PRO 3405 – Gestão de Projetos

Aula Laboratório: **Risk Radar**

Monitores: Lidyane e Daniela

Risk Radar

é um banco de dados de gestão de risco que ajuda os gerentes de projeto a **identificar, priorizar e comunicar** os riscos do projeto de uma forma flexível e fácil de usar.

Fornece funções de banco de dados padrão para adicionar e excluir os riscos, juntamente com funções especializadas para **priorizar e abandonar**/aposentar riscos do projeto.

Registro dos Riscos

Cada risco identificado deve possuir:

1. Descrição do risco;
2. Elemento(s) da WBS afetada;
3. Resultados do processo de análise qualitativa e quantificação dos riscos (probabilidade de impacto);
4. Dono do risco;
5. Estratégia de resposta selecionada e respectivo plano de ação;
6. Nível de risco residual esperado, orçamento e prazos para a resposta.

Risk Radar (versão 2.02)

- É uma versão livre
- Desenvolvido para o uso do governo americano

Para usar:

- Tenha em seu computador o Access. Esta versão é ancorada neste Software para executar as funcionalidades
- É preciso abrir o arquivo **RR202New2000.mdb** que esta na pasta de softwares no e-disciplinas

Risk Radar (versão 3.02)

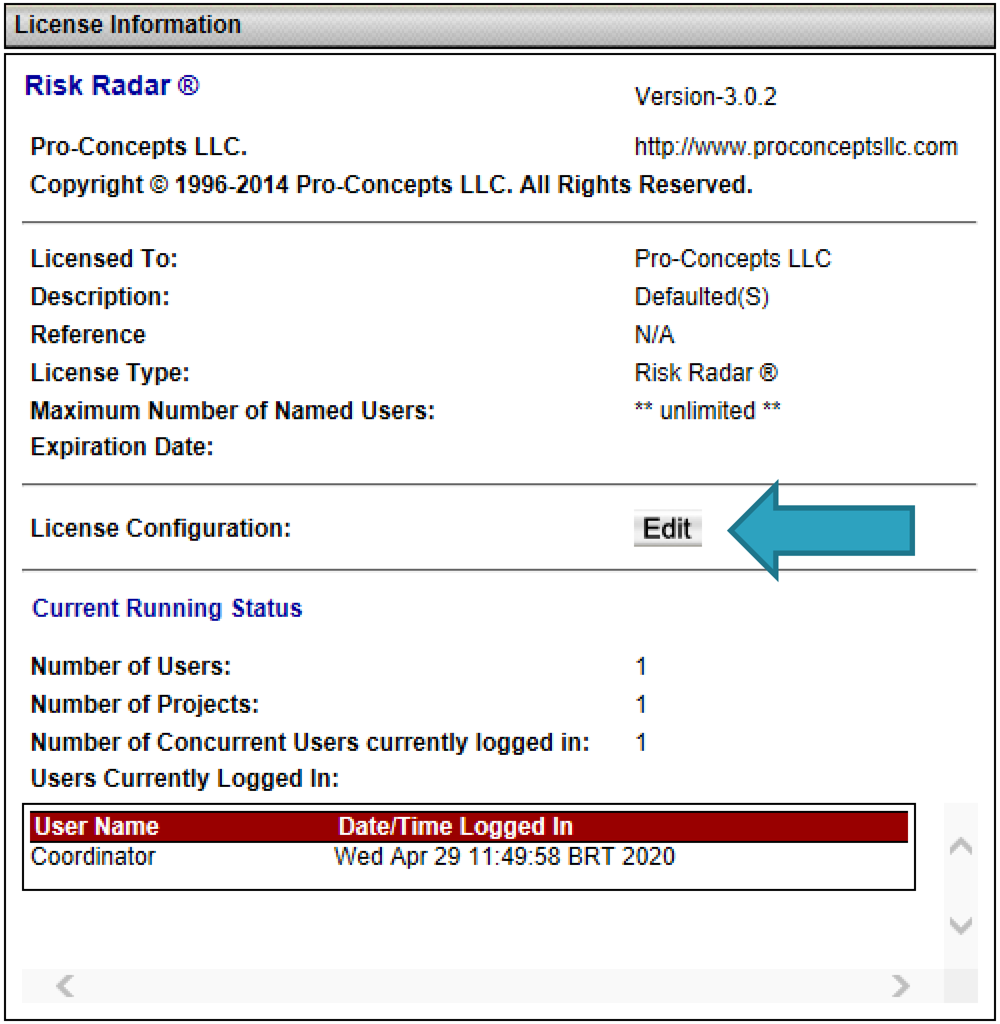
- É uma versão paga
- A versão demo é permitida por 30 dias

Para instalar:

- Execute o arquivo **RiskRadar.exe**
- Após instalação abra o software. Se preciso abra-o como administrador clicando com o botão direto do mouse acima do ícone do software que foi instalado
- Adicione no campo *license information* o seguinte

```
<=IUJV86Qd3RSeIPzJnVMCbC9UngNyslZvr617RzwL2/w2L5NQQCHJ9EVY4ZR9veSJzJciO/x2zuTf
GbcYewfIPLFbZfmKeoGtsEp2MJ2xeHQn48+yqRY2Sp0CMRcuuIvMHofrLhBxgigZ5YhM7O69wTE
wmgp7+nwmklA2LQRcckUMbBuhIorNOmbOR90lTPlzoYcWm2EH3DN7LkgTAwmePjf4u7YiniCQ
74Ypq4xAZ9yJmxs5Bc/ZlQ===>
```

Instalando



License Information

Risk Radar ® Version-3.0.2

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Licensed To:	Pro-Concepts LLC
Description:	Defaulted(S)
Reference	N/A
License Type:	Risk Radar ®
Maximum Number of Named Users:	** unlimited **
Expiration Date:	

License Configuration: Edit

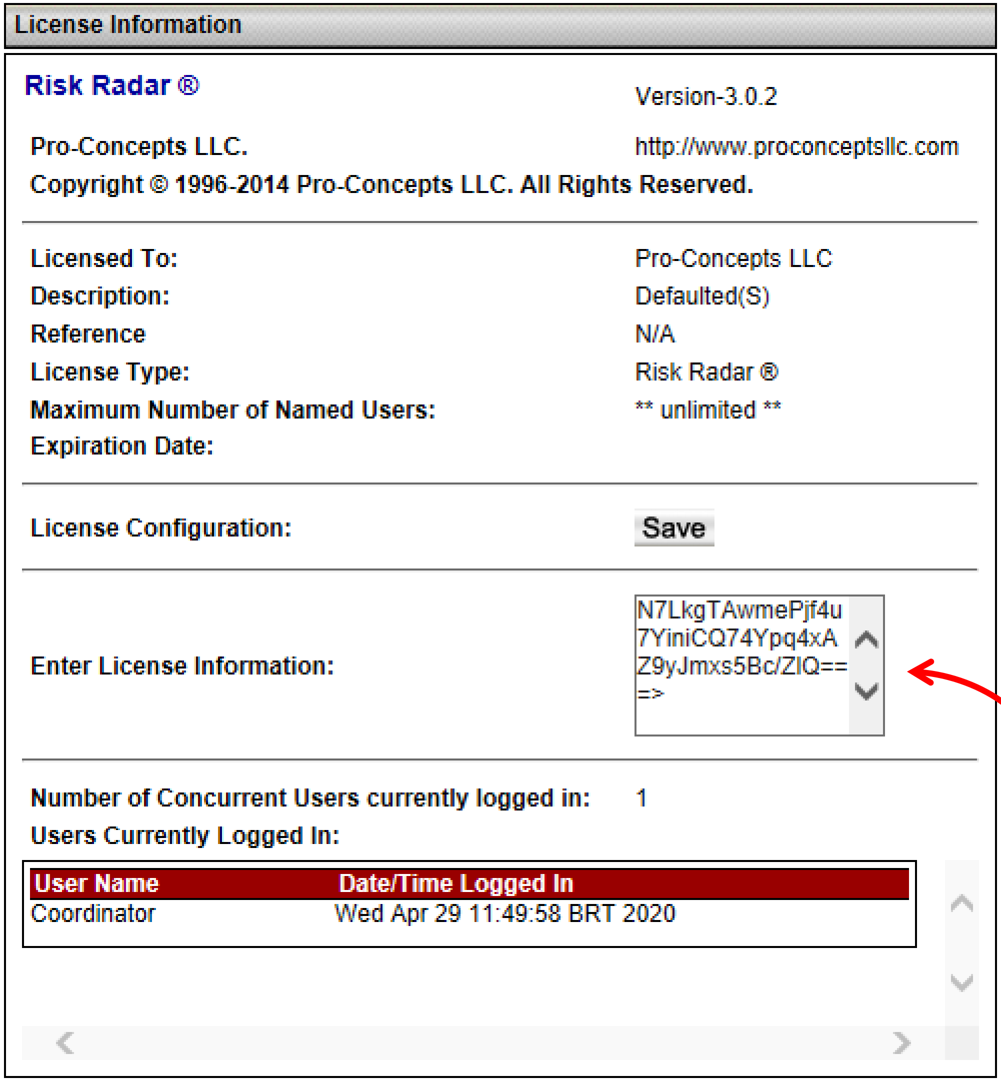
Current Running Status

Number of Users:	1
Number of Projects:	1
Number of Concurrent Users currently logged in:	1

Users Currently Logged In:

User Name	Date/Time Logged In
Coordinator	Wed Apr 29 11:49:58 BRT 2020

Instalando



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Reference N/A
License Type: Risk Radar ®
Maximum Number of Named Users: ** unlimited **
Expiration Date:

License Configuration:

Enter License Information:

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N7LkgTAwmePjf4u
7YiniCQ74Ypq4xA
Z9yJmxs5Bc/ZIQ==
=>
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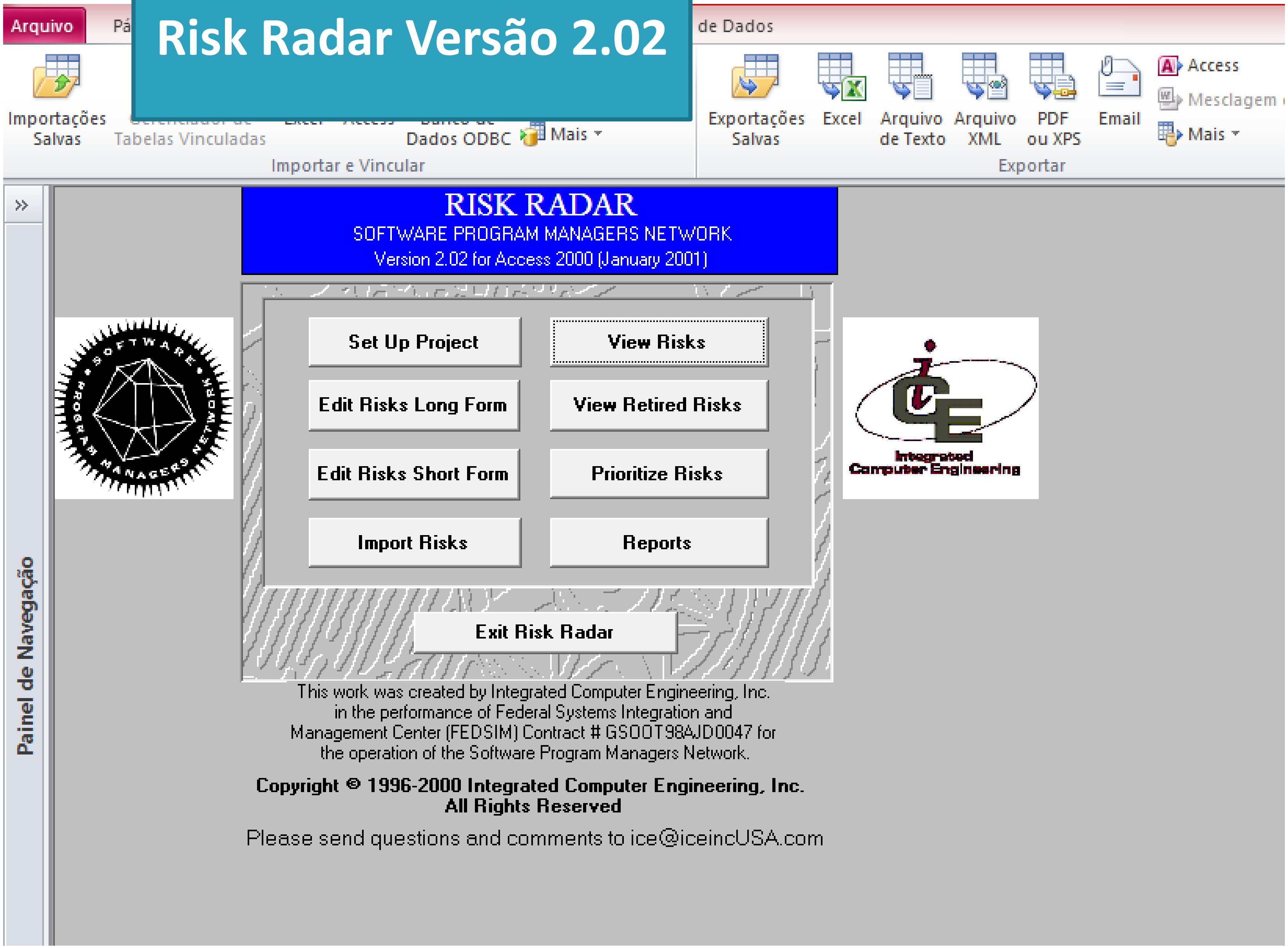
Number of Concurrent Users currently logged in: 1
Users Currently Logged In:

User Name	Date/Time Logged In
Coordinator	Wed Apr 29 11:49:58 BRT 2020

Copie todos os caracteres mostrados no slide anterior, começando com <e terminando com> e insira-os aqui

Risk Radar Versão 2.02


Arquivo
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de Dados
Importações Salvas
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Dados ODBC
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Exportações Salvas
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Arquivo de Texto
Arquivo XML
PDF ou XPS
Email
Access
Mesclagem
Mais
Exportar
Painel de Navegação
Set Up Project
View Risks
Edit Risks Long Form
View Retired Risks
Edit Risks Short Form
Prioritize Risks
Import Risks
Reports
Exit Risk Radar
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RISK RADAR
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Version 2.02 for Access 2000 (January 2001)

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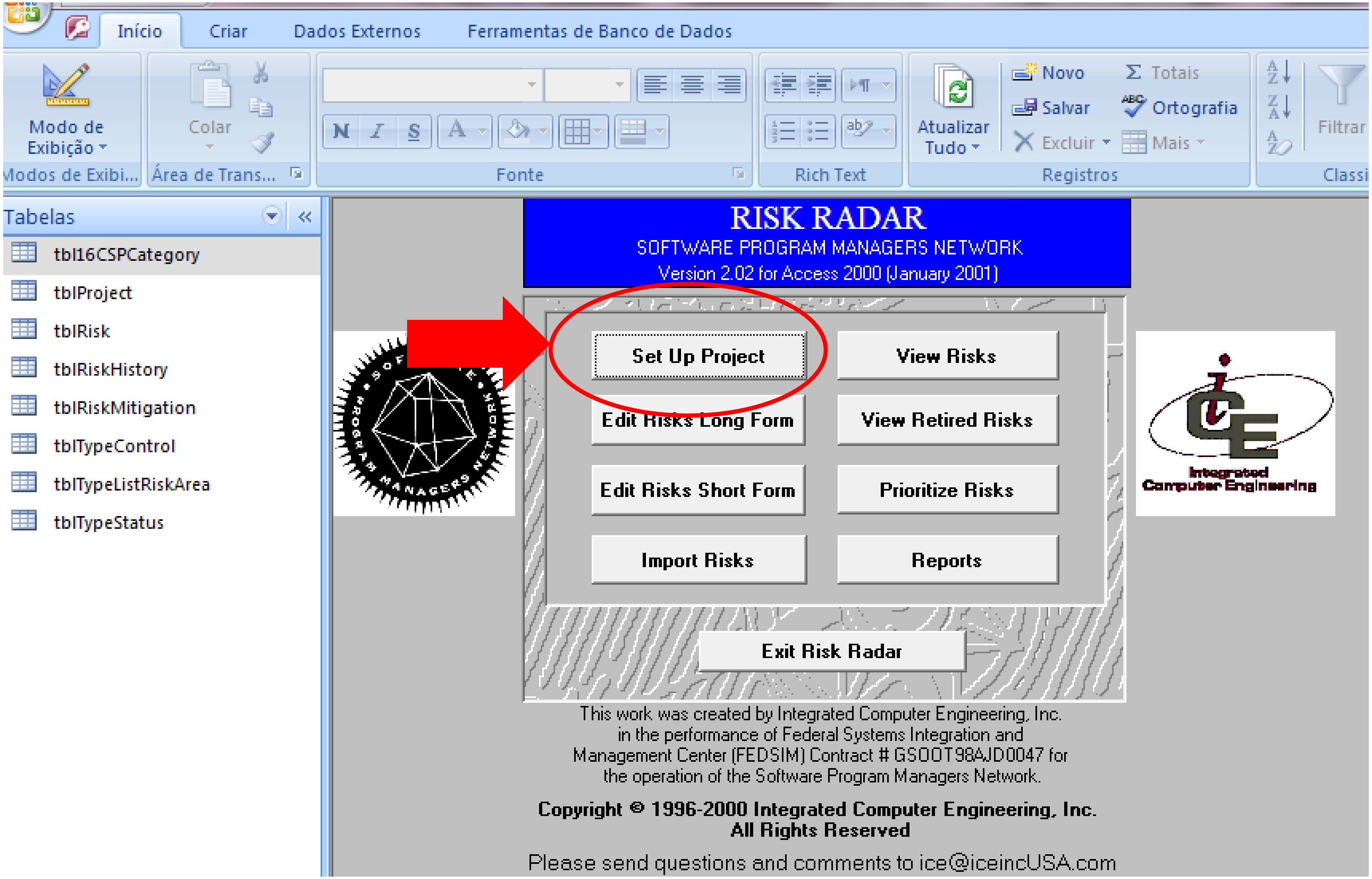
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tblProject
tblRisk
tblRiskHistory
tblRiskMitigation
tblTypeControl
tblTypeListRiskArea
tblTypeStatus
Set Up Project
View Risks
Edit Risks Long Form
View Retired Risks
Edit Risks Short Form
Prioritize Risks
Import Risks
Reports
Exit Risk Radar
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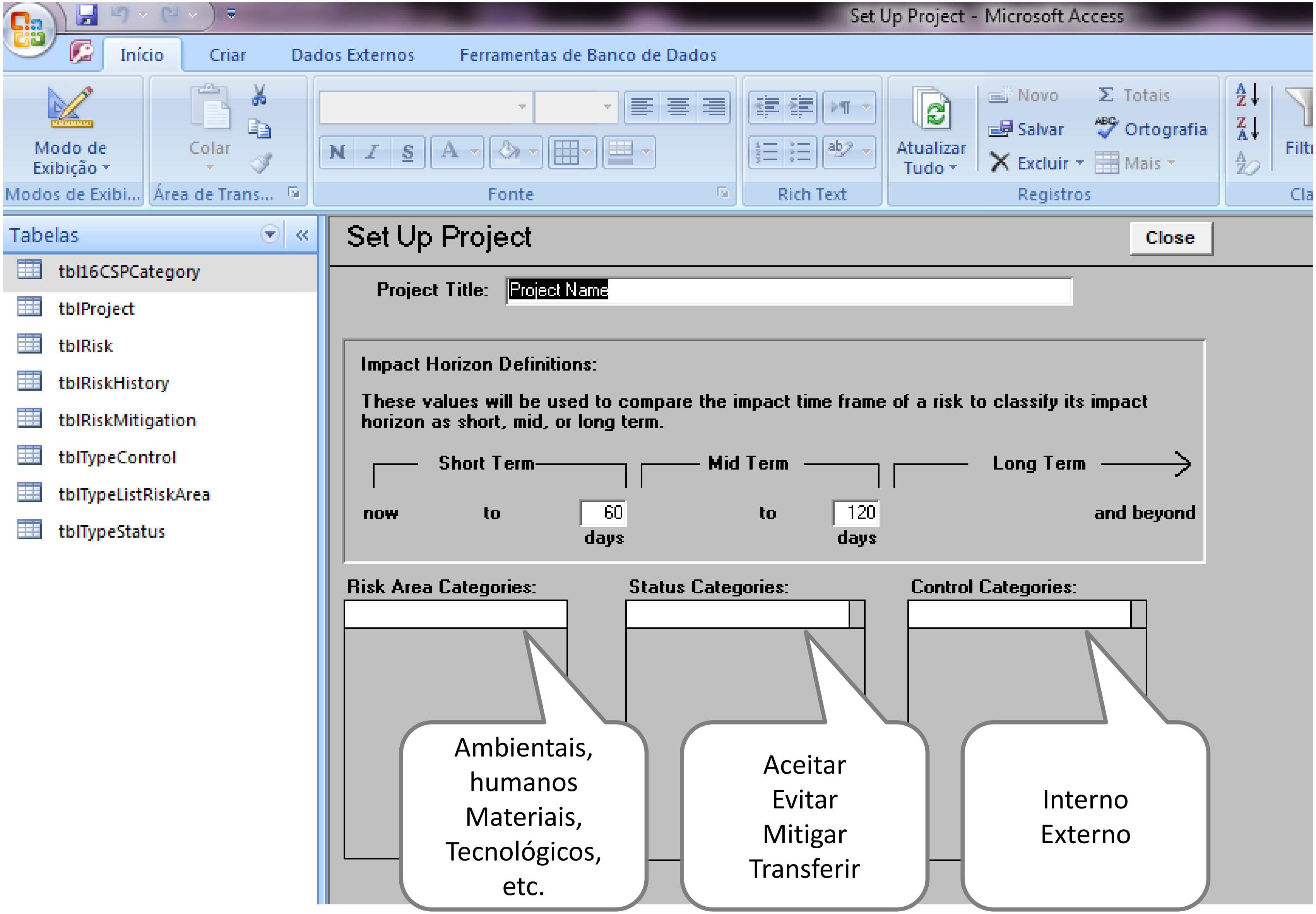
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Close

Set Up Project

Project Title: Project Name

Impact Horizon Definitions:

These values will be used to compare the impact time frame of a risk to classify its impact horizon as short, mid, or long term.

Short Term			Mid Term		Long Term
now	to	60 days	to	120 days	and beyond

Risk Area Categories:

Status Categories:

Control Categories:

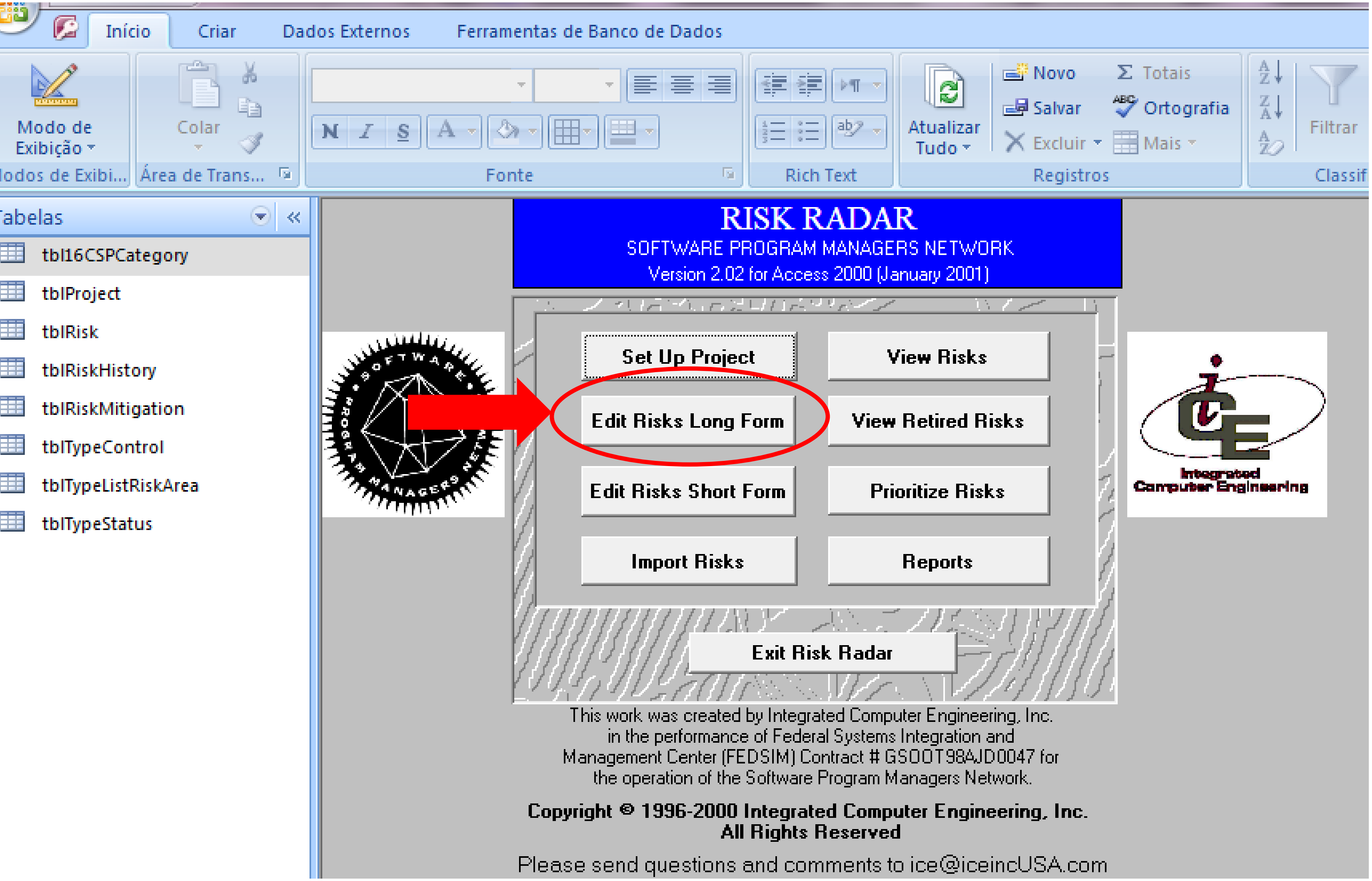
Ambientais, humanos
Materiais, Tecnológicos, etc.

Aceitar
Evitar
Mitigar
Transferir

Interno
Externo

Tipos de estratégia de resposta aos riscos

Estratégia para riscos negativos	Estratégia para riscos positivos
Evitar	Explorar
Transferir	Compartilhar
Mitigar	Realçar
Estratégia para ambos os riscos	
Aceitar	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tblProject
tblRisk
tblRiskHistory
tblRiskMitigation
tblTypeControl
tblTypeListRiskArea
tblTypeStatus
SOFTWARE PROGRAM MANAGERS NETWORK
Set Up Project
View Risks
Edit Risks Long Form
View Retired Risks
Edit Risks Short Form
Prioritize Risks
Import Risks
Reports
Exit Risk Radar
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Version 2.02 for Access 2000 (January 2001)

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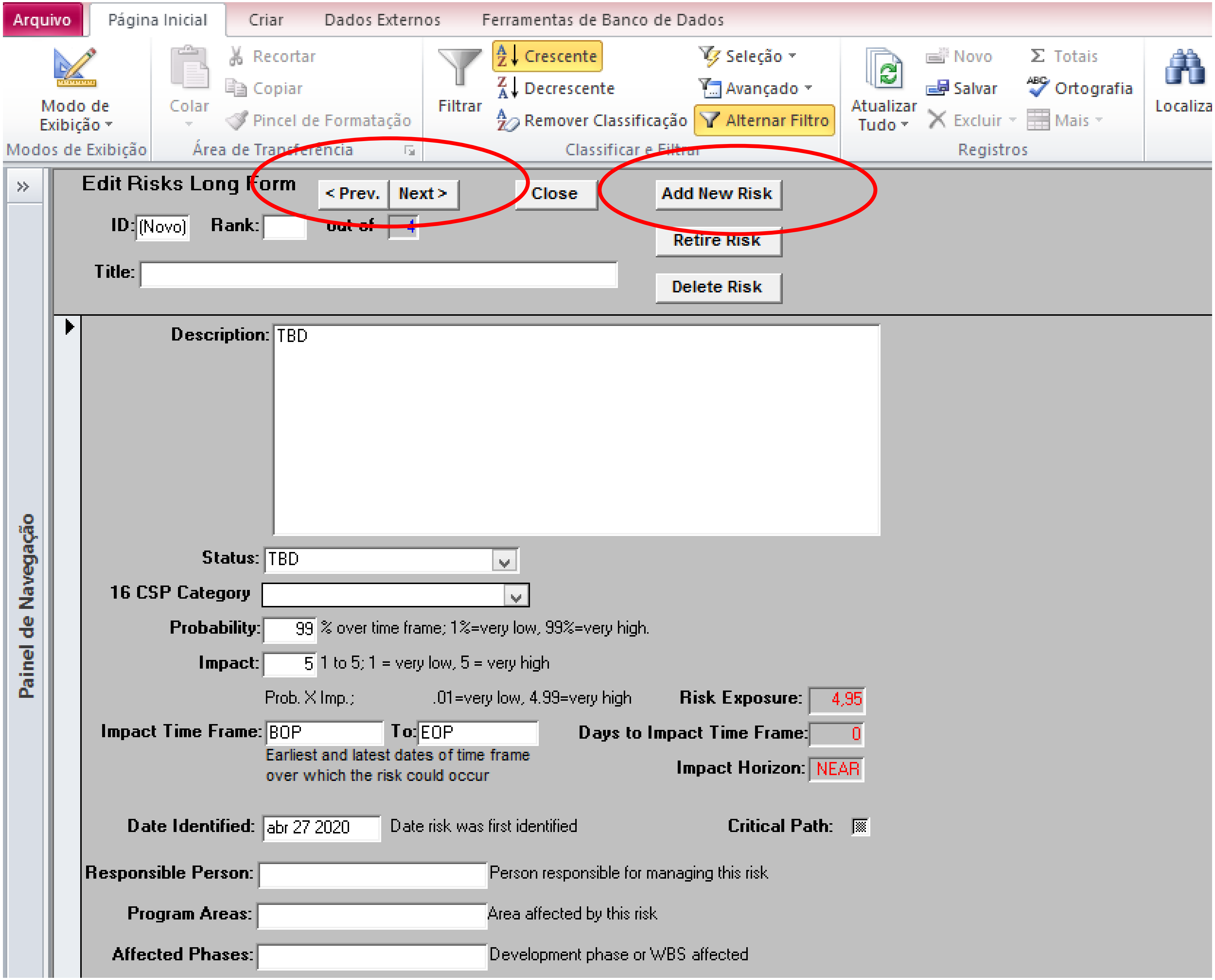
Arquivo
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Criar
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Modo de Exibição
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Recortar
Copiar
Pincel de Formatação
Filtrar
Crescente
Decrescente
Remover Classificação
Seleção
Avançado
Alternar Filtro
Atualizar Tudo
Novo
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Totais
Ortografia
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Modos de Exibição
Área de Transferência
Classificar e Filtrar
Registros
Painel de Navegação
< Prev.
Next >
Close
Add New Risk
Retire Risk
Delete Risk

Edit Risks Long Form

ID: (Novo) **Rank:** **out of** 4

Title:

Description: TBD

Status: TBD

16 CSP Category

Probability: 99 % over time frame; 1%=very low, 99%=very high.

Impact: 5 1 to 5; 1 = very low, 5 = very high

Prob. X Imp.; .01=very low, 4.99=very high **Risk Exposure:** 4,95

Impact Time Frame: BOP **To:** EOP **Days to Impact Time Frame:** 0

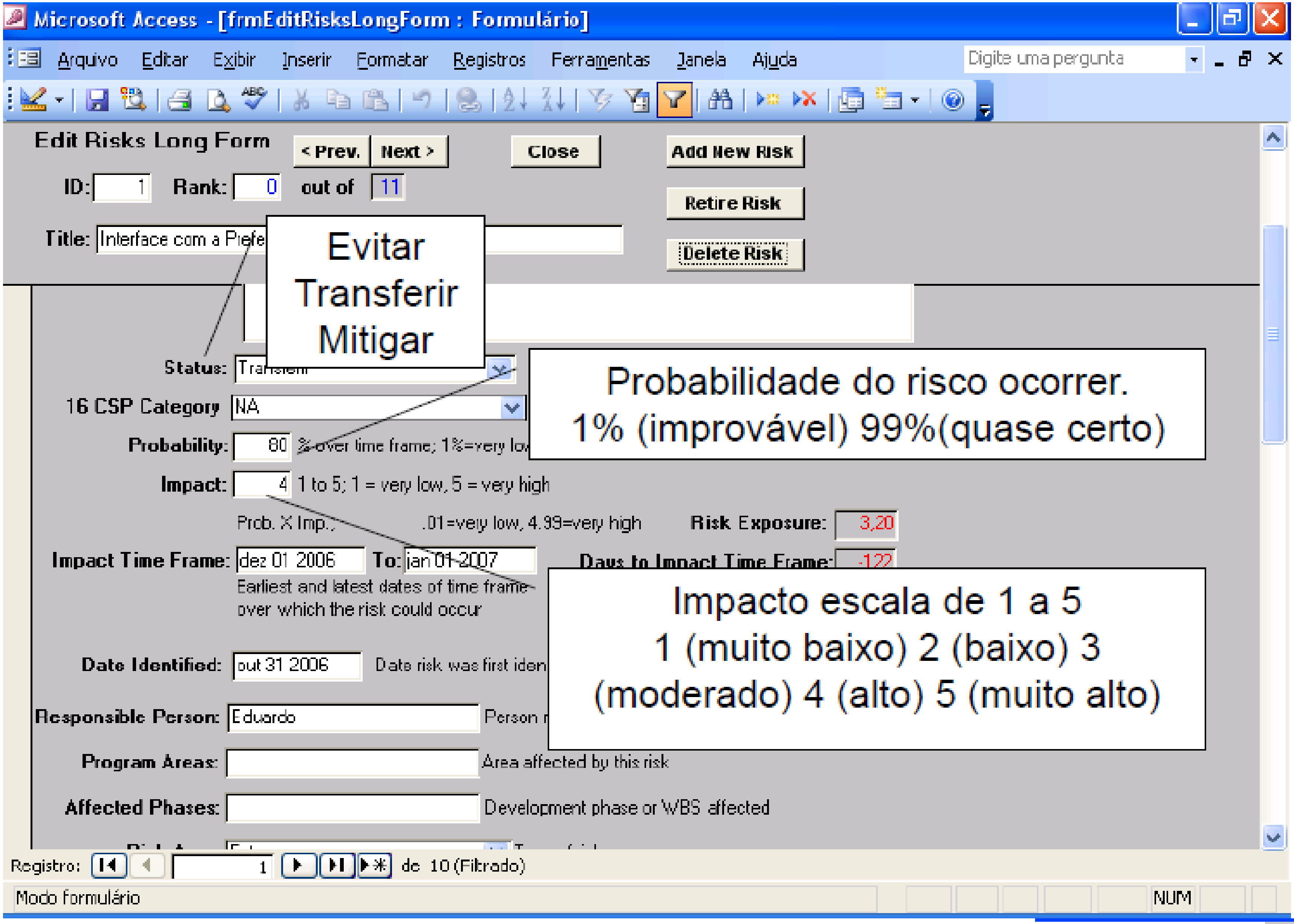
Earliest and latest dates of time frame over which the risk could occur **Impact Horizon:** NEAR

Date Identified: abr 27 2020 Date risk was first identified **Critical Path:** ▨

Responsible Person: Person responsible for managing this risk

Program Areas: Area affected by this risk

Affected Phases: Development phase or WBS affected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Add New Risk
Retire Risk
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Edit Risks Long Form

ID: 1 Rank: 0 out of 11

Title: Interface com a Prefe

Status: Tra

16 CSP Category: NA

Probability: 80 % over time frame; 1%=very lo

Impact: 4 1 to 5; 1 = very low, 5 = very high

Prob. X Imp.: .01=very low, 4.99=very high Risk Exposure: 3,20

Impact Time Frame: dez 01 2006 To: jan 01 2007 Days to Impact Time Frame: -122

Earliest and latest dates of time frame over which the risk could occur

Date Identified: out 31 2006 Date risk was first iden

Responsible Person: Eduardo Person r

Program Areas: Area affected by this risk

Affected Phases: Development phase or WBS affected

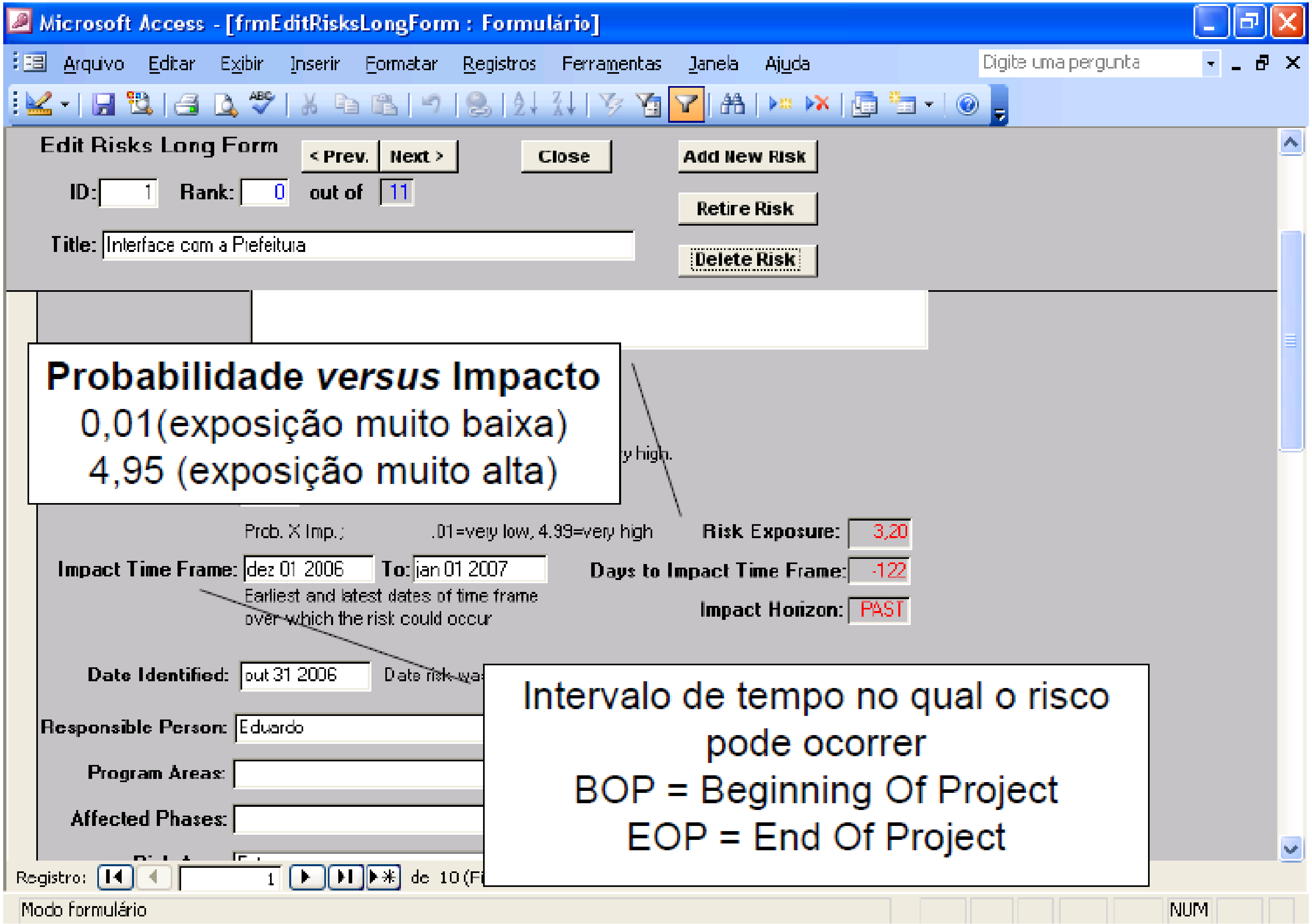
Registro: 1 de 10 (Filtrado)

Modo formulário NUM

Evitar
Transferir
Mitigar

Probabilidade do risco ocorrer.
1% (improvável) 99%(quase certo)

Impacto escala de 1 a 5
1 (muito baixo) 2 (baixo) 3 (moderado) 4 (alto) 5 (muito alto)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Retire Risk
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de 10 (Fi
Modo formulário
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Edit Risks Long Form

ID: 1 **Rank:** 0 out of 11

Title: Interface com a Prefeitura

Prob. X Imp.: .01=very low, 4.99=very high

Risk Exposure: 3,20

Impact Time Frame: dez 01 2006 **To:** jan 01 2007

Earliest and latest dates of time frame over which the risk could occur

Days to Impact Time Frame: -122

Impact Horizon: PAST

Date Identified: out 31 2006

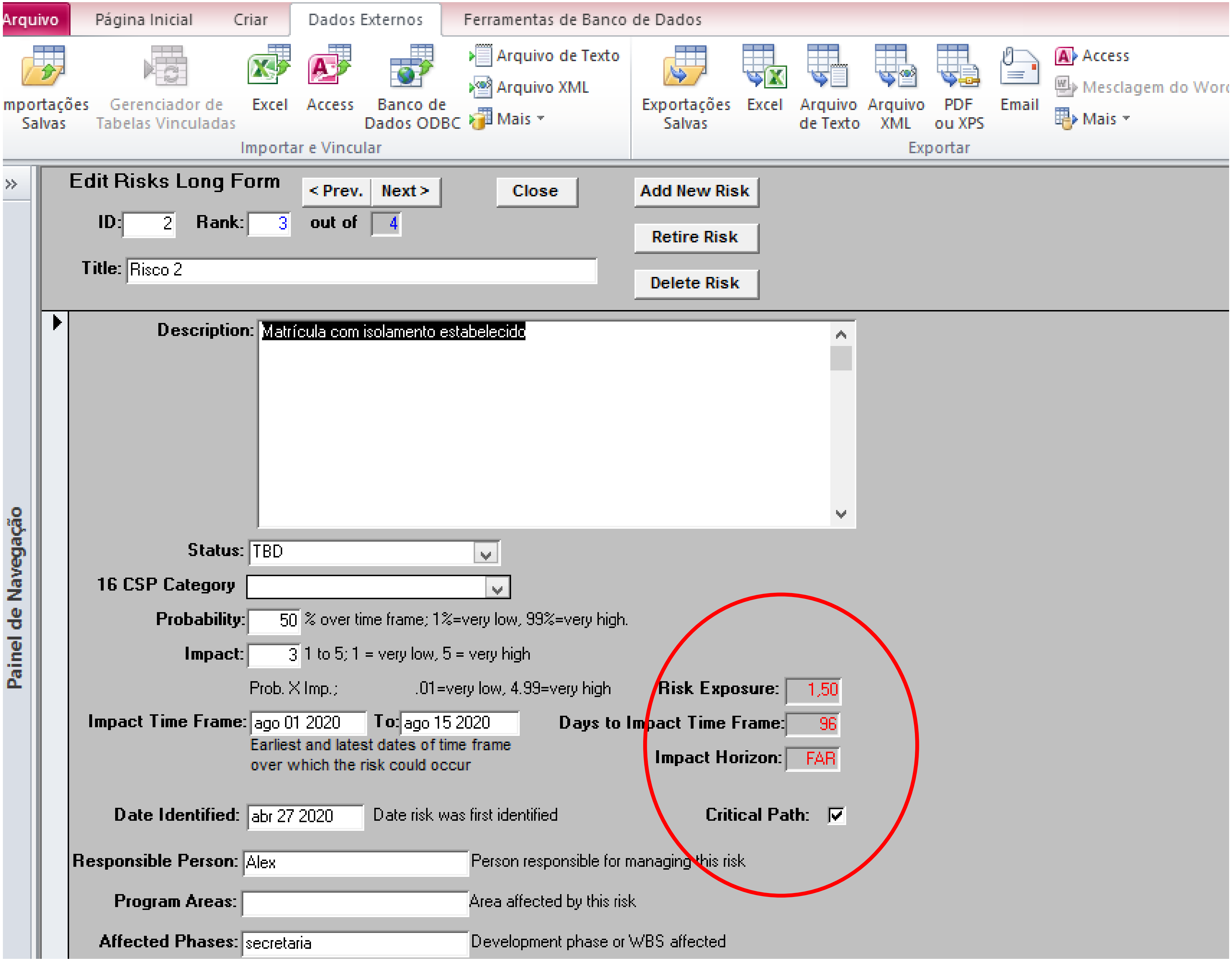
Responsible Person: Eduardo

Program Areas:

Affected Phases:

Probabilidade *versus* Impacto
0,01(exposição muito baixa)
4,95 (exposição muito alta)

Intervalo de tempo no qual o risco pode ocorrer
BOP = Beginning Of Project
EOP = End Of Project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Excel
Arquivo de Texto
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Mesclagem do Word
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Painel de Navegação
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Next >
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Add New Risk
Retire Risk
Delete Risk

Edit Risks Long Form

ID: 2 **Rank:** 3 **out of** 4

Title: Risco 2

Description: Matrícula com isolamento estabelecido

Status: TBD

16 CSP Category

Probability: 50 % over time frame; 1%=very low, 99%=very high.

Impact: 3 1 to 5; 1 = very low, 5 = very high

Prob. X Imp.: .01=very low, 4.99=very high

Risk Exposure: 1,50

Impact Time Frame: ago 01 2020 **To:** ago 15 2020

Earliest and latest dates of time frame over which the risk could occur

Days to Impact Time Frame: 96

Impact Horizon: FAR

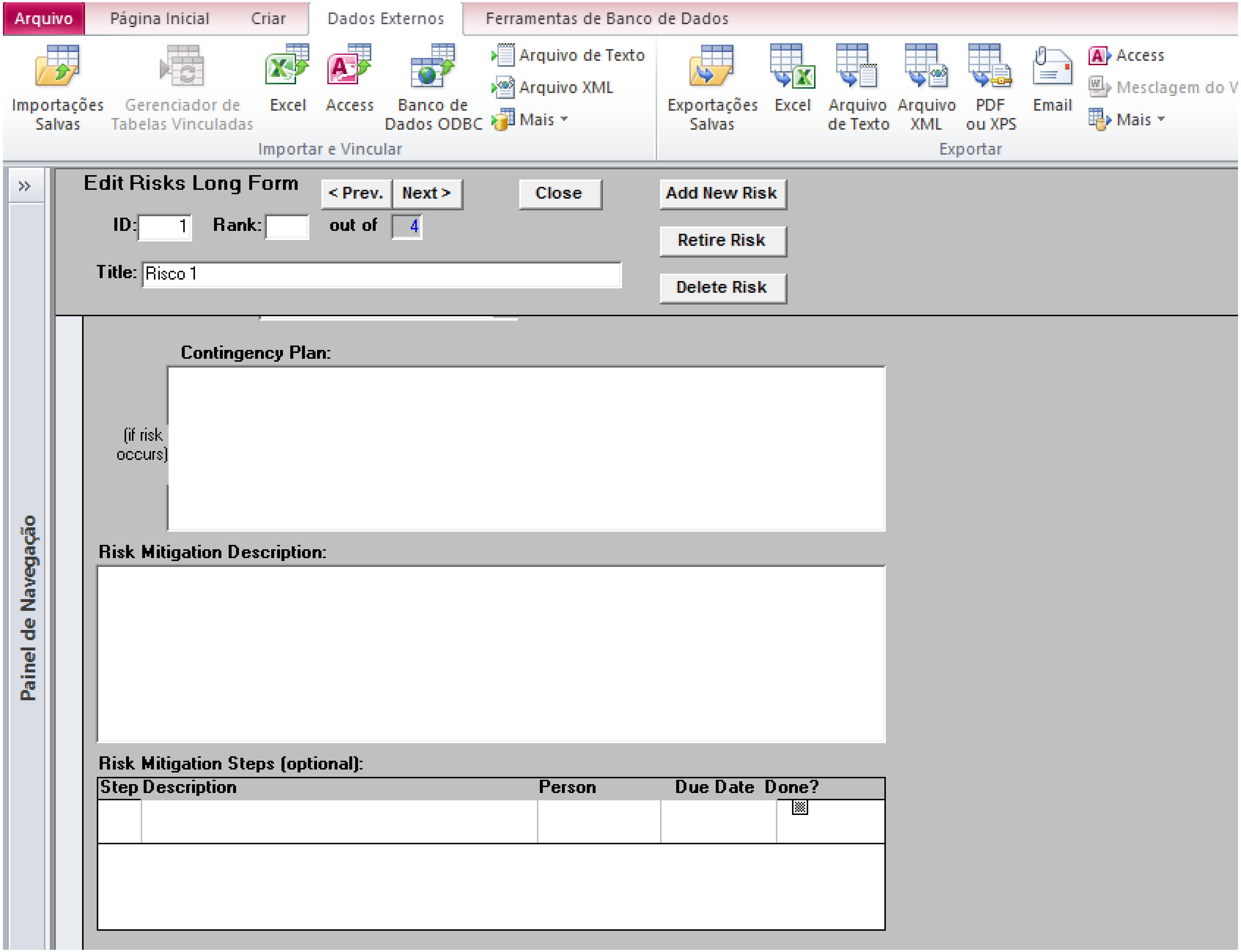
Date Identified: abr 27 2020 Date risk was first identified

Critical Path: ☑

Responsible Person: Alex Person responsible for managing this risk

Program Areas: Area affected by this risk

Affected Phases: secretaria Development phase or WBS affected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Criar
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Ferramentas de Banco de Dados
Importações Salvas
Gerenciador de Tabelas Vinculadas
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Access
Banco de Dados ODBC
Arquivo de Texto
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Exportações Salvas
Excel
Arquivo de Texto
Arquivo XML
PDF ou XPS
Email
Access
Mesclagem do W
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Painel de Navegação
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Add New Risk
Retire Risk
Delete Risk

Edit Risks Long Form

ID: 1

Rank:

out of 4

Title: Risco 1

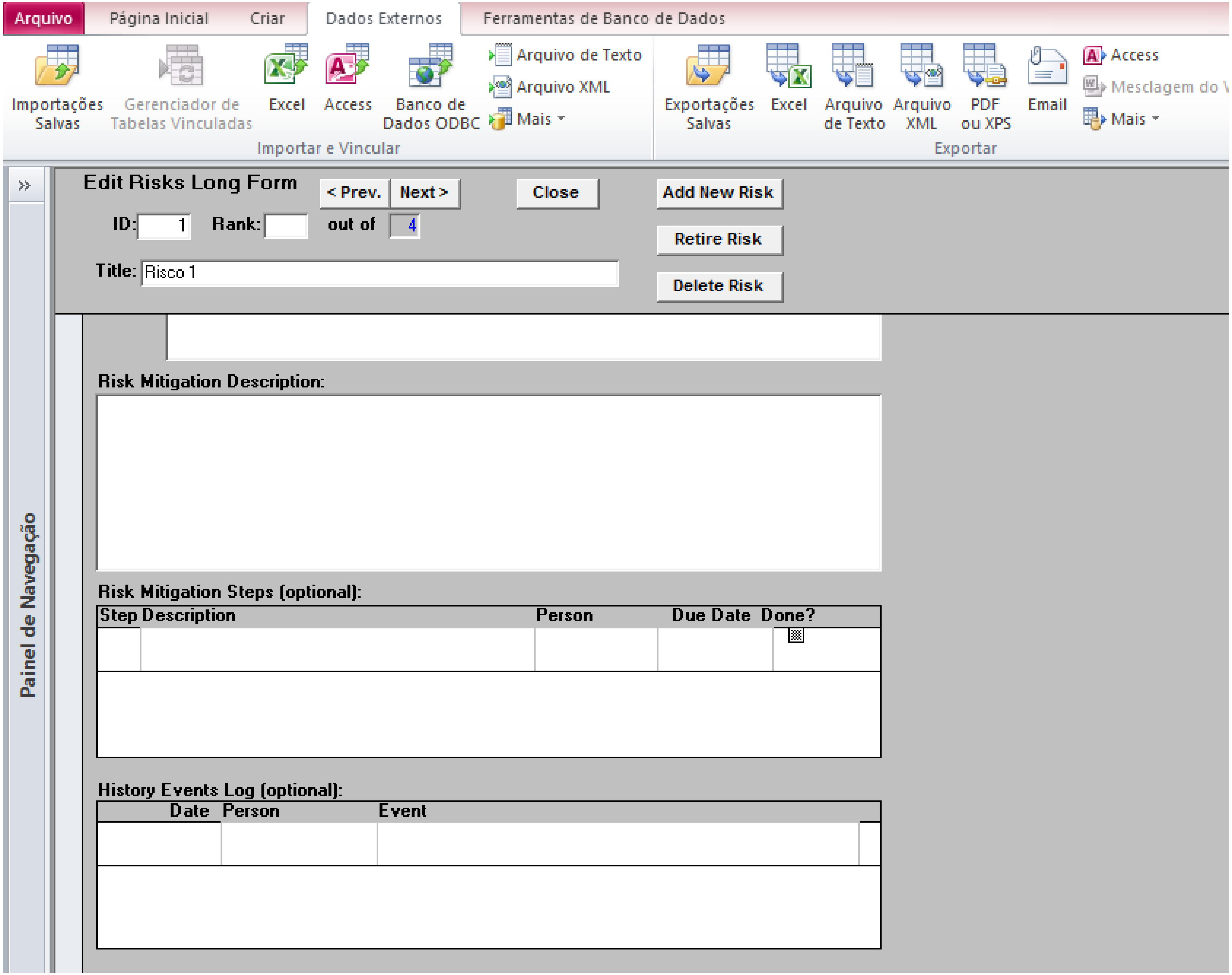
Contingency Plan:

(if risk occurs)

Risk Mitigation Description:

Risk Mitigation Steps (optional):

Step Description	Person	Due Date	Done?
			▨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Criar
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Importações Salvas
Gerenciador de Tabelas Vinculadas
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Banco de Dados ODBC
Arquivo de Texto
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Exportações Salvas
Excel
Arquivo de Texto
Arquivo XML
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Email
Access
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Exportar
Painel de Navegação
< Prev.
Next >
Close
Add New Risk
Retire Risk
Delete Risk

Edit Risks Long Form

ID: 1 Rank: out of 4

Title: Risco 1

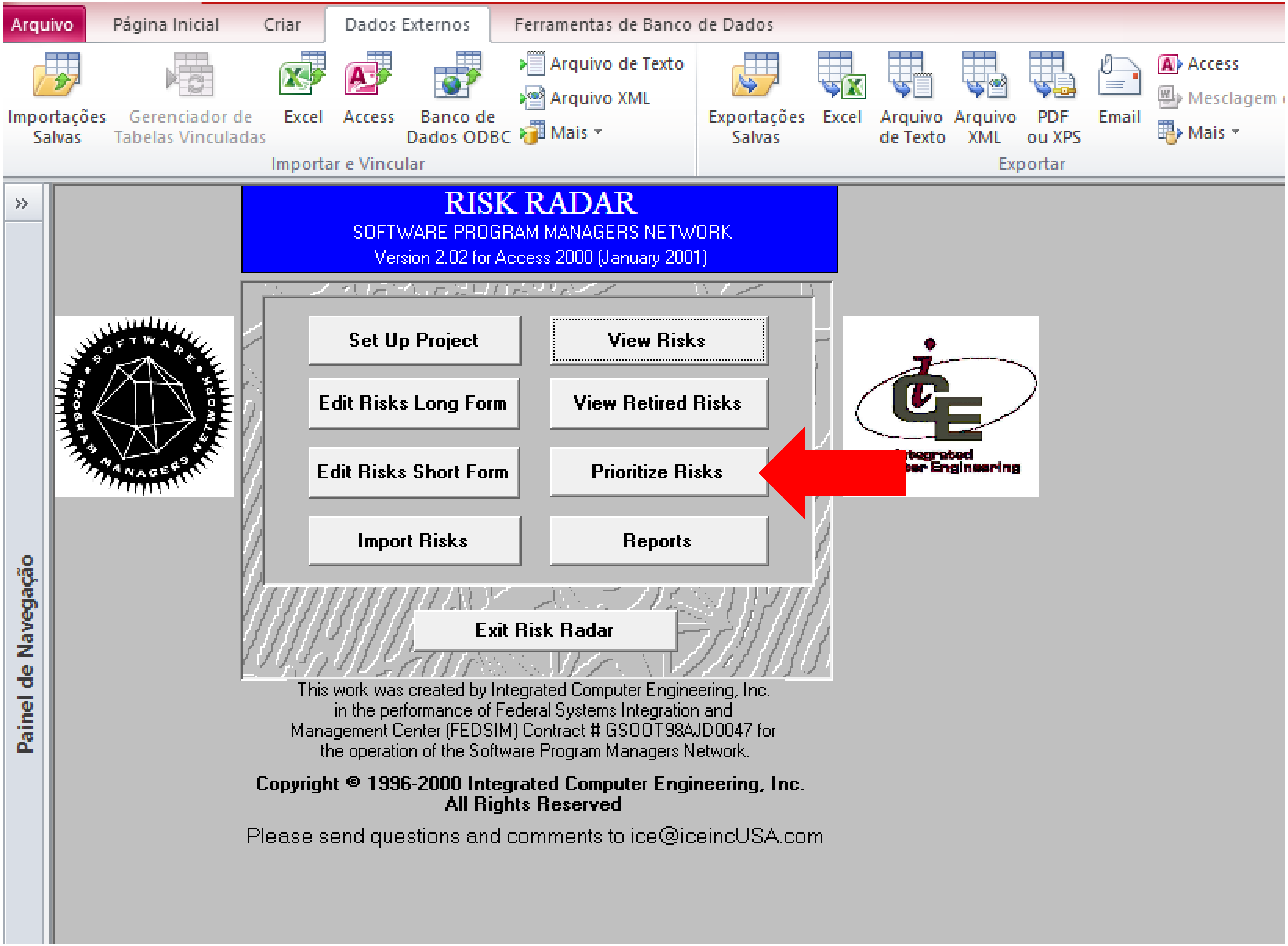
Risk Mitigation Description:

Risk Mitigation Steps (optional):

Step Description	Person	Due Date	Done?
			☐

History Events Log (optional):

Date	Person	Event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Criar
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Ferramentas de Banco de Dados
Importações Salvas
Gerenciador de Tabelas Vinculadas
Excel
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Arquivo de Texto
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Exportações Salvas
Excel
Arquivo de Texto
Arquivo XML
PDF ou XPS
Email
Access
Mesclagem
Mais
Exportar
Painel de Navegação
SOFTWARE PROGRAM MANAGERS NETWORK
Set Up Project
View Risks
Edit Risks Long Form
View Retired Risks
Edit Risks Short Form
Prioritize Risks
Import Risks
Reports
Exit Risk Radar
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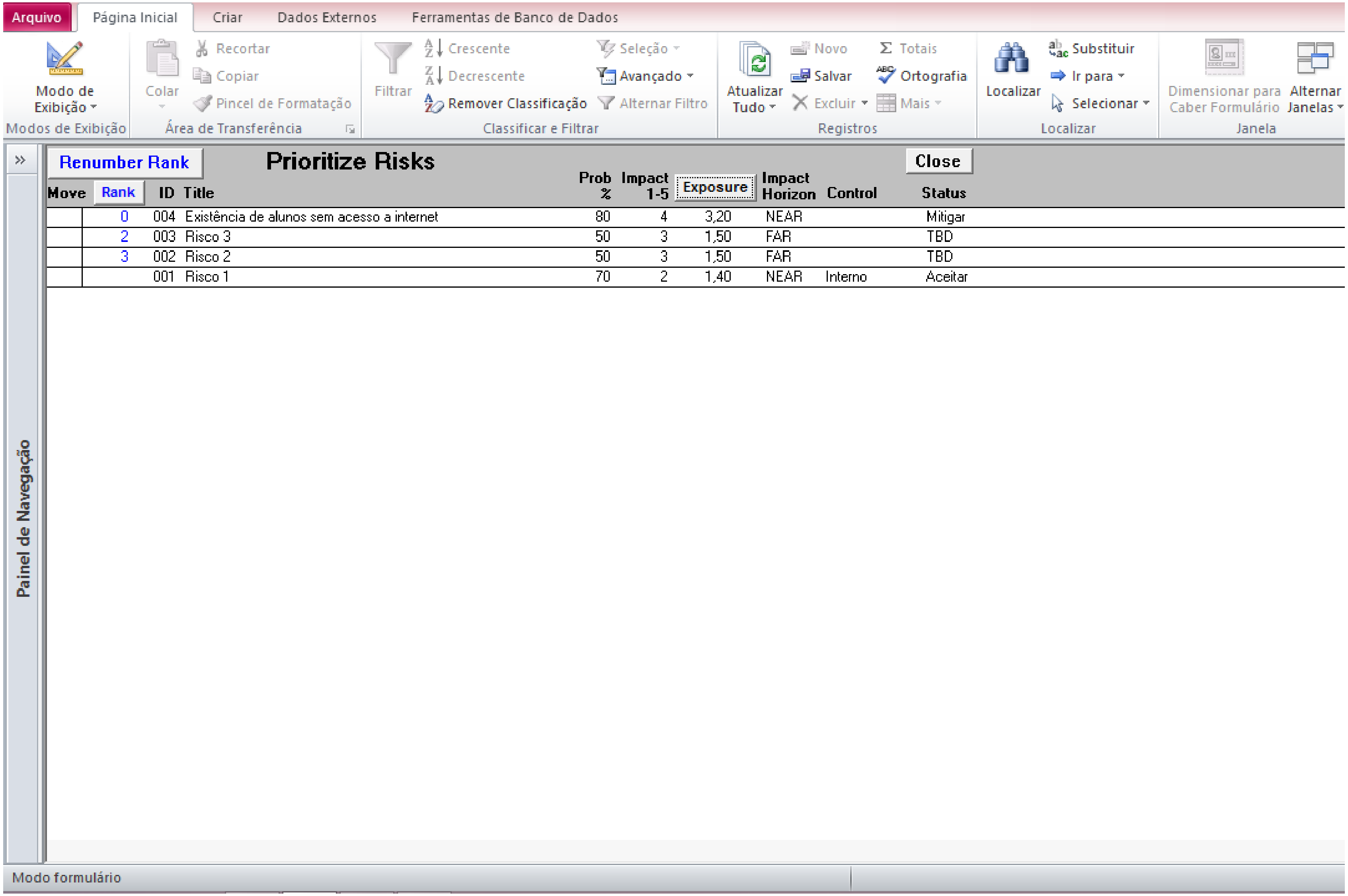
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Página Inicial
Criar
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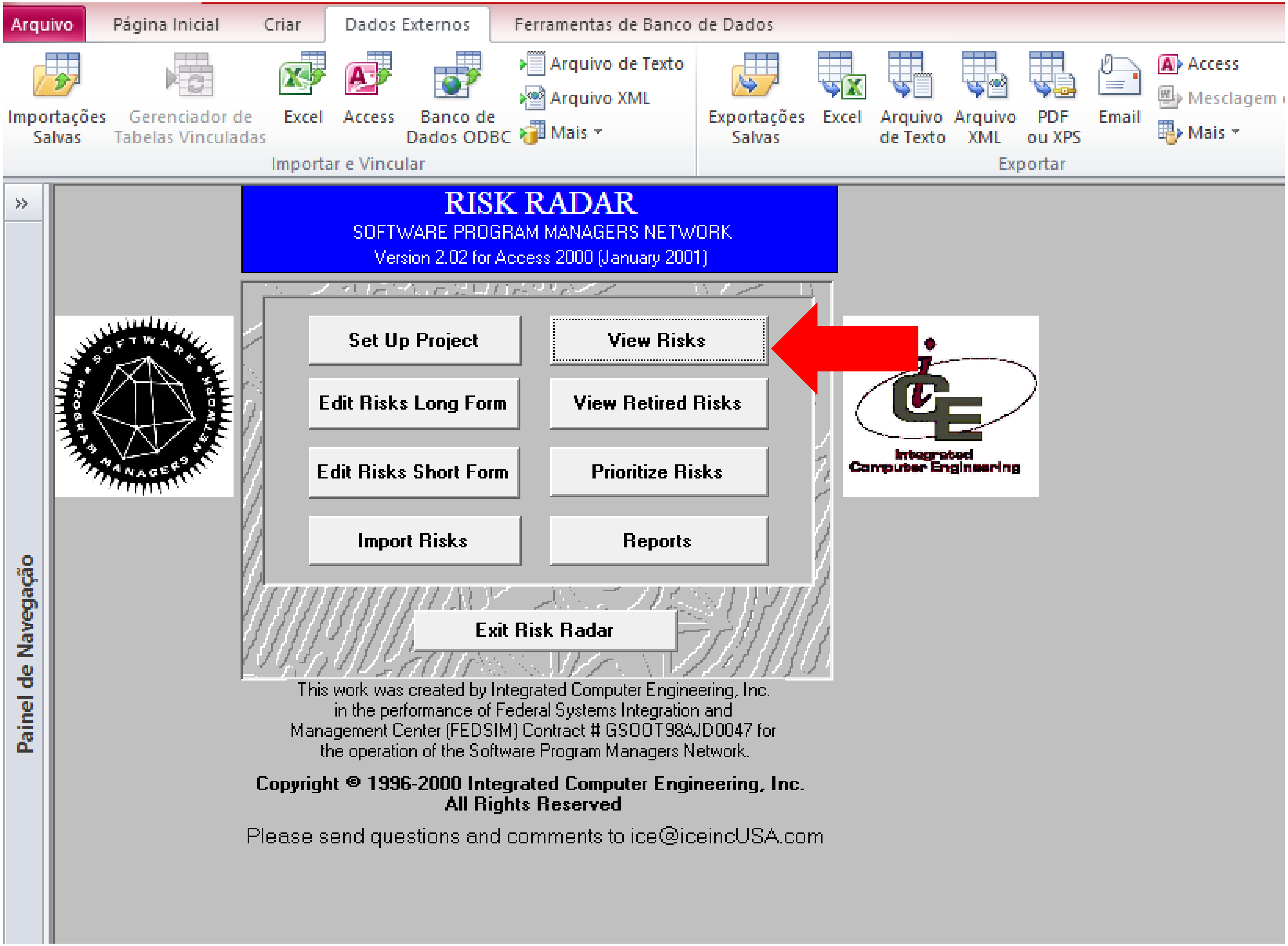
Ferramentas de Banco de Dados
Modo de Exibição
Modos de Exibição
Colar
Recortar
Copiar
Pincel de Formatação
Área de Transferência
Filtrar
Crescente
Decrescente
Remover Classificação
Seleção
Avançado
Alternar Filtro
Classificar e Filtrar
Atualizar Tudo
Novo
Salvar
Excluir
Totais
Ortografia
Mais
Registros
Localizar
Substituir
Ir para
Selecionar
Localizar
Dimensionar para Caber Formulário
Alternar Janelas
Janela
Painel de Navegação
Renumber Rank
Close
Exposure
Modo formulário

Prioritize Risks

Move	Rank	ID	Title	Prob %	Impact 1-5	Exposure	Impact Horizon	Control	Status
	0	004	Existência de alunos sem acesso a internet	80	4	3,20	NEAR		Mitigar
	2	003	Risco 3	50	3	1,50	FAR		TBD
	3	002	Risco 2	50	3	1,50	FAR		TBD
		001	Risco 1	70	2	1,40	NEAR	Interno	Aceitar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Importações Salvas
Gerenciador de Tabelas Vinculadas
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Arquivo XML
PDF ou XPS
Email
Access
Mesclagem
Mais
Exportar
Painel de Navegação
RISK RADAR
SOFTWARE PROGRAM MANAGERS NETWORK
Version 2.02 for Access 2000 (January 2001)
Set Up Project
View Risks
Edit Risks Long Form
View Retired Risks
Edit Risks Short Form
Prioritize Risks
Import Risks
Reports
Exit Risk Radar
SOFTWARE PROGRAM MANAGERS NETWORK
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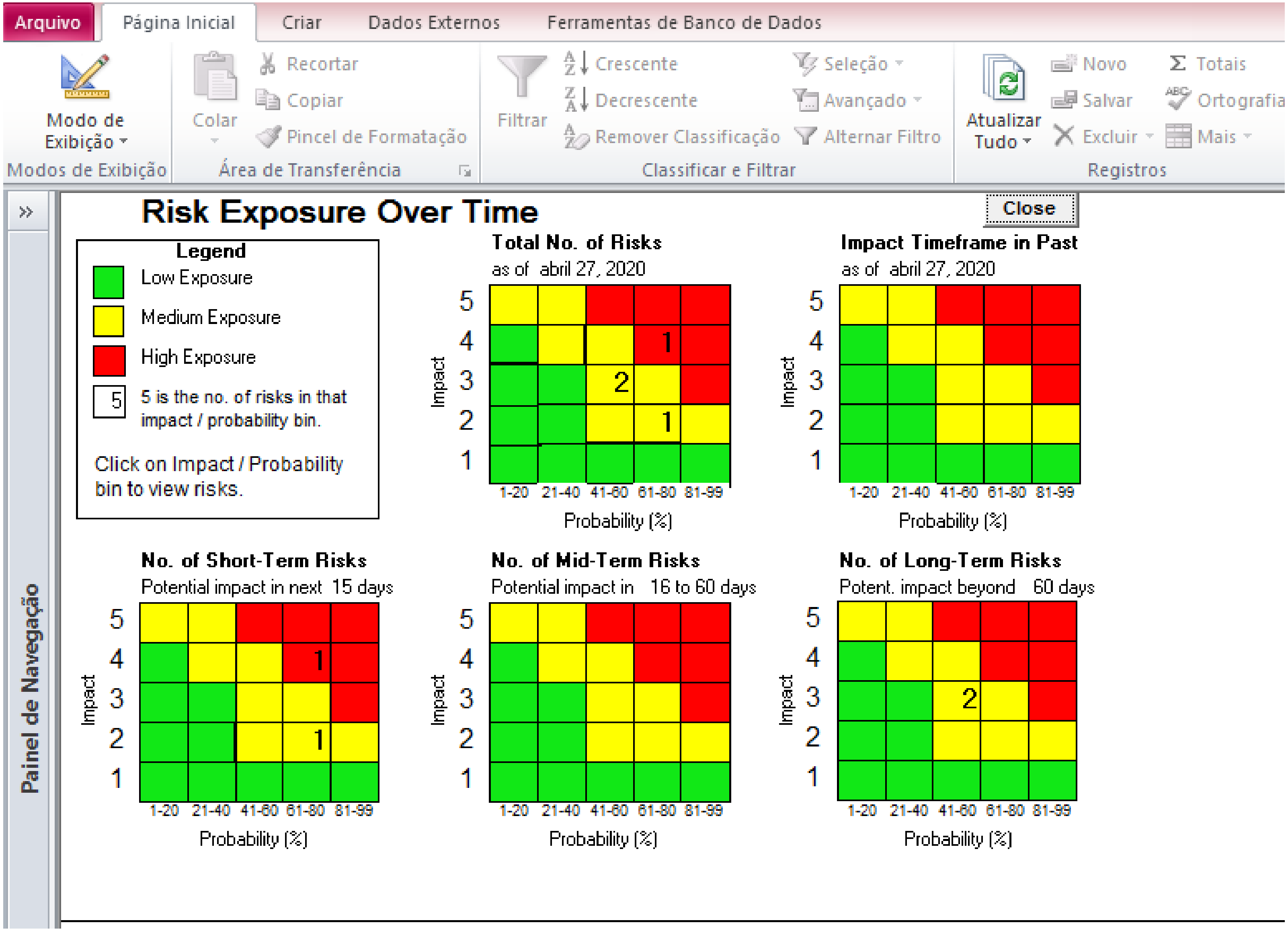
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Criar
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Modo de Exibição
Modos de Exibição
Colar
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Copiar
Pincel de Formatação
Área de Transferência
Filtrar
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Decrescente
Remover Classificação
Seleção
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Alternar Filtro
Classificar e Filtrar
Atualizar Tudo
Novo
Salvar
Excluir
Totais
Ortografia
Mais
Registros
Painel de Navegação
Close

Risk Exposure Over Time

Legend

🟩 Low Exposure

🟨 Medium Exposure

🟥 High Exposure

☐ 5 — 5 is the no. of risks in that impact / probability bin.

Click on Impact / Probability bin to view risks.

Total No. of Risks

as of abril 27, 2020

Impact	1-20	21-40	41-60	61-80	81-99
5	🟨	🟨	🟥	🟥	🟥
4	🟩	🟨	🟨	🟥 1	🟥
3	🟩	🟩	🟨 2	🟨	🟥
2	🟩	🟩	🟨	🟨 1	🟨
1	🟩	🟩	🟩	🟩	🟩

Probability (%)

Impact Timeframe in Past

as of abril 27, 2020

Impact	1-20	21-40	41-60	61-80	81-99
5	🟨	🟨	🟥	🟥	🟥
4	🟩	🟨	🟨	🟥	🟥
3	🟩	🟩	🟨	🟨	🟥
2	🟩	🟩	🟨	🟨	🟨
1	🟩	🟩	🟩	🟩	🟩

Probability (%)

No. of Short-Term Risks

Potential impact in next 15 days

Impact	1-20	21-40	41-60	61-80	81-99
5	🟨	🟨	🟥	🟥	🟥
4	🟩	🟨	🟨	🟥 1	🟥
3	🟩	🟩	🟨	🟨	🟥
2	🟩	🟩	🟨	🟨 1	🟨
1	🟩	🟩	🟩	🟩	🟩

Probability (%)

No. of Mid-Term Risks

Potential impact in 16 to 60 days

Impact	1-20	21-40	41-60	61-80	81-99
5	🟨	🟨	🟥	🟥	🟥
4	🟩	🟨	🟨	🟥	🟥
3	🟩	🟩	🟨	🟨	🟥
2	🟩	🟩	🟨	🟨	🟨
1	🟩	🟩	🟩	🟩	🟩

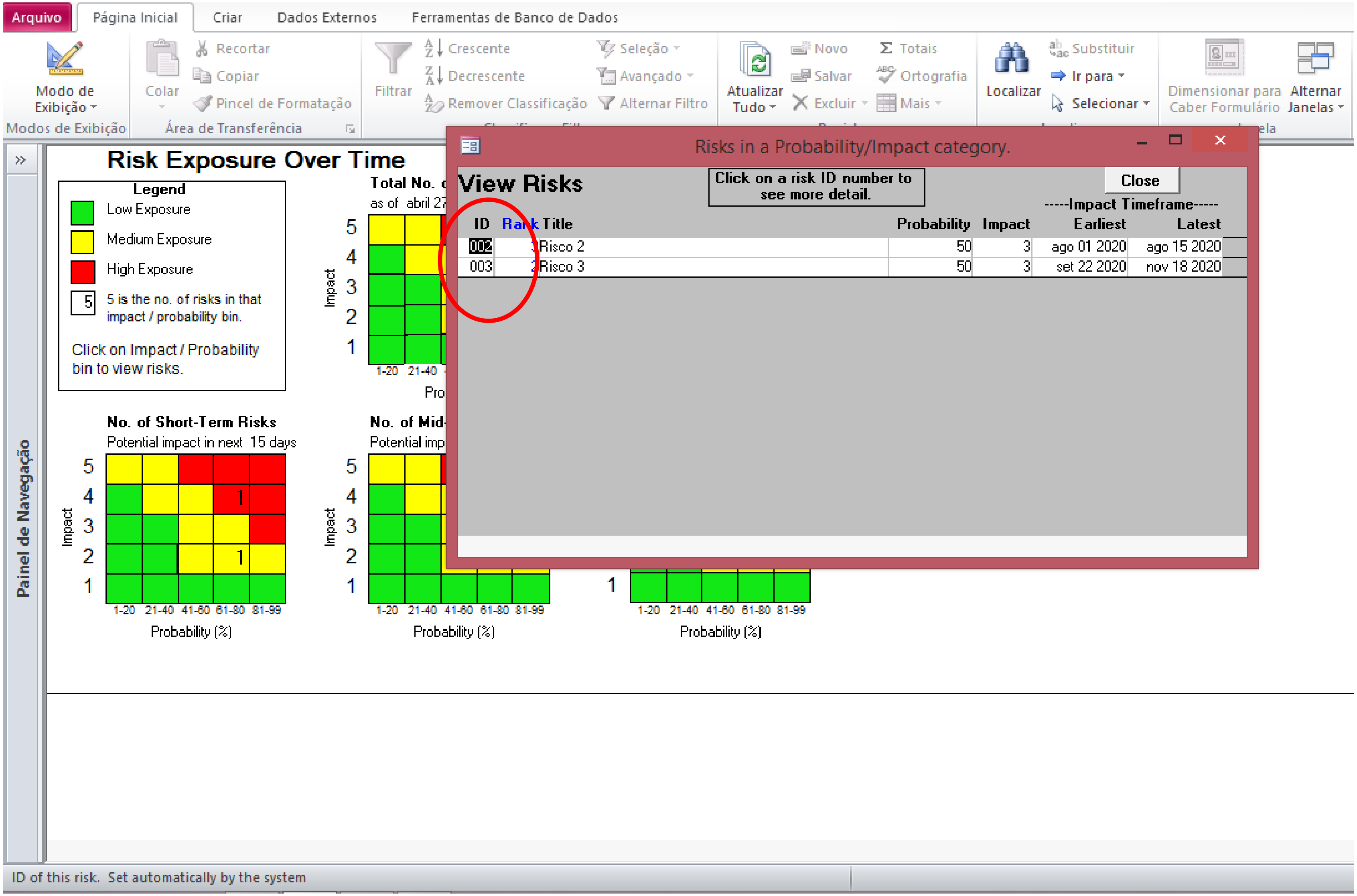
Probability (%)

No. of Long-Term Risks

Potent. impact beyond 60 days

Impact	1-20	21-40	41-60	61-80	81-99
5	🟨	🟨	🟥	🟥	🟥
4	🟩	🟨	🟨	🟥	🟥
3	🟩	🟩	🟨 2	🟨	🟥
2	🟩	🟩	🟨	🟨	🟨
1	🟩	🟩	🟩	🟩	🟩

Probability (%)


Arquivo
Página Inicial
Criar
Dados Externos
Ferramentas de Banco de Dados
Modo de Exibição
Modos de Exibição
Colar
Recortar
Copiar
Pincel de Formatação
Área de Transferência
Filtrar
Crescente
Decrescente
Remover Classificação
Seleção
Avançado
Alternar Filtro
Atualizar Tudo
Novo
Salvar
Excluir
Totais
Ortografia
Mais
Localizar
Substituir
Ir para
Selecionar
Dimensionar para Caber Formulário
Alternar Janelas
Painel de Navegação
Impact
Probability (%)
1-20
21-40
41-60
61-80
81-99
Close

Risk Exposure Over Time

Legend

🟩 Low Exposure

🟨 Medium Exposure

🟥 High Exposure

5 is the no. of risks in that impact / probability bin.

Click on Impact / Probability bin to view risks.

Total No. o

as of abril 27

No. of Short-Term Risks

Potential impact in next 15 days

No. of Mid-

Potential imp

Risks in a Probability/Impact category.

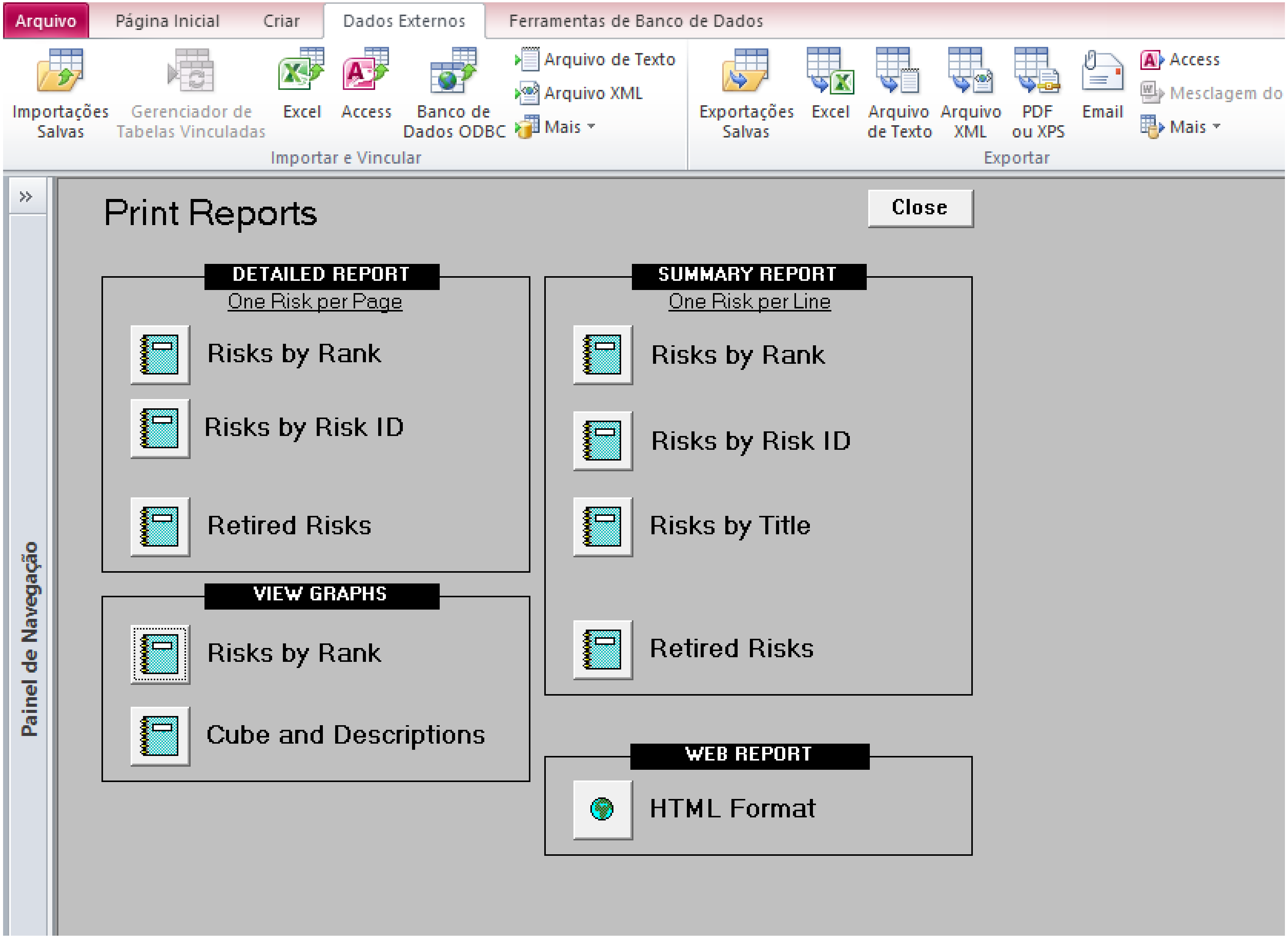
View Risks

Click on a risk ID number to see more detail.

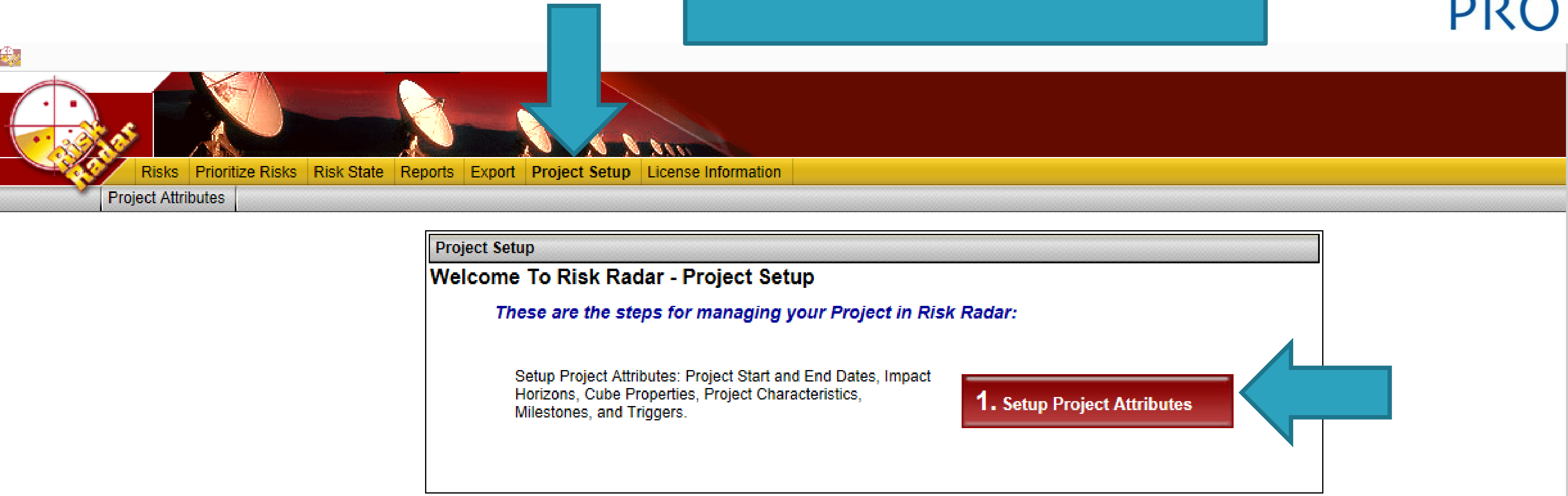
-----Impact Timeframe-----

ID	Rank	Title	Probability	Impact	Earliest	Latest
002	3	Risco 2	50	3	ago 01 2020	ago 15 2020
003	2	Risco 3	50	3	set 22 2020	nov 18 2020

ID of this risk. Set automatically by the system


Arquivo
Página Inicial
Criar
Dados Externos
Ferramentas de Banco de Dados
Importações Salvas
Gerenciador de Tabelas Vinculadas
Excel
Access
Banco de Dados ODBC
Arquivo de Texto
Arquivo XML
Mais
Importar e Vincular
Exportações Salvas
Excel
Arquivo de Texto
Arquivo XML
PDF ou XPS
Email
Access
Mesclagem do
Mais
Exportar
Painel de Navegação
Print Reports
Close
DETAILED REPORT
One Risk per Page
Risks by Rank
Risks by Risk ID
Retired Risks
VIEW GRAPHS
Risks by Rank
Cube and Descriptions
SUMMARY REPORT
One Risk per Line
Risks by Rank
Risks by Risk ID
Risks by Title
Retired Risks
WEB REPORT
HTML Format

Risk Radar Versão 3.02


Risk Radar
Risks
Prioritize Risks
Risk State
Reports
Export
Project Setup
License Information
Project Attributes

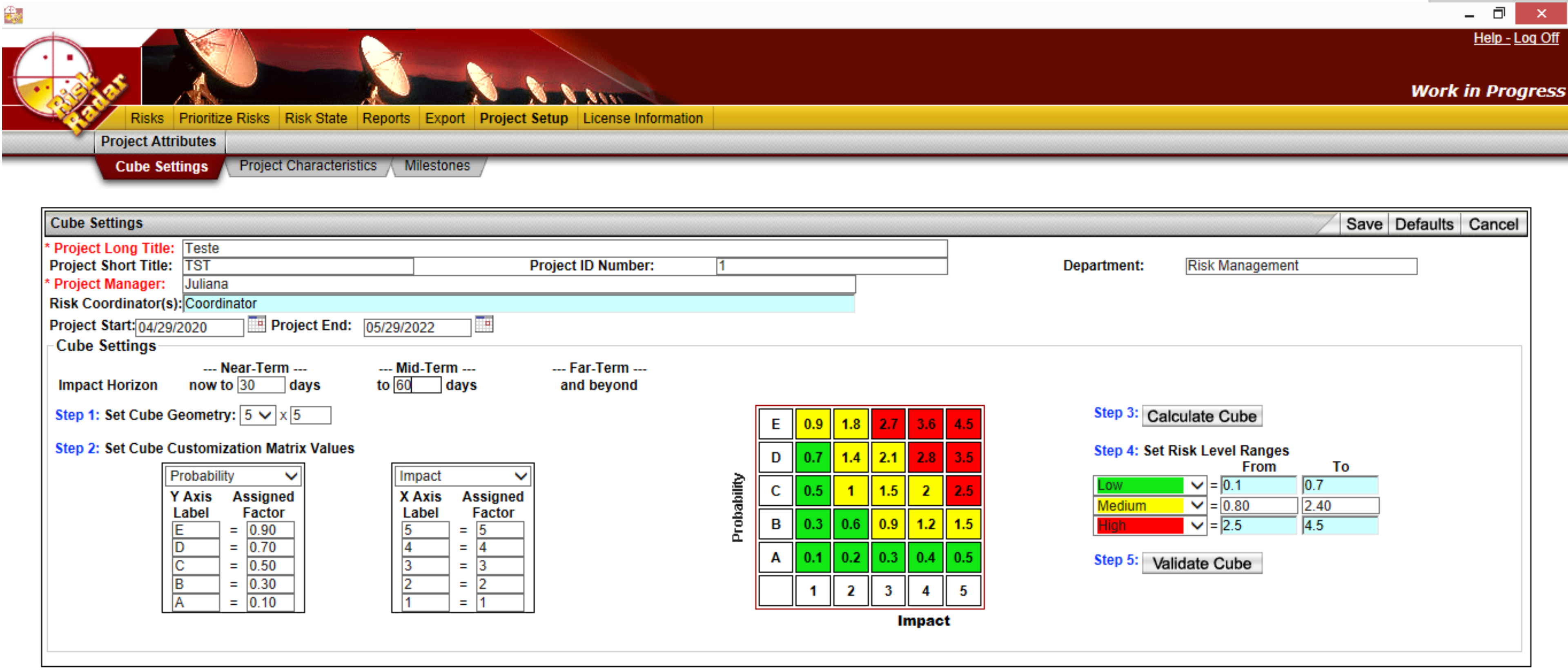
Project Setup

Welcome To Risk Radar - Project Setup

These are the steps for managing your Project in Risk Radar:

Setup Project Attributes: Project Start and End Dates, Impact Horizons, Cube Properties, Project Characteristics, Milestones, and Triggers.

1. Setup Project Attributes


Help - Log Off
Work in Progress
Risks
Prioritize Risks
Risk State
Reports
Export
Project Setup
License Information
Project Attributes
Cube Settings
Project Characteristics
Milestones
Save
Defaults
Cancel
Calculate Cube
Validate Cube

Cube Settings

* Project Long Title: Teste
Project Short Title: TST
Project ID Number: 1
Department: Risk Management
* Project Manager: Juliana
Risk Coordinator(s): Coordinator
Project Start: 04/29/2020
Project End: 05/29/2022

Cube Settings

Impact Horizon
--- Near-Term --- now to 30 days
--- Mid-Term --- to 60 days
--- Far-Term --- and beyond

Step 1: Set Cube Geometry: 5 x 5

Step 2: Set Cube Customization Matrix Values

Probability

Y Axis Label		Assigned Factor
E	=	0.90
D	=	0.70
C	=	0.50
B	=	0.30
A	=	0.10

Impact

X Axis Label		Assigned Factor
5	=	5
4	=	4
3	=	3
2	=	2
1	=	1

Probability

E	🟨 0.9	🟨 1.8	🟥 2.7	🟥 3.6	🟥 4.5
D	🟩 0.7	🟨 1.4	🟨 2.1	🟥 2.8	🟥 3.5
C	🟩 0.5	🟨 1	🟨 1.5	🟨 2	🟥 2.5
B	🟩 0.3	🟩 0.6	🟨 0.9	🟨 1.2	🟨 1.5
A	🟩 0.1	🟩 0.2	🟩 0.3	🟩 0.4	🟩 0.5
	1	2	3	4	5

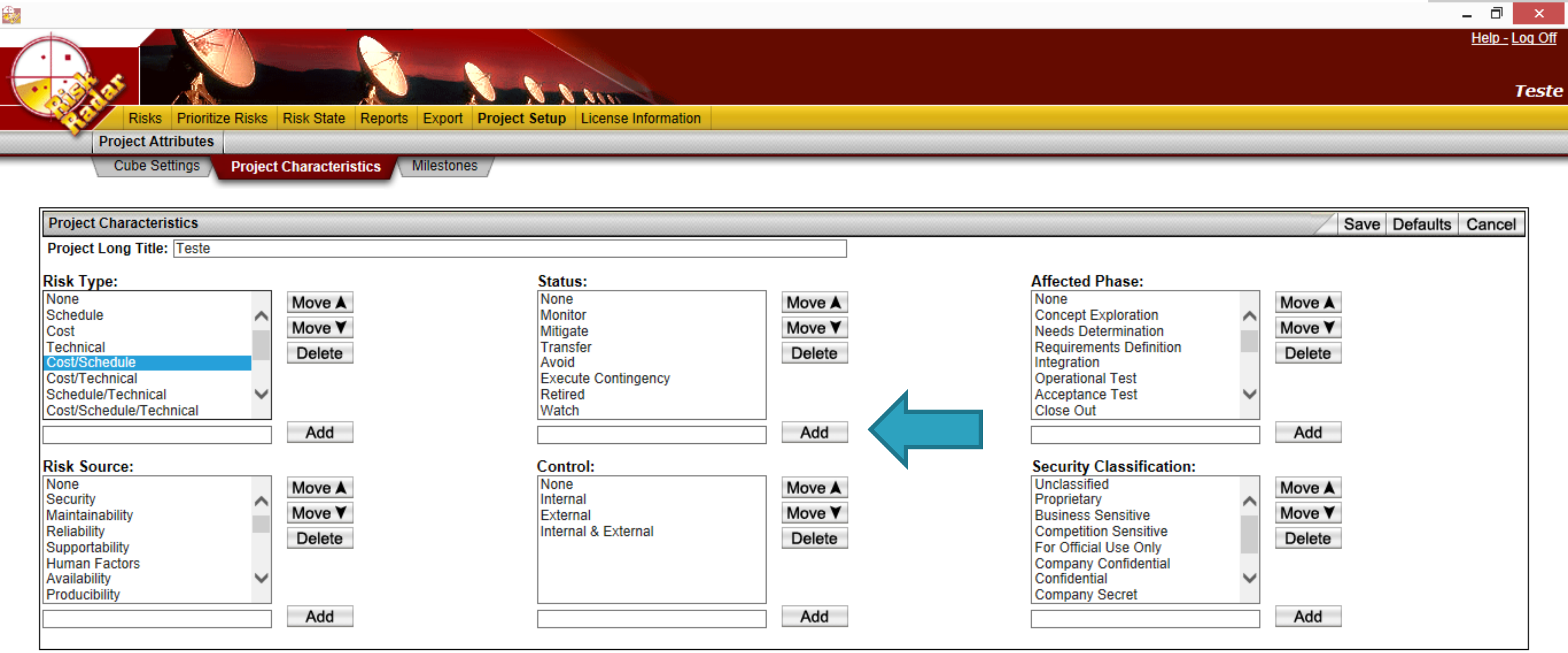
Impact

Step 3: Calculate Cube

Step 4: Set Risk Level Ranges

		From	To
🟩 Low	=	0.1	0.7
🟨 Medium	=	0.80	2.40
🟥 High	=	2.5	4.5

Step 5: Validate Cube


Help - Log Off
Teste
Risks
Prioritize Risks
Risk State
Reports
Export
Project Setup
License Information
Project Attributes
Cube Settings
Project Characteristics
Milestones
Save
Defaults
Cancel
Move ▲
Move ▼
Delete
Add

Project Characteristics

Project Long Title: Teste

Risk Type:
None
Schedule
Cost
Technical
Cost/Schedule
Cost/Technical
Schedule/Technical
Cost/Schedule/Technical

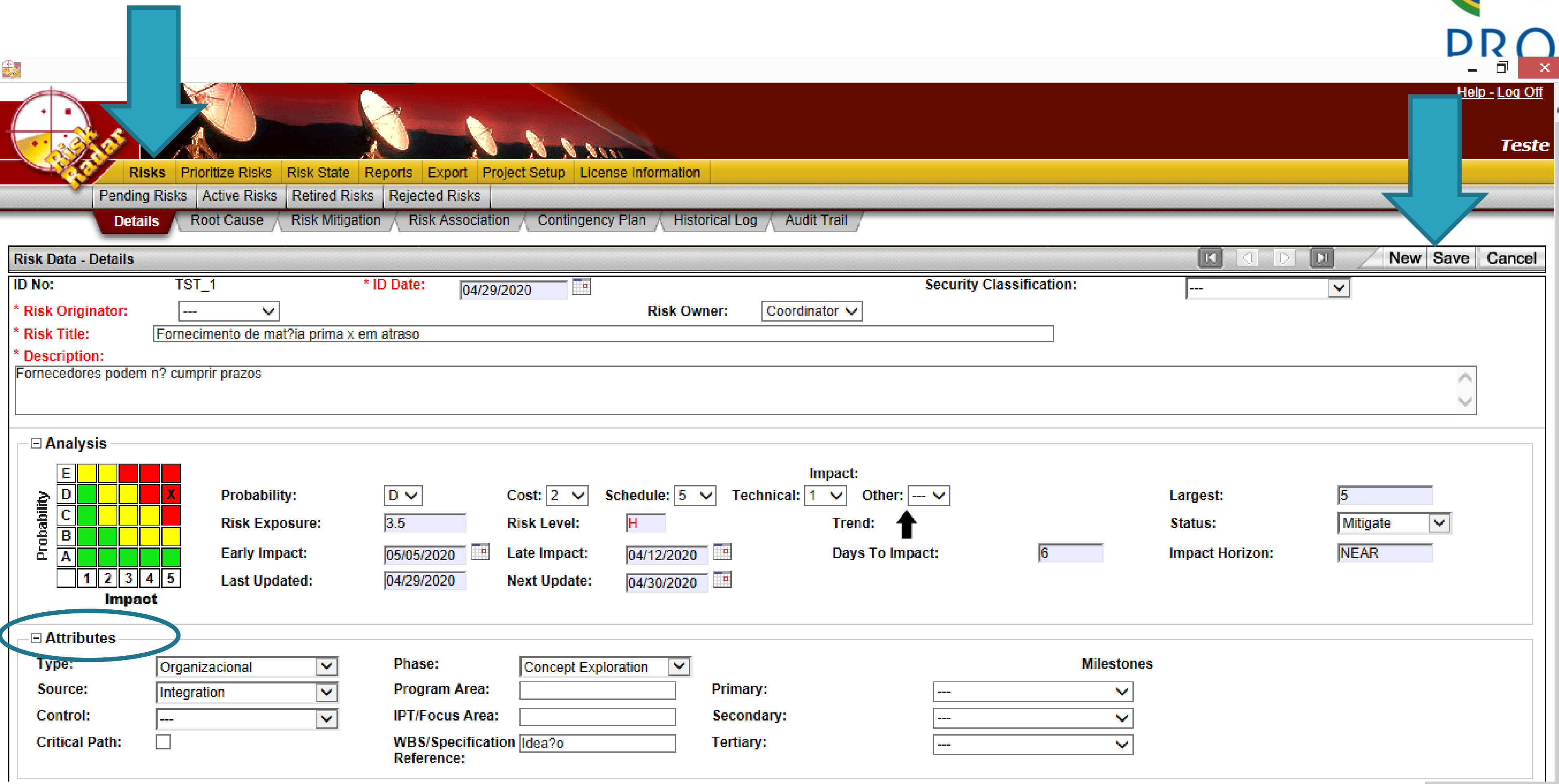
Status:
None
Monitor
Mitigate
Transfer
Avoid
Execute Contingency
Retired
Watch

Affected Phase:
None
Concept Exploration
Needs Determination
Requirements Definition
Integration
Operational Test
Acceptance Test
Close Out

Risk Source:
None
Security
Maintainability
Reliability
Supportability
Human Factors
Availability
Producibility

Control:
None
Internal
External
Internal & External

Security Classification:
Unclassified
Proprietary
Business Sensitive
Competition Sensitive
For Official Use Only
Company Confidential
Confidential
Company Secret



Help - Log Off
Teste
Risks
Prioritize Risks
Risk State
Reports
Export
Project Setup
License Information
Pending Risks
Active Risks
Retired Risks
Rejected Risks
Details
Root Cause
Risk Mitigation
Risk Association
Contingency Plan
Historical Log
Audit Trail
New
Save
Cancel

Risk Data - Details

ID No: TST_1
*** ID Date:** 04/29/2020
Security Classification: ---
*** Risk Originator:** ---
Risk Owner: Coordinator
*** Risk Title:** Fornecimento de mat?ia prima x em atraso
*** Description:** Fornecedores podem n? cumprir prazos

⊟ Analysis

Probability					
E	🟨	🟨	🟥	🟥	🟥
D	🟩	🟨	🟨	🟥	X
C	🟩	🟨	🟨	🟨	🟥
B	🟩	🟩	🟨	🟨	🟨
A	🟩	🟩	🟩	🟩	🟩
	1	2	3	4	5

Impact

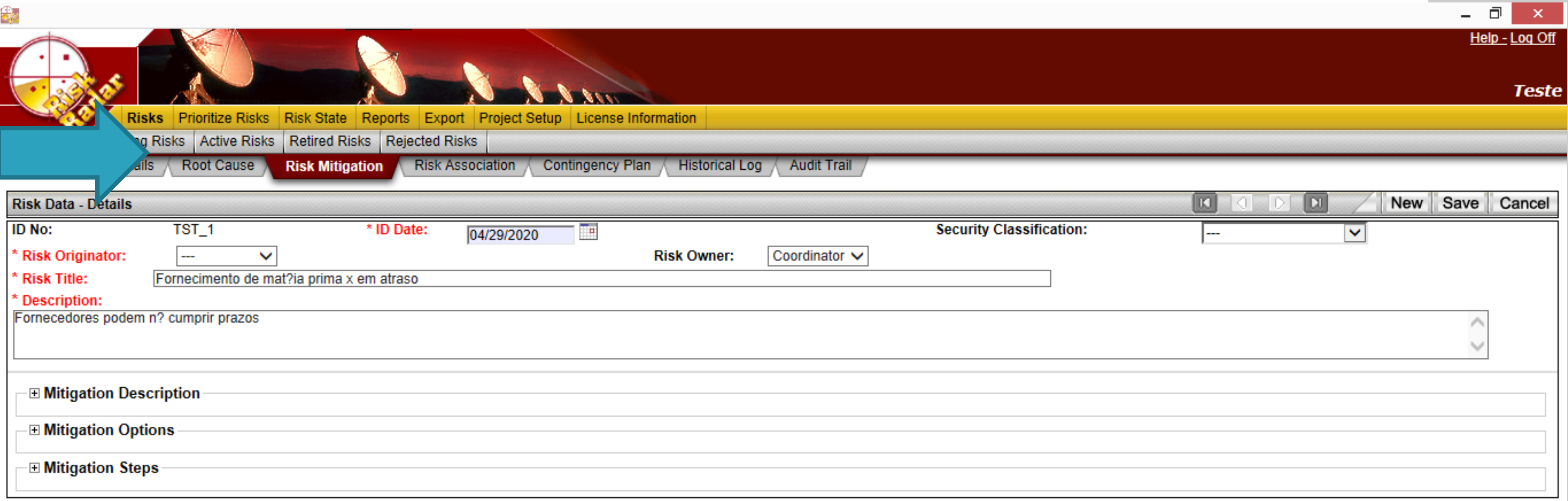
Probability: D
Impact: **Cost:** 2 **Schedule:** 5 **Technical:** 1 **Other:** ---
Largest: 5
Risk Exposure: 3.5
Risk Level: H
Trend: ⬆
Status: Mitigate
Early Impact: 05/05/2020
Late Impact: 04/12/2020
Days To Impact: 6
Impact Horizon: NEAR
Last Updated: 04/29/2020
Next Update: 04/30/2020

⊟ Attributes

Type: Organizacional
Source: Integration
Control: ---
Critical Path: ☐
Phase: Concept Exploration
Program Area:
IPT/Focus Area:
WBS/Specification Reference: Idea?o

Milestones

Primary: ---
Secondary: ---
Tertiary: ---


Help - Log Off
Teste
Risks
Prioritize Risks
Risk State
Reports
Export
Project Setup
License Information
g Risks
Active Risks
Retired Risks
Rejected Risks
ails
Root Cause
Risk Mitigation
Risk Association
Contingency Plan
Historical Log
Audit Trail
Risk Data - Details
New
Save
Cancel
⊞ Mitigation Description
⊞ Mitigation Options
⊞ Mitigation Steps

ID No: TST_1

* ID Date: 04/29/2020

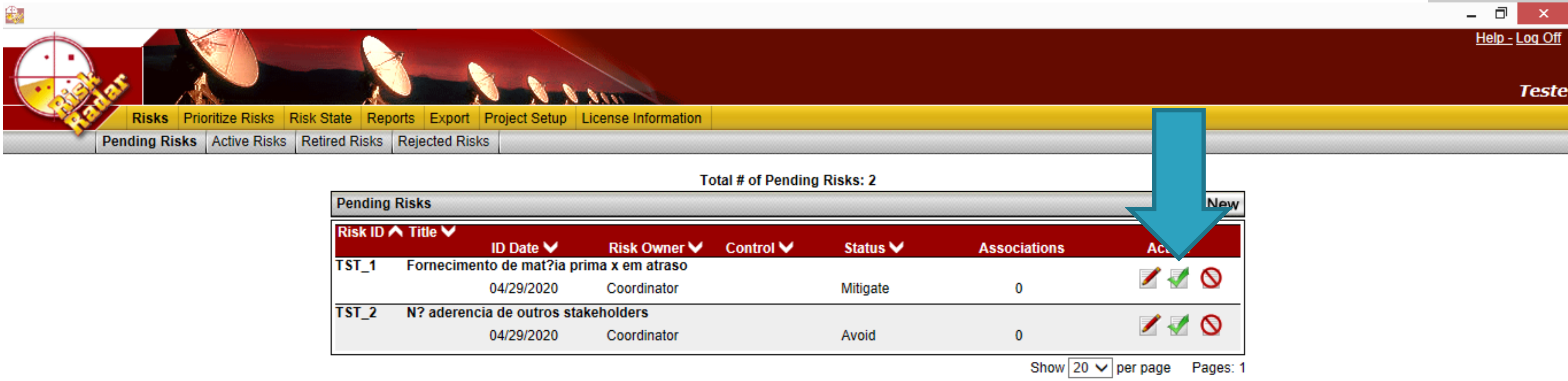
Security Classification: ---

* Risk Originator: ---

Risk Owner: Coordinator

* Risk Title: Fornecimento de mat?ia prima x em atraso

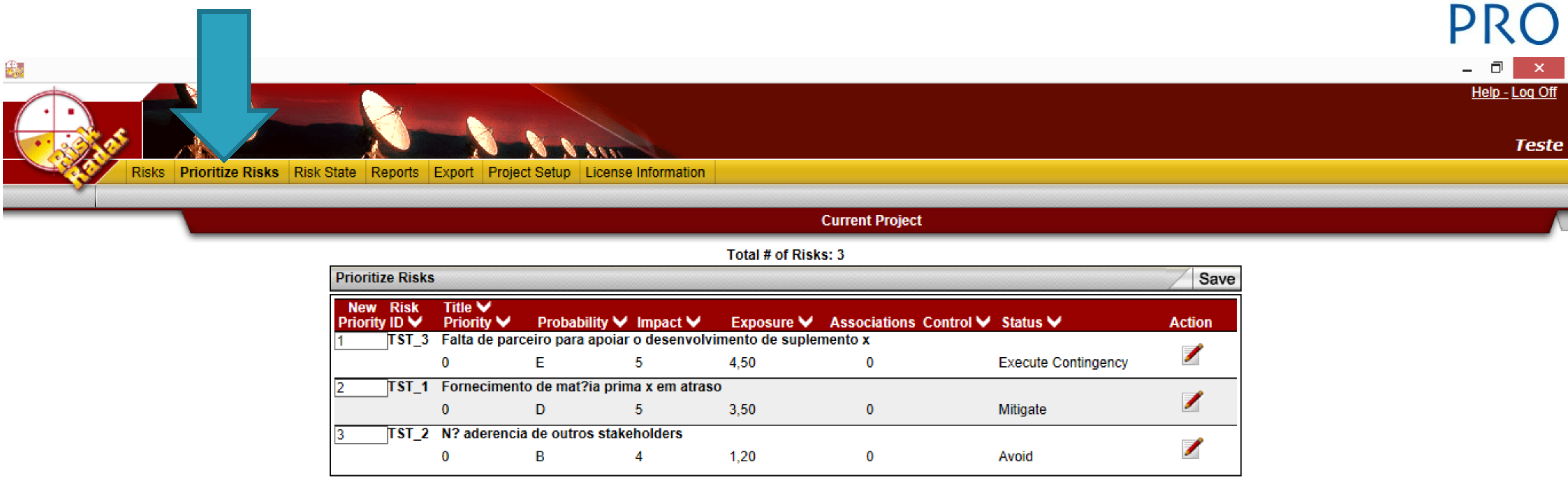
* Description: Fornecedores podem n? cumprir prazos


Help - Log Off
Teste
Risk Radar
Risks
Prioritize Risks
Risk State
Reports
Export
Project Setup
License Information
Pending Risks
Active Risks
Retired Risks
Rejected Risks
New
Show 20 per page
Pages: 1

Total # of Pending Risks: 2

Pending Risks

Risk ID	Title	ID Date	Risk Owner	Control	Status	Associations	Ac
TST_1	Fornecimento de mat?ia prima x em atraso	04/29/2020	Coordinator		Mitigate	0	✎ ✓ ⊘
TST_2	N? aderencia de outros stakeholders	04/29/2020	Coordinator		Avoid	0	✎ ✓ ⊘

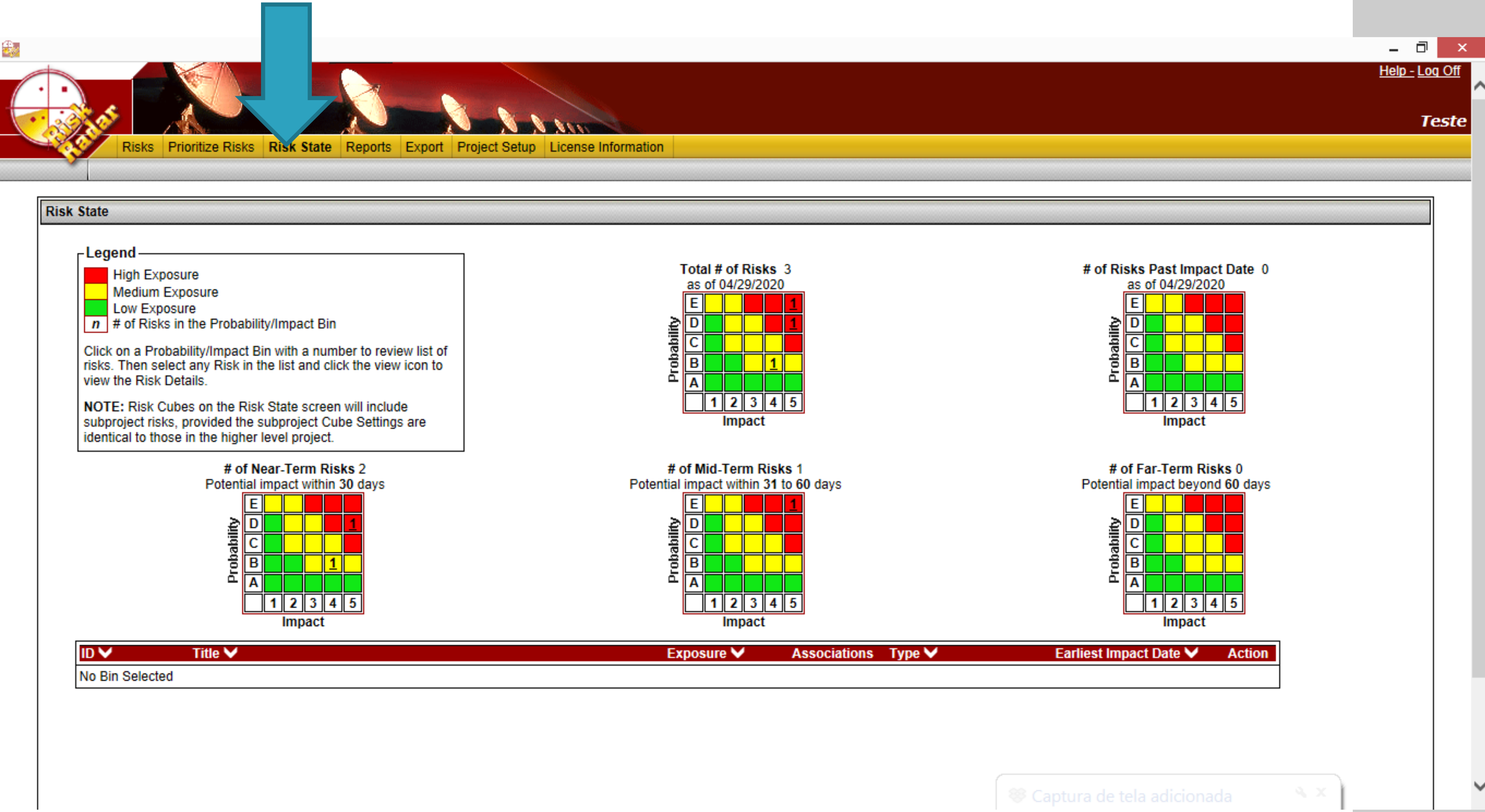

Risk Radar
Help - Log Off
Teste
Risks
Prioritize Risks
Risk State
Reports
Export
Project Setup
License Information

Current Project

Total # of Risks: 3

Prioritize Risks — Save

New Priority	Risk ID	Title Priority	Probability	Impact	Exposure	Associations	Control	Status	Action
1	TST_3	Falta de parceiro para apoiar o desenvolvimento de suplemento x 0	E	5	4,50	0		Execute Contingency	✎
2	TST_1	Fornecimento de mat?ia prima x em atraso 0	D	5	3,50	0		Mitigate	✎
3	TST_2	N? aderencia de outros stakeholders 0	B	4	1,20	0		Avoid	✎



Risk State

Legend

🟥 High Exposure
🟨 Medium Exposure
🟩 Low Exposure
n # of Risks in the Probability/Impact Bin

Click on a Probability/Impact Bin with a number to review list of risks. Then select any Risk in the list and click the view icon to view the Risk Details.

NOTE: Risk Cubes on the Risk State screen will include subproject risks, provided the subproject Cube Settings are identical to those in the higher level project.

Total # of Risks 3
as of 04/29/2020

Probability

E	🟨	🟨	🟥	🟥	🟥 1
D	🟩	🟨	🟨	🟥	🟥 1
C	🟩	🟨	🟨	🟨	🟥
B	🟩	🟩	🟨	🟨 1	🟨
A	🟩	🟩	🟩	🟩	🟩
	1	2	3	4	5

Impact

# of Risks Past Impact Date 0
as of 04/29/2020

Probability

E	🟨	🟨	🟥	🟥	🟥
D	🟩	🟨	🟨	🟥	🟥
C	🟩	🟨	🟨	🟨	🟥
B	🟩	🟩	🟨	🟨	🟨
A	🟩	🟩	🟩	🟩	🟩
	1	2	3	4	5

Impact

# of Near-Term Risks 2
Potential impact within **30** days

Probability

E	🟨	🟨	🟥	🟥	🟥
D	🟩	🟨	🟨	🟥	🟥 1
C	🟩	🟨	🟨	🟨	🟥
B	🟩	🟩	🟨	🟨 1	🟨
A	🟩	🟩	🟩	🟩	🟩
	1	2	3	4	5

Impact

# of Mid-Term Risks 1
Potential impact within **31** to **60** days

Probability

E	🟨	🟨	🟥	🟥	🟥 1
D	🟩	🟨	🟨	🟥	🟥
C	🟩	🟨	🟨	🟨	🟥
B	🟩	🟩	🟨	🟨	🟨
A	🟩	🟩	🟩	🟩	🟩
	1	2	3	4	5

Impact

# of Far-Term Risks 0
Potential impact beyond **60** days

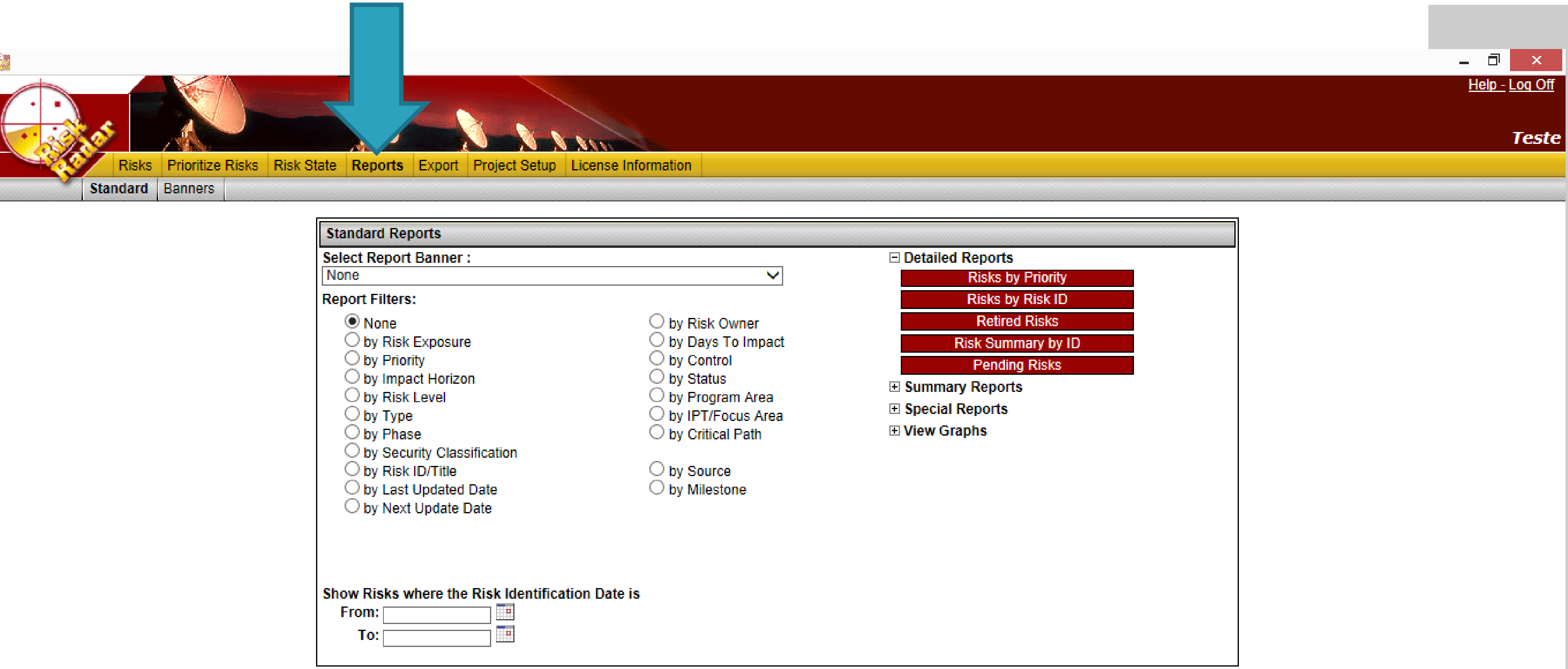
Probability

E	🟨	🟨	🟥	🟥	🟥
D	🟩	🟨	🟨	🟥	🟥
C	🟩	🟨	🟨	🟨	🟥
B	🟩	🟩	🟨	🟨	🟨
A	🟩	🟩	🟩	🟩	🟩
	1	2	3	4	5

Impact

ID	Title	Exposure	Associations	Type	Earliest Impact Date	Action
No Bin Selected						

Captura de tela adicionada


Help - Log Off
Teste
Risk Radar
Risks
Prioritize Risks
Risk State
Reports
Export
Project Setup
License Information
Standard
Banners
Risks by Priority
Risks by Risk ID
Retired Risks
Risk Summary by ID
Pending Risks

Standard Reports

Select Report Banner : None

Report Filters:

- ● None
- ○ by Risk Exposure
- ○ by Priority
- ○ by Impact Horizon
- ○ by Risk Level
- ○ by Type
- ○ by Phase
- ○ by Security Classification
- ○ by Risk ID/Title
- ○ by Last Updated Date
- ○ by Next Update Date
- ○ by Risk Owner
- ○ by Days To Impact
- ○ by Control
- ○ by Status
- ○ by Program Area
- ○ by IPT/Focus Area
- ○ by Critical Path
- ○ by Source
- ○ by Milestone

Show Risks where the Risk Identification Date is

From:

To:

⊟ **Detailed Reports**

⊞ **Summary Reports**

⊞ **Special Reports**

⊞ **View Graphs**

Exercício

⇨ Insira os riscos identificados de seu projeto no Risk Radar.