These include important supply side matters such as research, education and advice, and some sectors are not subject to common market organisation (potatoes for human consumption, for example).'

Significantly, the reform rounds since 1992 are resulting in the CAP become ever more diversified and less common. One reason for this is the increased emphasis on 'non-agricultural' aspects of land use. Another reason is that the reforms have built-in a considerable measure of national discretion, so that in respect of some measures and activities states can choose from an approved EU menu. The 2003 and 2013 reforms in particular made provision for national flexibility with, states, for example, being given considerable manoeuvrability as to how they calculate direct payments to farmers.

The calls that are sometimes made for a 'renationalisation' of agriculture have made little headway, and are unlikely to do so in the foreseeable future. However, it is undeniable that the Common Agricultural Policy displays a considerable measure of national variations.

The Impact and Effects of the Common Agricultural Policy

Whether the CAP is to be regarded as a success or not naturally depends on the priorities and interests of those making the judgement. Since, however, the issue has caused so much controversy it is a question that merits some attention here. This will be done initially via assessing the success or otherwise of the five aims that were originally set out for the CAP in the 1957 EEC Treaty and which, in the TFEU, remain unchanged to the present day (see Document 21.1).

- Agricultural efficiency has increased enormously as a result of modernisation and rationalisation. Because of the large number of variables involved it is difficult to be precise about agricultural efficiency, but one indication of the advances made under the CAP is seen in the fact that at a time when the number of people engaged in agriculture has dropped by well over 60 per cent on average in the EU-12 states (the pre-1995 EU members since the CAP was created, volume outputs have steadily increased - at an average of approaching 1.5 per cent per annum since the early 1970s. The said, it might be asked whether the overproduction of certain products (which still exists, though in so acute a form as before the reform process got underway in the late 1980s) and the encouragement that high levels of support have to many who would otherwise have left the to stay on their farms, is wholly consistent 'ensuring the rational development of agricultural production'.
- Agricultural incomes have grown roughly in page lel with incomes in other sectors. However, overall average masks enormous variations. between large farmers (who have done very for the most part - because they own most land) and small farmers, and between proers of northern temperate products (not dairy produce, cereals, and beef, which have the main product beneficiaries of the CAP producers of other (mainly Mediterranean) ucts. The post-1992 direct payment systems been partly designed to offset these distortions
- Markets have been stabilised, in the sense there have been no major food shortage EU prices have escaped the price fluct that have occurred in the world market on products.
- The EU is now self-sufficient in virtual of those foodstuffs its climate and topog allow it to raise and grow. In 1958 the member states produced about 85 per a their food requirements; by the early 199 then 12 member states were producing 120 per cent. This latter figure has now in the wake of the CAP reforms, but su still exist in most product sectors. The ment beyond self-sufficiency to the

of surpluses h only been poss considerable co

The exclusion produce from aim of 'reasona had a low prior within the EU the CAP have farmers, whilst consumers.

Beyond an assessi reaty aims, five other policy are also worth First, the CAP's mdget has unquesti other policies to respectives that have pled with the seri ught agriculture u at it still accounts for

Second, the CAP I erreements and te between the EU a within the EU, Fr. de towards the (te at loggerheads wi ts of agricultural ons between the has fuelled many t and other agricultur framework and bi aird, the intense far acouraged have had rironment, and ar my in recent years have begun to of the environm ing protection of reform rounds si ng some direct eting production ent and bio-div addressed in a n ing most of the sculture and attach ore the refor of support have rwise have left th wholly consi lopment of ag

sectors. However, the rmous variations, both o have done were week e they own most farm and between producite products (noname beef, which have here aries of the CAP and Mediterranean) puncpayment systems have et these distortions. sed, in the sense

r food shortages and

the price fluctuations

world market on some

cient in virtually all mate and topograph In 1958 the then sin about 85 per cent of by the early 1990s the re producing around ture has now dropped eforms, but surpluses t sectors. The movecy to the production

surpluses has been expensive in that it has been possible to dispose of the surpluses at masiderable cost.

the exclusion of cheaper (often much cheaper) moduce from outside the EU means that the of 'reasonable prices' to the consumer has at a low priority. The undeniable fact is that the EU the principal beneficiaries of Example CAP have been large agri-companies and mers, whilst the main losers have been poor musumers.

Be ond an assessment of the CAP through its five aims, five other significant consequences of the are also worth noting.

First, the CAP's strong position in the EU's evet has unquestionably made it more difficult other policies to be developed. The financial spectives that have been in operation since 1988, pled with the series of reforms to the CAP, have ught agriculture under greater financial control, it still accounts for around two-fifths of the total

Second, the CAP has been the source of many sagreements and tensions both within the EU and between the EU and non-EU states. For examwithin the EU, France's generally protectionist mitude towards the CAP has frequently caused it be at loggerheads with other member states over spects of agricultural policy. As for its effect on elations between the EU and non-EU states, the CAP has fuelled many trading disputes between the EU and other agricultural exporters, both within the TO framework and bilaterally.

Third, the intense farming practices that the CAP has encouraged have had damaging implications for the environment, and arguably also for food safety. It is only in recent years that these damaging implications have begun to be properly addressed. In the case of the environment, this has been achieved by making protection of the countryside a theme of the reform rounds since 1992 - for example, by making some direct aid conditional on farmers adopting production methods that respect the environment and bio-diversity. Food safety issues have been addressed in a number of ways, including by detaching most of the responsibility for it from DG Agriculture and attaching it to DG Health and

Consumer Protection and by the creation of the European Food Safety Authority which was established in 2002.

Fourth, protecting the EU market from cheaper world produce, and the release onto the world market of subsidised EU produce, has distorted the international division of labour and the rational utilisation of resources.

Fifth, in international debates and negotiations concerning development policies and the problems of 'the Global South', there has been an increasing emphasis in recent years on the perceived damaging effects of the CAP. This has been partly because NGOs such as Oxfam have given more attention to anti-CAP campaigning.

Policy-Making Processes

Prior to the reform process that began with the 1992 reforms, agriculture was a highly distinctive policy-making sphere. This was mainly because many key decisions were made as part of a regular, and usually highly complicated, process: the annual price review. Many non-price elements were swept up in reviews and became components of what customarily were highly complex and interconnected packages by the time final agreements were made. The core of the packages usually consisted of a range of price increases, adjustments to produce regimes, and statements of intent about future action.

The phased reductions in prices since 1992 coupled with the associated switch from price support to income support have resulted in the annual price review disappearing. As this has happened, policymaking and decision-making processes for agriculture have become more like the processes that exist in other policy sectors. However, the importance, range, and complexity of the CAP, plus the ever-changing nature of the world's agricultural markets, means that there are still significant variations from the 'standard' EU model. The principal variations are now explained, by looking at the roles of the three main institutional actors on CAP policy, with particular reference to how they combined to put in place the 2013 reform package.

Commission initiation and formulation

Whereas the policy initiation and formulation responsibilities of the Commission in many sectors are mainly concerned with creating a policy framework, in agriculture they are inevitably directed more towards improving the efficiency of one that already exists.

As part of this drive for greater efficiency, since the late 1960s the Commission has been proactively in the forefront of attempts to bring about fundamental reform of the CAP. Since the mid-1980s there have been five major 'rounds' of CAP reform, each of which has been led by the Commission. The first round resulted in a political agreement on reforms being reached in 1988, the second in 1992, the third in 1999, the fourth in 2003, and the fifth in 2013. The reform rounds have been driven by a number of factors, the most important of which were initially deteriorating market conditions, increasing surpluses, and recurring budgetary problems, and more latterly have been international pressures against the EU's high levels of protectionism and subsidisation, and domestic pressures for a 'greener' Europe and for funds to be directed in a fairer and more targeted manner.

Against the background of these pressures, the central thrust of recent Commission proposals has been to champion movements towards a more marketbased and environmentally sustainable system, in which farmers are protected by direct payments. It has done this by launching and steering reform processes. with its ideas initially being set out in communications and consultation papers of various sorts and later in legislative proposals (see Box 21.2 for its actions in respect of the 2013 reforms).

In this process of agricultural decision-making, the lead within the Commission is inevitably taken by Commissioner and the DG for Agriculture and Runal Development. However, they no longer have the near monopoly control over agriculture policy they to enjoy. As pressures for reform of the CAP increased and as perceptions of the nature and implications of agricultural policy have been been ened, so have other parts of the Commission come have a say and to exercise an influence. Amongs other parts of the Commission to have inserted selves, or to have become drawn, into agriculture policy are Health and Food Safety, Environment Trade. Taking Trade, the Trade Commissioner DG Trade have become key players as intern

trade pressures have p ing the agricultural re Agriculture Commiss was present at the Dec tiations in Hong Kong amongst other things, all first world agriculmain player' was the Mandelson.

But though the (primary role' in put cal agenda and in det greements (Cunha ar Commission's propo vatered-down by the (Treaty, also by the EP. nd the EP that we now

Council decision

e formal processes of agriculture sphere ar

Regarding legislative position is not as p Lisbon Treaty entere made mostly on the procedure, which m muld press its policy a did not have the al soon Treaty changed cultural legislative slative procedure, with agricultural Council approval. arding decision-m are was one of th of QMV was pro Initially because because of what EC decisions shou m practice used for lecame more accep -criculture Counc became the Counci s of the number case - with Agric

me Agriculture and

Box 21.2

Main stages in the making of the 2013 reforms

November 2010	The Commission issues a communication on the future of the CAP in ing identifying possible reforms (European Commission, 2010).
October 2011	Following up on feedback to the 2010 communication, the Commission issues draft legislative proposals.
February 2013	The European Council agrees on the main spending limits (including a agriculture) in the 2014–20 multiannual financial perspective.
March 2013	Council reaches agreement on its general approach to the Commission proposals for CAP reforms.
March-September 2013	Council and EP negotiate, and reach political agreement, on CAP
September–December 2013	Council and EP negotiate and reach agreement on the Council's tive proposals (which give legal form to the September political agreement)
March 2014	Commission issues the first delegated and implementing acts the reforms. Neither the EP nor the Council raise any major the acts.

messures have played an increasing role in drivme acticultural reform process. So, although the Commissioner, Mariann Fischer Boel, ent at the December 2005 Doha Round nego-Hong Kong where agreement was reached, st other things, on the phasing-out by 2013 of world agricultural export refunds, the EU's player' was the Trade Commissioner, Peter

though the Commission has exercised a role' in putting reforms onto the politimenda and in determining the nature of final ments (Cunha and Swinbank, 2009: 259), the mission's proposals have habitually been ed-down by the Council and, since the Lisbon also by the EP. It is, therefore, to the Council EP that we now turn.

Council decision-making

formal processes of Council decision-making in agriculture sphere are relatively straightforward:

- Regarding legislative procedures, the Council's position is not as powerful as it was. Until the Lisbon Treaty entered into force, legislation was made mostly on the basis of the consultation procedure, which meant that although the EP could press its policy preferences on the Council it did not have the ability to insist on them. The Lisbon Treaty changed this situation, by 'elevating' agricultural legislative processes to the ordinary' legislative procedure, which means that laws dealing with agricultural matters now need both EP and Council approval.
- Regarding decision-making in the Council, agriculture was one of the very few areas where the use of QMV was provided for in the 1957 EEC Treaty. Initially because of French resistance and then because of what became a prevailing norm that EC decisions should be consensual, QMV was not in practice used for many years. But, when its use became more acceptable from the early 1980s the Agriculture Council quickly took advantage and became the Council formation to use it most. In terms of the number of usages this continues to be the case - with Agriculture Ministers (in what is now the Agriculture and Fisheries Council) usually

holding at least 50 votes per year. In proportionate terms, however, the Agriculture Council's 'lead' in the usage of QMV is now shared with several other Council formations, as QMV has become more commonly used throughout the Council system (see Chapter 10).

But though the operation of the Agriculture Council is reasonably 'normal' in terms of formal procedures, it is distinctive in a number of ways. One of these ways is that the Agriculture Council is, of all the formations of the Council, the formation that has traditionally been the most reliant on issue linkages and package deals for the conduct of its business. However, in recent years this use of linkages and packages to increase negotiating flexibility and create room for agreements has not been so prevalent. This is because the margins for manoeuvre available to the Agriculture Ministers have been reduced by the use of multiannual planning within financial perspectives, by the disappearance of the price review, and by the phasing-out of separate product market organisations. But though wide-ranging wheeling and dealing is not now so characteristic of the Council as it used to be, it certainly still exists - most especially when important decisions have to be taken on, for example, Commission reform proposals or positions to be adopted in external agricultural trade negotiations. In such situations, agreements are usually only possible if they are based on a recognition of the different interests and priorities of the member states: some states, for example, are net exporters of agricultural produce whilst others are net importers; some have temperate climates whilst others have Mediterranean; some have mainly large and efficient farms whilst others have many small and inefficient family-based units; and some have vast tracts of 'less favoured' land whilst others have very little. The existence of such differences is a key reason why the taking of Council decisions on agricultural matters can be so protracted: it took, for example, over two years of negotiations before the Council could agree on a common position on what became the 2013 reforms.

This diversity of interests and priorities in the Council make it very difficult for it to be a pro-active policy-maker and, in consequence, makes the Council heavily reliant on the Commission for ideas. Of course, this also applies to most Council formations,

of the CAP, includ-, 2010).

he Commission

nevitably tal

Agriculture a

longer have th

ture policy t

of the nature

licy have been Commission a

nfluence. Among

to have inserted th

wn, into agricul

ety, Environment

de Commissioner

layers as intermation

orm of the CAP

its (including on

e Commission's

on CAP reforms. ouncil's draft legislaolitical agreement). g acts giving effect to ajor objections to

but not generally to the same extent. As Daugbjerg (2009: 399) has observed of CAP reform processes:

Within the Council of Agricultural Ministers, it is the norm that the Commissioner's proposal forms the basis of the discussions aimed at consensus. After the Commissioner's proposal has been formally presented to the Council, farm ministers seldom put forward alternative proposals ... In the history of CAP reform, the Council, as a whole, has been status quo minded and, thus, not a driving force behind reform; rather it has been an obstacle for farm commissioners to overcome.

A distinctive feature of Council agriculture policy processes that has become less sharp over the years is the relative isolation of the processes from other policy areas. Until the late 1980s, agricultural policy processes were largely confined to a somewhat closed group of specialist policy actors in the Commission and the Council. The specialised nature of these actors was emphasised by the way in which DG Agriculture was widely viewed as being not quite a 'normal' DG and by the privileged position of the Special Committee of Agriculture in undertaking for the Agriculture Ministers the preparatory work that COREPER undertakes for other Council formations. (On the SCA, see p. 169.) Agricultural policy-making still remains a little isolated from 'the mainstream', but an increasing enmeshment with other policy areas means that it is nothing like as isolated as it was and that the circle of Council actors involved in agricultural policy formation in the EU has widened considerably. So, for example, non-Agriculture Councils - especially Foreign Affairs (which is responsible for external trade), Ecofin, and Environment - often express views and make decisions that have direct implications for agriculture. Given the segmented nature of Council structures, this can create problems in terms of developing rounded and properly integrated policy.

European Parliament decision-making

As was noted in Chapter 12, the powers of the EP have increased greatly over the years. However, until the Lisbon Treaty came into effect agriculture was one of

the areas where the EP's powers remained weak. This was partly because although the EP was a co-decision maker with the Council on the EU's annual budget it could only make recommendations to amend what was known as compulsory expenditure, which comsisted almost entirely of agriculture. It was partly also because agriculture was one of the remaining police areas where the EP's legislative powers were based on the consultation procedure. This allowed the EP make recommendations to, and exert pressure on, Commission and the Council, but did not permit it is insist that its views be accepted.

This is not to suggest that the EP did not influence on agricultural policy before the Listen Treaty entered into force. It scrutinised both and legislative proposals and it had some successes helping to shape outcomes. Garzon (2006), for ple, suggests that the Agriculture Committee plane crucial role in helping to devise an acceptable form on de-coupling in the 2003 CAP reform round also the case that the Parliament's influence over culture had increased as a result of agriculture broadening out to include aspects of related areas - such as environment and food safety the co-decision procedure applied. Overall, agriculture was an area of comparative EP tional weakness.

The position changed, however, with the Treaty because the Treaty 'rectified' the weaknesses: the distinction between com expenditure and non-compulsory expenden abolished, so the EP's budgetary powers cultural expenditure were thereby increa agricultural law-making became subject ordinary legislative procedure, so the EP s equal powers with the Council over the agricultural legislation. The transforming this latter change was no more clearly when there were exhaustive negotiations of which were conducted in numerous between the Council and EP on the C proposals for CAP reform. Amongst to the reforms as a result of EP press ence were more payments to be directed farmers, to small farmers and to am (with it being made much more difficult) such as airports and sports clubs to and for there to be a better distril across the EU.

Management **Implementati** Common Agr

Because of the nature more involved in the m tion of agricultural po policy spheres. The Con Agriculture and Rural this regard. They overs wstem, adjust it as neces mensure that the natio undertake the frontline mational Ministries of A es, customs and excise beir obligations in a pr these responsibilities levelopment is one of 100 staff divided into Much of what the C CAP involves making is no more clearly ed the political ag and Council in Sept The first step to gi the issuing (by the (by the EP and which were

magement and elementation of the mmon Agricultural Policy

se of the nature of the CAP, the EU is much involved in the management and implementaagricultural policy than it is in most other pheres. The Commission, and particularly DG miture and Rural Development, are central in meard. They oversee the operation of the whole adjust it as necessary and, as far as possible, try sure that the national and regional agencies that the frontline implementation of policy -Ministries of Agriculture, intervention agencustoms and excise authorities and so on - fulfil abligations in a proper manner. In consequence tese responsibilities, DG Agriculture and Rural dopment is one of the largest DGs, with around staff divided into 11 directorates.

Much of what the Commission does in managing CAP involves making 'administrative' legislation. s is no more clearly seen than by looking at what wed the political agreement reached between the and Council in September 2013 on the reformed The first step to giving the agreement legal force the issuing (by the Commission) and then the ing (by the EP and the Council) of four 'basic' lations, which were made by the ordinary legislaprocedure. These regulations set out general rules rural development, direct payments to farmers, tet measures, and 'horizontal' issues covering ach matters as funding and controls. They also made eplicit provision for the regulations to be followed more specific acts, which are normally issued in the form of either Commission delegated acts (which applement or amend legislative acts) or Commission implementing acts (which are designed to ensure that legislative acts are applied in a uniform manner all member states). (See Chapter 9 for a descripson of how such Commission acts are made and are werseen by the EP and Council.) Consequently, the Commission began adopting appropriate delegated and implementing acts from March 2014. Delegated acts covered topics as varied as public intervention expenditure, requirements related to the agricultural products benefiting from private storage aid, and rules in the fruit and vegetables sectors. Amongst topics

and food safet

plied. Overall.

mparative EP

wever, with the Li

ectified' the EP's

between compu

Isory expenditure

tary powers over arm

hereby increased:

came subject to

e, so the EP gained an-

cil over the making of

transforming effect of

re clearly seen in 2003

negotiations - mam

numerous trilogues -

on the Commission's

mongst changes made

P pressure and insis-

be directed to your

nd to active farmers

re difficult for entities

abs to claim support

distribution of funds

covered by implementing acts were rules for direct payments, support measures in the wine sector, and work programmes to support the olive oil sector.

As a result of logistical necessities, agriculture is far ahead of any other policy area in terms of the number of legal acts in force, apart from external trade. Most of the law is highly specific, covering such matters as product specifications, market intervention instruments and mechanisms, and payment-related issues. There is, seemingly, nothing especially 'political' about such acts, but whilst they may appear to be technical and 'non-political' they might in practice well involve the Commission doing things that amount to rather more than the simple application of tightly drawn rules. Many decisions on, for instance, intervention and support systems are taken within margins of manoeuvre that give the Commission at least some flexibility. This flexibility can result in the Commission's choices having important financial implications for producers, traders, processors, and the EU budget.

The Commission also has room for manoeuvre in how it deals with the many national and regional agencies that undertake, on the basis of shared management, most of the direct policy implementation. It is, moreover, a room for manoeuvre that has broadened as the CAP has been reformed for, as was noted above, a significant degree of decentralisation has been built into the reform processes. Key features of the decentralisation that have increased management flexibility include: some direct payments are allocated to member states in the form of 'national envelopes', which national authorities manage according to their own criteria and requirements; many rural development measures are co-financed with member states; and member states must have in place rural development programmes that require Commission approval before EU funds can be released. Such decentralisation requires the Commission to frame its relations with national agencies more in terms of being a partner than an overseer.

Concluding Remarks

The CAP has been the subject of considerable reform in recent years. The core feature of the reform programme has been to replace a system that used to be based primarily on support prices by a system that now is based primarily on direct payments to farmers. Another key aspect of the reform has resulted in the CAP becoming less focused on matters related to food production and more concerned with wider environmental, rural development, and consumer protection issues.

However, the reforms that have been and are being made have not solved all of the CAP's problems. Outside the EU, many countries, not least the USA, continue to be dissatisfied with what they regard as a still over-protected EU market and still over-subsidised EU produce on world markets. Inside the EU, sharp differences still exist over important aspects of agricultural policy: where should the balance be struck between market efficiency on the one hand and the granting of support to the agriculture sector on the other?; and in so far as support is to be given to agriculture, how ought it to be distributed and in what form?

Agricultural policy will thus continue to loom large on the EU agenda.

Chapter 2 External