

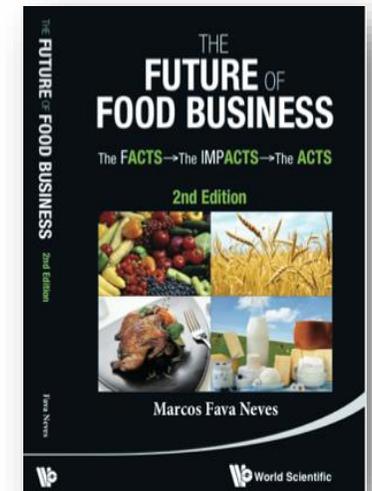
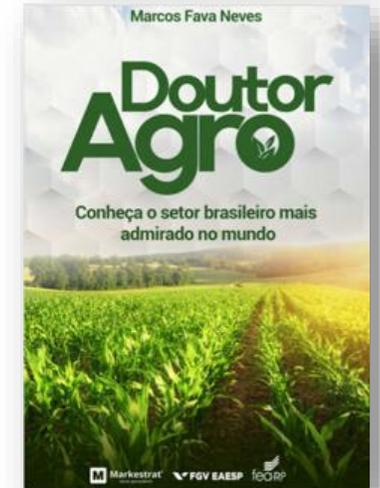
The Food Consumer

RAD2402 – Strategies in Agribusiness
Chapters 08, 31 and 32

Prof. Dr. Marcos Fava Neves

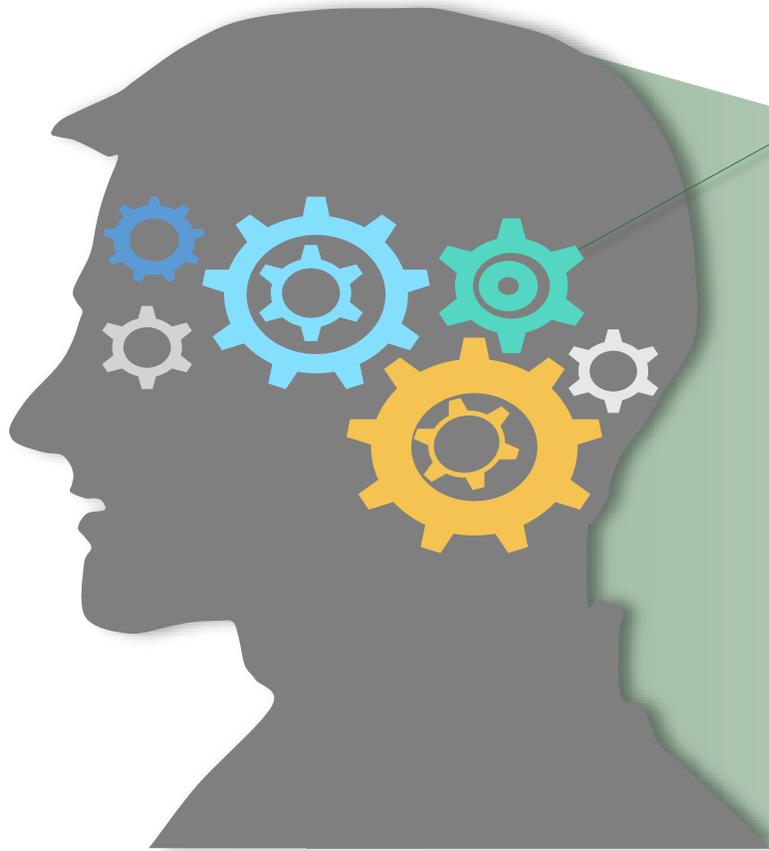
Faculdade de Administração (FEA/RP) – Universidade de São Paulo, desde 1995
Escola de Administração de Empresas (EAESP/FGV), desde 2018
Center for Agricultural Business - Purdue University (Indiana/USA), desde 2013
PAA – FAUBA – Universidade de Buenos Aires, desde 2006
Criador da Markestrat (www.markestrat.com.br) em 2004
Especialista em planejamento estratégico no agronegócio

www.doutoragro.com



**Doutor
Agro**

How can we link environmental changes, demand driven behavior, performance, old times of marketing and empowerment of consumers?



1 – The Wild Sales Era

Architect of consumption; advertising and sales, aggressive selling (push strategy); new products for sales and profit; short term goals; manipulative; confined marketing orientation; lack of measurement; problematic relationships; don't listen; structured towards promotion, selling and mass consumption driven product-lines

2 – The World Faces Environmental Changes

Widening of markets/internationalization; fast rate of technology change and progress; deregulation; increasing competition; communication revolution (technology); sociocultural changes; consumerist movement; environmental and green marketing; ethics behavior; societal marketing (inclusion) and other changes and trends...

3 – The New Era of Consumer Sovereignty

Well being; experiences and rewards; the choice is free and individual; supply exceeds demand (choice); NGO's (countervailing power); increasing public attention; more professional purchase behavior; new and growing expectations

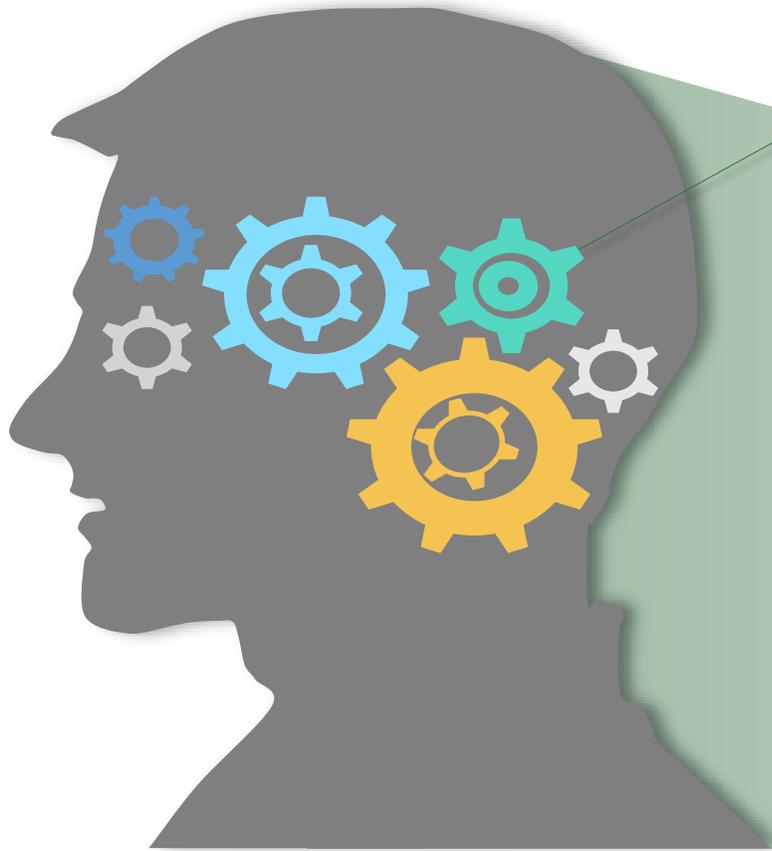
4 – A New Strategic Behavior (Demand Driven)

Based on paying attention and collecting information; analysis and quick reaction to environmental changes; long range approach/satisfaction and well being of buyers; integrated organization; problem solution-based approach: new ways to solve existing needs; “from trying to sell to helping to buy”; dynamic and harmonic; decentralized and with delegation; corporate social responsibility; smooth and collaborative network; knowledge generation and dissemination; measurement (accountable marketing)

5 – Performance of Demand Driven Companies

Company gives contribution to improving exchange of goods and services; promotes access and inclusion; strenght of demand and democracy; positive side effects of production and products; satisfied consumers, repeated purchases; sustainable competitive advantage and growth / share / profitability

How can we build questions to raise ideas and issues about our capacity of understanding and satisfying consumers?



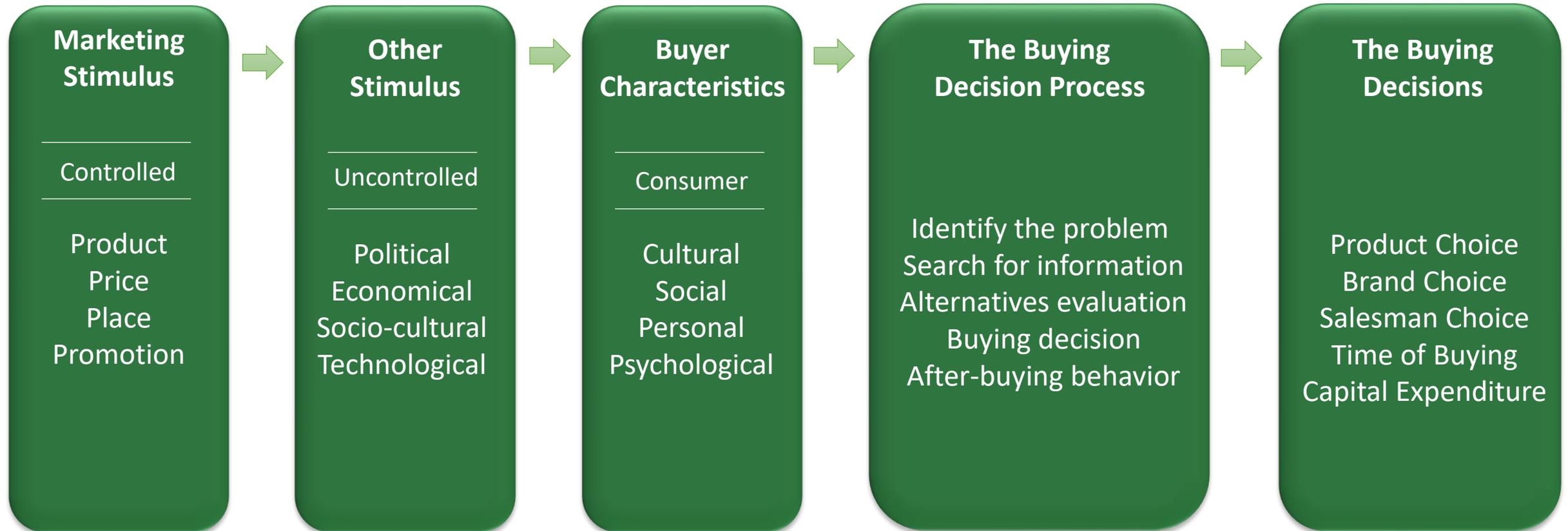
Consumer's Kingdom 14 Questions...

1. How to pay attention and collect information about the consumers?
2. How to pay attention and collect information about the competitors?
3. How to pay attention and collect information about the environment?
4. How to have a deep analysis and quick reaction of environmental changes?
5. How to do a long-range approach valuing satisfaction and well being of buyers?
6. How to build an integrated organization, dynamic and decentralized?
7. How to move using a problem-solution-based approach?

Consumer's Kingdom 14 Questions...

8. How to continuously search for new ways to solve existing needs?
9. How to build a corporate social responsibility method?
10. How to have a collaborative network with suppliers, distributors and service providers?
11. How to have a strong focus on market segmentation?
12. How to induce knowledge generation and dissemination?
13. How to measure marketing activities ?
14. How to do the “lock in” strategy (loyalty of consumers?)

Buying Behavior Model



Consumers Buying Decision Process

Stage of the process	How Does it Happen?	How can companies use it?	Questions to ask consumers...
1 – Buying Needs Identification	Personal values and needs associated with the external influences, make the current situation different of the desired situation, thus a need appears.	<ul style="list-style-type: none"> → Apply the most frequent and efficient stimulus → The package must communicate these values, acting as a “mini out-door.” 	<ul style="list-style-type: none"> → What need is satisfied by consuming this product? → Are these needs evident? → In what extent are the target-consumers involved with the product?
2 - Information Search	The search is done through internal sources (memory, knowledge) and external sources (market and personal relations).	<ul style="list-style-type: none"> → Identify how the consumer searches for information and on which sources. → The company must work on the sources that mostly influence consumers. 	<ul style="list-style-type: none"> → What product or brand does the consumer have in mind? → Is the consumer motivated to search for external sources → What are those sources? → Which are the most searched attributes?

Stage of the process

How Does it Happen?

How can companies use it?

Questions to ask consumers...

3 - Alternatives Evaluation

The consumer will choose the strongest alternative having the criteria that he or she most values.

- The company must identify, which attributes are most valued
- How to reposition attributes, repositioning competitors, changing also the analysis of the attributes

- Does the consumer evaluate and compare?
- Which alternatives and criteria?
- Can they be changed?
- What is the result of the alternatives' evaluation?
- Are the alternatives really different?

4 – Buying Decision

Decisions are taken related to the purchase itself, where to buy, when to buy and what to buy and, finally, how to pay.

- Sales place
- Alternative channels

- Will the consumer spend time and energy to find the best alternative?
- Where does the consumer prefer to buy the product (channel) and at what moment?

5 - After-buying behavior

Comparison between the expectations and the performance of the product. From extreme satisfaction and positive word-of-mouth to legal action against the company.

- Keep open communication
- Research to monitor the consumer satisfaction.

- Is the consumer satisfied?
- What are the reasons of this satisfaction/dissatisfaction?
- Are these discussed with other consumers?
- Is there any intention of repeating the purchase?

Developing Offers in Tune with Consumer Movements...

Environmental/Green

What is the amount of resources used (water, air, energy)?

Recycling and reverse logistics are possible?

How to do disposal and retrieval of waste?

Which certifications will be needed?

Can we offer compensations programs?

Is it improving quality of life?

Is it healthier?

Is it linked to the movement of smaller portions avoiding waste?

What is the impact of transport, logical systems and usage of infrastructure?

Which are the most important groups and NGO's to be, in some way, linked to the company?

How to link to these groups?

Consumerist

Is the offer bringing long-term satisfaction?

Is it designed for well being of buyers?

Is it technology based or just to promote marketing and sales?

Is it designed to over consumption?

Does it bring a balance equilibrium buyer seller?

The functional value is clear?

Is need satisfaction considered as a first objective of the offer?

Will consumers perceive this?

Is the new offer a solution to simplify procedures?

Which are the most important groups and NGO's to be, in some way, linked to the company?

How to link to these groups?

Social and Others (ethics/rights/regulatory)

Is the offer promoting social development?

Is the offer promoting inclusion?

Is it promoting local communities development?

What are the economic or people side effects?

Can it apply for fair trade?

Is the company controlling the behavior and practices of its suppliers?

Does it have a clear, written and will communicated "corporate social responsibility" policy?

Employees satisfaction and well being is considered?

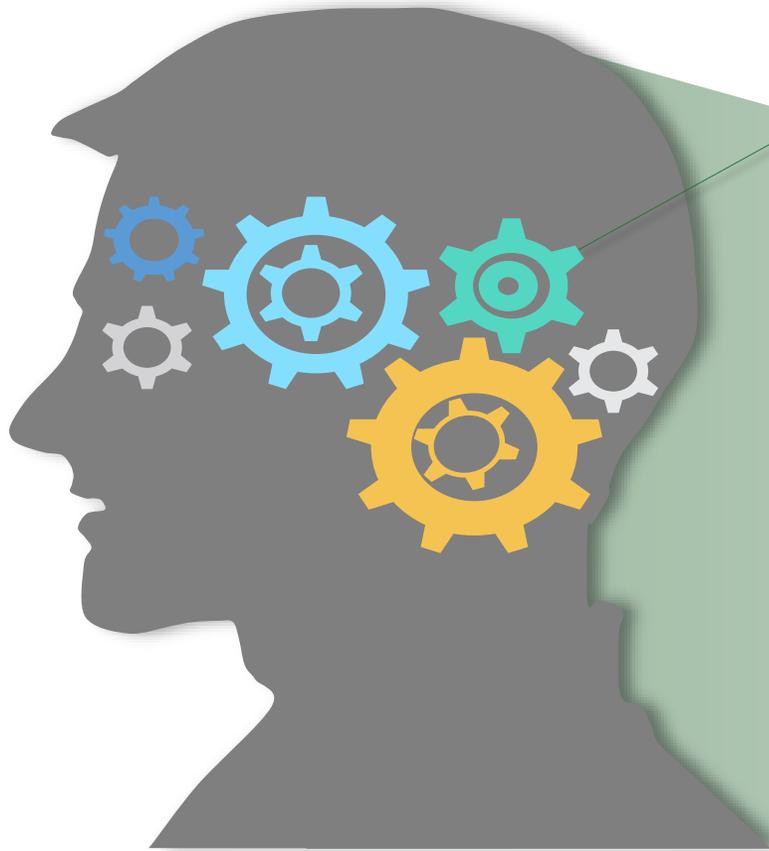
Which are the most important groups and NGO's to be, in some way, linked to the company?

How to link to these groups?

Is the offer taking care of all ethic concerns?

Is it adjusted to the institutional (regulatory) environment ("rules of the game") of the country or region?

Could we have a creative A-Z list of issues in food marketing, that could help us to raise ideas for our company?



EN
BEDRE
LEVEVIS

FRA KONCENTRAT
**APPELSIN
JUICE**

ØKOLOGISK



Vælg økologiske fødevarer
fordi du beskytter natur og
grundvand og støtter eget
dyrevelfærd.



100% FRUGT



Fremstillet i overens-
stemmelser med EU's
regler for økologisk
producerede fødevarer.



EN
BEDRE
LEVEVIS

EN BEDRE LEVEVIS. Levevis er en serie af varer,
der både er gode for dig og for andre. Der er Levevis
produkter inden for mange forskellige varekate-
gorier. Se efter Levevis i fætex og Bilka.



DK-ØKO-100
Ikke EU-jordbrug



Levevis ØKOLOGISK APPELSINJUICE
Fra koncentrat. Pasteuriseret.

NETTOINDHOLD: 1 Liter

INGREDIENSER: Økologisk appelsinjuice fra
koncentrat

NÆRINGSINDHOLD PR. 100 G:

Energi	175 kJ 42 kcal
Fedt heraf mættede fedtsyrer	-0,5 g 0 g
Kulhydrat heraf sukkerarter	9,5 g 9,3 g
Protein	0,6 g
Salt	0,05 g

OPBEVARING: Ved stuetemperatur.

FREMSTILLET: 270 dage før datoen for
"Bedst før".

BEDST FØR:

UÅBNET: Se datomærkningen på toppen af
emballagen.

ÅBNET: 7 dage i køleskåb
ved højest +8 °C.

RÅD: Små børn bør altid
putte skrælleget i munden.

Produceret i Danmark for:
Dansk Supermarked A/S
DK-8270 Højbjerg





NO PULP
CALCIUM
+ VITAMIN D

Tropicana
PURE PREMIUM

100% ORANGE JUICE
WITH CALCIUM & VITAMIN D

170 CALORIES
PER BOTTLE

Pasteurized
Never From
Concentrate

12 FL. OZ. (355 mL)

05/01/18 W8 092 PC
ONLY FLORIDA FRUIT



ORANGE JUICE
FRESHLY HANDCRAFTED

ONLY **1** INGREDIENT
FLORIDA ORANGES

NO PRESERVATIVES, GMOs,
ARTIFICIAL INGREDIENTS

NO PRESERVATIVES, GMOs,
ARTIFICIAL INGREDIENTS

100% FLORIDA ORANGES

NON-GMO PROJECT VERIFIED

100% FLORIDA ORANGES

NON-GMO PROJECT VERIFIED

05/08/18 W6 073 PC



STRAWBERRY LEMONADE
FRESHLY HANDCRAFTED

ONLY **4** INGREDIENTS
WATER, FRESH LEMON JUICE, STRAWBERRIES,
& FLORIDA PURE CANE SUGAR

NO PRESERVATIVES, GMOs,
ARTIFICIAL INGREDIENTS

NO PRESERVATIVES, GMOs,
ARTIFICIAL INGREDIENTS

100% FLORIDA ORANGES

NON-GMO PROJECT VERIFIED

100% FLORIDA ORANGES

NON-GMO PROJECT VERIFIED

Natalie's Orchard Island Juice Company



Natalie's Orchard Island Juice Company is known worldwide for its freshness and quality. Natalie's handpicks the highest-quality fruits and vegetables and freshly squeezes their juices in small batches. Based in Fort Pierce, Natalie's supports local growers by exclusively using Florida citrus year-round.

Full Date: 4/02/18 - 6/27/18

1.99 12.44 PER OZ
O.J. NFC ORCHID ISLAND



3.29 5.58¢ PER OZ
OJ PREM OLD FASH PUBLIX
Juice 100%
BETTER CHOICE

3.99
OJ/HOM
BETTER CHOICE





CHOICE
SERVING SIZE: 8 Fluid ounce(s) 110 CALORIES

25 15 8

JUN 07 18 17:58 16 8
NO PULP
MADE FROM 100% FLORIDA ORANGES
Orange Juice
Florida's Natural
Kosher for Passover
NO PULP
Florida's Natural
100% PREMIUM FLORIDA ORANGE JUICE
PASTEURIZED
NOT FROM CONCENTRATE / NON GMO
FARMER OWNED IN THE USA
59 FL. OZ (1.807) 1.75L

JUN 07 18 17:58 16 8
NO PULP
MADE FROM 100% FLORIDA ORANGES
Orange Juice
Florida's Natural
Kosher for Passover
NO PULP
Florida's Natural
100% PREMIUM FLORIDA ORANGE JUICE
PASTEURIZED
NOT FROM CONCENTRATE / NON GMO
FARMER OWNED IN THE USA
59 FL. OZ (1.807) 1.75L

JUN 07 18 17:58 16 8
NO PULP
MADE FROM 100% FLORIDA ORANGES
Orange Juice
Florida's Natural
Kosher for Passover
NO PULP
Florida's Natural
100% PREMIUM FLORIDA ORANGE JUICE
PASTEURIZED
NOT FROM CONCENTRATE / NON GMO
FARMER OWNED IN THE USA
59 FL. OZ (1.807) 1.75L

Tropicana
PURE PREMIUM
As Much Calcium as a Glass of Milk
100% ORANGE JUICE
WITH VITAMIN C
LOVE TO SAVE HERE
3 FOR 10.00
UNIT PRICE

3.99 6.76 PER OZ
FLORIDA NATURAL NO PULP
59 FL. OZ (1.807) 1.75L

TROPICANA PURE PREMIUM 100% ORANGE JUICE
Grovestand, Calcium, Vitamin D, Lots of Potassium
59-oz cont.
QUANTITY LIMITS PER HOUSEHOLD



Dan
Sukker

dansk
SUKKER



LEVERANDØR TIL
DET KGL. DANSKE HOF



Sukkerroe
(Beta vulgaris)
e 2 kg

Sukker fra danske sukkerroer

Vidste du, at Dansukker har over hundrede års erfaring med sukkerfremstilling? På Lolland – Falster har vi stolte traditioner for dyrkning af sukkerroer. Allerede i 1813 gjorde vi de første forsøg på fremstilling af sukker.

Meget har ændret sig siden – vi er fulgt med tiden, og vi dyrker fortsat danske sukkerroer på vores marker.

Dansukker – sukkerposen indeholder sukker af høj kvalitet. Sukker er en sød hilsen fra naturen, fra roe til bord.

Lokalt produceret dansk sukker.

Læs mere om dansk sukker på www.dansukker.dk

Her kan du få inspiration til din madlavning – og nye spændende opskrifter!



Download
vores apps.



Sukkerroer
(Beta vulgaris)

e 2 kg

(Beta vulgaris)

e 2 kg

COFFEES OF CHARACTER
MADE THE SMALL WAY

MACHU PICCHU

ARABICA

MARK
TES

GIN

TIÈRE



MACHU PICCHU

PERU

HIGH GROWN ORGANIC ARABICA

STRENGTH 4

FULL-BODIED *with* DARK
CHOCOLATE OVERTONES



FILTER & CAFETIÈRE



COLOMBIA

CAUCA

HIGH GROWN ARABICA

STRENGTH 4

SMOOTH *and* BRIGHT
with a SWEET FINISH



FILTER & CAFETIÈRE





59,50

29,50



CONTAINS APPROX. 200 BUDS

18,50

19,50



0770 276 04/11/18 11-13 8 L 4
0974838 000-41415-10217 4-36 CT
18.99 52.75¢
PER EACH
PUB PREM SS COLOMB VAL PK
LV



0239570 007-62111-23603 6-10 CT
9.99 99.90¢
PER EACH
STARBUCKS KCUP COLOMBIA

0184154 007-62111-8811 6-10 CT
9.99 99.90¢
PER EACH
STARBUCKS KCUP FREN







NEW LOOK, SAME UNBELIEVABLE TASTE!

SIMPLE INGREDIENTS

I can't believe it's not Butter!



with OLIVE OIL

45% VEGETABLE OIL SPREAD NET WT 15 OZ (425g)

67381059



U D

SIMPLE INGREDIENTS

I can't believe it's not Butter!

SIMPLE INGREDIENTS

I can't believe it's not Butter!

the LIGHT one

35 CALORIES PER 1 TBSP

NET WT 15 OZ (425g) 28% VEGETABLE OIL SPREAD

NEW LOOK, SAME UNBELIEVABLE TASTE!

35 CALORIES PER 1 TBSP

NET WT 15 OZ (425g)

SIMPLE INGREDIENTS

I can't believe it's not Butter!

the LIGHT one

35 CALORIES PER 1 TBSP

NET WT 15 OZ (425g) 28% VEGETABLE OIL SPREAD

NEW LOOK, SAME UNBELIEVABLE TASTE!

35 CALORIES PER 1 TBSP

NET WT 15 OZ (425g)

Clearance
284 13 0003
Was \$3.09 Now \$1.54

I CANT BELIE 15OZ LIGHT 3.09

83247484

tgt-dfd



CF ALL WHITES
WAS 5.69
NOW **4.79**

CF ALL WHITES
WAS 3.17
NOW **2.64**

MP EGG WHITE
WAS 4.99
NOW **4.29**





CH 100% du verkaufen bis 06.07.19
à vendre jusqu'au 06.07.19
mindestens haltbar bis 16.07.19
à consommer de préférence avant le 16.07.19



1 Ei ohne Schale
œuf sans coquille
= 54g
351 kJ
4%*

84 kcal
100 g: 645 kJ
(155 kcal)

6 grosse Ostschweizer Bio-Eier gekocht und gefärbt
6 gros œufs bio suisses cuits et teints
6 uova grosse svizzere bio sode e colorate
Freilandhaltung | Élevage en plein air | Allevamento all'aperto
60g+



6 grosse Ostschweizer Bio-Eier gekocht und gefärbt | Freilandhaltung
6 gros œufs bio suisses cuits et teints | Élevage en plein air
6 uova grosse svizzere bio sode e colorate | Allevamento all'aperto
60g+

CH Picknickeier
Freilandhaltung 50+
4.80



6 Schweizer Eier
oeufs suisses
uova svizzere
Arc-en-ciel
MIGROS
L 0011242
7 613269 850113
data 28.07.19 07.08.19

6 Schweizer Eier
oeufs suisses
uova svizzere
Arc-en-ciel
MIGROS
L 0011242
7 613269 850113
data 28.07.19 07.08.19

M-Budget Importeier
Picknick, 10 x 48g+
2.95
03.01.1300
1965.506.010.00
02.04.2019
617027 060304



FARM  FRESH

EGG-LAND'S BEST

America's Superior Tasting Egg

18 EGGS • GRADE A • LARGE

NET WT 36 OZ (2 LBS 4 OZ) 1.02kg 

NOW! For Your Nutritious Diet

EXCELLENT SOURCE OF...

Vitamins
D, E, B2, B12, B5

PLUS- 125mg Omega 3
25% Less Saturated Fat
than Regular Eggs

PER EGG - SEE NUTRITION FACTS FOR CHOLESTEROL CONTENT
Vegetarian Fed Hens



NOW! For Your Nutritious Diet

 FARM FRESH
EGG-LAND'S BEST

18 LARGE

NOW! For Your Nutritious Diet



QUALITY
EB
APPROVED

**EGG-LAND'S
BEST**

Hard-Cooked Peeled Eggs

Tasty, Nutritious • Convenient - Ready to Eat

GREAT TASTING!
*Can be part of a
nutritious diet.*



KEEP REFRIGERATED
40°F - 40°F

6 MEDIUM EGGS

NET WT 9.3 OZ. (264g)



PRODUCED FROM
Egg-land's BEST
Egg-land's BEST

Hard-Cooked Peeled Eggs
Perfect for Egg Salad, Deviled Eggs,
Creamed Eggs, or as a Snack.

Now, America's Best Tasting eggs in a convenient pouch. 6 hard cooked Egg-land's Best eggs, peeled and ready for use in your favorite recipe. High in Vitamins D, E and B12 • 110mg of Omega 3 fatty acids • 25% less saturated fat than regular eggs (1g vs. 1.5g, quantities rounded). EB hens are fed a vegetarian diet.



Nutrition Facts

6 Servings per container
1 egg (44g)

	Per Serving	% Daily Value*
Total Fat	1g	2%
Saturated Fat	0.5g	10%
Trans Fat	0g	0%
Cholesterol	150mg	30%
Sodium	55mg	11%
Total Carbohydrate	0g	0%
Dietary Fiber	0g	0%
Total Sugars	0g	0%
Added Sugars	0g	0%
Vitamin D	25%	50%
Vitamin E	2%	40%
Vitamin B12	6%	120%
Omega-3	2%	40%

Vitamin E	4.4mg	30%
Vitamin B12	0.9mcg	36%
Omega-3	63mcg	35%

*The % Daily Value (DV) tells you how much a nutrient in a serving of food compares to a daily diet. 2,000 calories a day is used for general nutrition advice.

INGREDIENTS: EGGS
Recommended American Diabetes Association/American Dietetic Association dietary exchange: 1 Egg-land's Best egg for 1 Medium-Fat meat.

KEEP REFRIGERATED
AT 36° - 40°F

Use within 5 days of opening

DO NOT MICROWAVE
PEELABLE OR EGGS

Old Fashioned Egg Salad

- 6 Egg-land's Best Hard-Cooked eggs, chopped
 - 1 large onion finely minced
 - 1/4 cup of mayonnaise
 - 1/4 tsp. dill
 - 1/4 tsp. salt
 - 1/4 tsp. pepper
1. Combine eggs, onions, mayonnaise, salt and pepper, and dill.
 2. Cover and refrigerate until well chilled.
 3. Serve as a salad or sandwich.

Produced and distributed by approval from Eggland's Best, 70 East Swedeland Rd, Salt Lake City, UT 84119, PA 19355.
FOR QUESTIONS OR COMMENTS, CALL US 1-800-922-3463 OR VISIT WWW.EGGLANDSBEST.COM

ID#4499728 P-1339 338-18 A
BEST IF USED BY JAN-22-19 F16



0353795 008-68933-00036 15-12 PK
6.99 58.25¢
PER OZ
BETHESDA.ORG PASTURE EGGS
USDA ORGANIC
new

Our Hens Enjoy Local Organic Pasture in Northeast Florida

NON GMO Project VERIFIED
nongmoproject.org

USDA ORGANIC

ALL PROFITS TO CHARITY

12 GRADE A LARGE EGGS

KEEP REFRIGERATED 45°F OR BELOW | BETHESDAFARM.COM

BEYOND PASTURE RAISED

BETHESDA FARM

NON GMO Project VERIFIED
nongmoproject.org

LOCAL

Fresh Florida

USDA ORGANIC



2.99 lb.
Red Cherry /lb

SWEET
S



The Mathison Family



FAMILY OWNED
SINCE 1964

3
1-lb. Ra



72370 071-08-1294 440181441 DIET/JYKT13 6/25
Buy More
Save More
When you buy 3

3 for **\$4**

OR 1.50 EACH

PREMIUM BONELESS SKINLESS CHICKEN BREASTS

NO ANTIBIOTICS EVER!



Trimmed & Ready Fresh

PREMIUM BONELESS SKINLESS CHICKEN BREASTS

BEST TO USE OR FREEZE BY: JUL 24 2017
193 7 VQA 15 10:21 P-18873
Htchd,Raisd,Hrvstd-USA

ALL NATURAL* - HIGHLY TRIMMED PRODUCT OF USA

CHICKEN RAISED WITH NO ANTIBIOTICS EVER!

NO ADDED HORMONES OR STEROIDS**

*NO ARTIFICIAL INGREDIENTS MINIMALLY PROCESSED
**FEDERAL REGULATIONS PROHIBIT THE USE OF ADDED HORMONES OR STEROIDS IN CHICKEN
KEEP REFRIGERATED
LESS THAN 2% RETAINED WATER

NET WT. 26.4 OZ (1.65 LB) 748g







JACK DANIEL'S

**MARINADE
IN-A-BAG**

Available in a variety of flavors. Each infused with Jack Daniel's Tennessee Whiskey flavor.

SMOKY MESQUITE

Authentic smoky sweet flavor from mesquite wood.

BEST IN CHICKEN, STEAK AND PORK.

HONEY TERIYAKI

The finest teriyaki sauce with the sweetness of honey for a lively flavor.

BEST IN CHICKEN, STEAK, FISH AND VEGETABLES.

GARLIC & HERB

Bold flavor with a savory blend of garlic and herbs.

BEST IN CHICKEN, STEAK, FISH AND VEGETABLES.

Visit us at: www.jackdaniels.com

The trademark JACK DANIEL'S is used under license to H. J. Heinz Company, L.P. ©2011 Jack Daniel's - All Rights Reserved.

JACK DANIEL'S

BAG IT. ZIP IT. GRILL IT.

**MARINADE
IN-A-BAG**

**CLASSIC
STEAKHOUSE**

Marinade

NET WT 12.0 OZ

LAWRY'S
2.12

LAWRY'S
2.12







7 22

W 1 (10) 5-5-4

7 22

W 1 (10) 5-5-3

7 22



100% NATURAL

NET WT 44.7 OZ
(2 LB 12.7 OZ) 1.27kg

PITMASTER COLLECTION

BBQ SAMPLER PACK

WHICH 'QUE ARE YOU?

THE HEINZ BARBECUE TEAM HAS TRAVELED THE COUNTRY AND DONE SOME TASTING, WITH SOME OF THE NATION'S TOP PITMASTERS - AND WE'RE PROUD TO BRING YOU A LINEUP OF AUTHENTIC ORIGINAL SAUCES THAT CAPTURE THE FULL TRADITION OF AMERICAN BARBECUE.

RD 4460031701
BRW SUG 18OZ

HEINZ SAUCES
PITMASTER PACK 44.6Z 1300000067

5.99





13270 254-06-1231 4394899 SALE 09/14/13
Sale
2 for \$7

BETTER CHOICE

Total Fat
0 g

Sat Fat
0 g

SERVING SIZE: 1 Cup(s) 80 CALORIES

MAY 13 18 11:36 J 36-3417

100% GRASS-FED

Reduced Fat Milk
Vitamin A&D
Ultra Pasteurized

WE NEVER USE:
Antibiotics
Synthetic Hormones
Toxic Pesticides
GMOs

ORGANIC VALLEY

GRASSMILK

100% GRASS-FED • NO GRAIN

naturally occurring
OMEGA-3 & CLA*

**Organic 2% Milkfat
Reduced Fat Milk**

38% less fat than whole milk
Vitamin A&D
Ultra Pasteurized • Grade A

USDA ORGANIC

ORGANIC NON-GMO

HALF GALLON (1.89L)

100% GRASS-FED

Whole Milk
Ultra Pasteurized

Try Grassmilk™ Yogurt!

Taste the rich, seasonal flavor of artisanal yogurt made with milk from our 100% grass-fed cows. Grassmilk Yogurt is minimally processed and features a delicious layer of cream on top. Look for it in the dairy case.

Try all of our Grassmilk products including Cream on Top Milk, Raw Cheddar & Raw Sharp Cheddar Cheese and Plain & Vanilla Yogurt. Visit us at organicvalley.coop to find these products in a store near you.

5.99 9.36¢ PER OZ

ORG VAL GRASS HOM WHL HG



Pacific

LOOK!
1-Step
Easy Open
Cap!

organic
free range
**chicken
broth**



USDA
ORGANIC

32 FL. OZ. (1 QT) 946 mL

SERVING
SUGGESTION

Pacific

LOOK!
1-Step
Easy Open
Cap!

organic
free range
**chicken
broth**



USDA
ORGANIC

32 FL. OZ. (1 QT) 946 mL

SERVING
SUGGESTION

Pacific

LOOK!
1-Step
Easy Open
Cap!

organic
free range
**chicken
broth**



USDA
ORGANIC

32 FL. OZ. (1 QT) 946 mL

SERVING
SUGGESTION





Freshpet

Natural. No Preservatives. Gently Cooked.



Each Pound of Freshpet Select Contains:

IMPORTED BEER FROM MEXICO

NEGRA MODELO 6PK BOTTLES IMPORT 8.99

MODELO 6PK BOTTLES ESPECIAL IMPORT 8.99

CERVEZAS DE MEXICO

12 12 FL. OZ. BOTTLE VARIETY PACK 3 OF EACH

PRODUCT OF MEXICO IMPORTED BEER

Production JUL 03 2017 BBD APR 08 2018

TECATE[®] LIGHT
A light beer that's full of flavor, brewed through a six quality brewing process for those who never sacrifice on taste. 3.9% ALC./VOL.

DOS EQUIS[®] LAGER
A classic style lager with a fresh aroma and full bodied taste. This beer has just the right balance of flavor and refreshment. 4.2% ALC./VOL.

SOL[®]
The authentic Mexican beer brewed with sun, passion and soul for a great refreshing taste. 4.2% ALC./VOL.

DOS EQUIS[®] BLANCA
Dos Equis Blanca is a clean, crisp blonde wheat beer with slight sweetness and subtle agave notes in perfect balance. 5.7% ALC./VOL.

ORGULLOSO PATROCINADOR DE LA COPA MORO

12 12 FL. OZ. BOTTLES VARIETY PACK

BEERS OF MEX 12PK VARIETY PACK DSD 13.99

MODELO 12PK LN BOTTLES 13.99



Original Beef for Top Sirloin, Eye of Round, London Broil

DAKOTA

100% GRASS FED BEEF

At Dakota, we are proud to bring you the finest grass fed, Certified Organic beef. We work with farmers who are committed to raising cattle on grass pastures with no added hormones, antibiotics or pesticides. The end result is beef that tastes the way it should. Pure, honest, simple. Thanks for joining the grass fed revolution!

GRASSFEDBEEF.COM

Nutrition Facts	
Serving Size 4 oz. (112g)	
Servings Per Container 10	
Amount Per Serving	
Calories 120	
Calories from Fat 90	
Total Fat 3g	
Saturated Fat 1g	
Cholesterol 60mg	
Sodium 60mg	
Total Carbohydrate 0g	
Protein 25g	
100% Daily Value*	
Not a significant source of dietary fiber, sugars, vitamin A, vitamin C & calcium.	
*Percent Daily Values are based on a diet of 2,000 calories a day.	

Distributed by: Meyer Natural Foods
Lowland, CO 80538 • 1-800-596-2208
Certified Organic by: Quality Certification Services

DAKOTA BEEF SIRLOIN TIP, 06
PRODUCT # U.S.F.F.
237807410072

SAFETY HANDLING INSTRUCTIONS

1. Wash hands before and after handling meat.
2. Use separate cutting boards for meat and produce.
3. Cook thoroughly to a safe internal temperature.
4. Refrigerate or freeze promptly.
5. Do not taste raw meat.

0.64 UNIT PRICE | 16.99 UNIT PRICE | 10.87 TOTAL PRICE

USE/FREEZE BY 07/18/17





0964103 007-66047-00409 6-12 OZ
8.69 72.42¢
PER OZ
PANERA BRD HZLNT COFFEE
LV

0964105 007-66047-00406 6-12 OZ
8.69 72.42¢
PER OZ
PANERA BRD DK ROAST COFFE
LV

0964104 007-66047-00407 6-12 OZ
8.69 72.42¢
PER OZ
PANERA BRD COLOMBIA COFFE
LV

0972375 007-66047-00484 6-12 OZ
8.69 72.42¢
PER OZ
PANERA BRD CLT
LV

Domino[®]

SUGAR

PREMIUM
PURE CANE
GRANULATED

15
CALORIES
per teaspoon

NET WT 64 OZ (4 LB) 1.81kg





6720 5A19 BEST BY 19MAY2019

*Earth Friendly.
Uniquely Delicious.*

GROWN & HARVESTED
IN THE USA

ORGANIC
FLORIDA
CRYSTALS
RAW CANE SUGAR

RECYCLABLE
PACKAGING

NON-GMO
VERIFIED

NET WT 48 OZ (3 LB) 1,360kg

PRODUCT SOLD BY WEIGHT NOT VOLUME.
CONTENTS MAY VARY.

Wholesom
MINDFULLY SE
Whot
MINDFULLY
Org
Cane

Wholesom
MINDFULLY SE

...ly. Uniquely Delicious.

GROWN & HARVESTED IN THE USA

Earth-friendly. Uniquely Delicious.

GROWN & HARVESTED IN THE USA

ORGANIC
FLORIDA
CRYSTALS
RAW CANE SUGAR

(K)P

RECYCLE
PACKAGING



NET WT 96 OZ (6 LB) 2.72kg

Domino
SUGAR
Domino
SUGAR
Domino
SUGAR

4.99
ORGANIC

NET WT 64 OZ (4 LB) 1.81

Florida Crystals® Organic Raw Cane Sugar
is grown and harvested in the USA.

At Florida Crystals, we take our responsibility
for a healthy environment as seriously as our
responsibility to our consumers. We are proud
to provide the only Raw Cane Sugar and
Demerara Cane Sugar products that are
grown in the USA.
Our renewable energy facility recycles
sugar cane fiber (bagasse) to produce clean,
reliable energy that powers our



sugar cane operations.

Florida Crystals® Organic Raw Cane
Sugar is a cup-for-cup replacement for
traditional refined sugar. Its light golden
color and delicate molasses flavor make
it perfect for all your baking needs.

For more information about our products,
eco-friendly farming practices, and great
recipes, visit us at floridacrystals.com.

Tropical Peachy Jam

Ingredients:

- 3 large juice oranges
- 1 lemon
- 1 1/2 lbs. medium, firm ripe peaches (about 12)
- 6 cups Florida Crystals® Organic Raw Cane Sugar
- 1 cup grated, canned or packaged coconut
- Makes 5 half pints.

Preparation:

In a large heavy kettle or Dutch oven, grate the rinds of the oranges and lemon. Squeeze the juices and remove any seeds. Do not strain. Peel and chop the peaches into citrus juices. Stir in sugar and bring to boil over medium heat, stirring often. Reduce heat and let simmer slowly until jam begins to thicken, about 25-35 minutes. Stir in grated coconut. Cook 10 minutes, stirring constantly. (Do not cover.)
Ladle into hot, sterilized canning jars leaving 1/4-inch head space. Place lids on jars and tighten screw bands. Place jars on a rack in a pot of simmering water, making sure jars are completely covered by water. Bring to a rolling boil. Boil for 10 minutes; cool. Carefully remove jars from water. Check for proper seal. Store in a cool dark place.

Nutrition Facts

Serving Size	1 tsp (4g)
Servings Per Container	About 680
Amount per serving	
Calories	15
% Daily Value*	
Total Fat	0g 0%
Sodium	0mg 0%
Total Carbohydrate	4g 1%
Sugars	4g
Protein	0g

*Percent Daily Values are based on a diet of other people's secrets.

Distributed by Domino Foods, Inc.
West Palm Beach, FL 33411
Certified Organic by Specialty Assurance International
For inquiries, please contact us on our website at
floridacrystals.com or call us at 877-835-2823.
Florida Crystals® is a registered trademark of
Florida Crystals Corporation.



Certified vegan by Vegan Action



Low price!
3.99



*"You can
discover
local
every day!"*



Wiers Farms
1896
Willard, Ohio

Radishes, Greens, Lettuces, Green Onions,
Summer Squash, Fall Squash, Pumpkins,
Sweet Corn, Cucumbers, and Peppers

LOCALLY GROWN

MAV-CERT-MDPA *
Vegetables

certified
organic
Grown by Certified Organic Farmers



certified
organic
Grown by Certified Organic Farmers



Resume of the "ABC of the Food Consumer"

Attributes	The Opportunities to the Companies
A – Authenticity and Aging	<ul style="list-style-type: none"> ✓ Take care in the launch of new products, following the needs of the target market. ✓ Be authentic, recognize mistakes with honesty and respect the consumer (in recalls). ✓ Take additional care when dealing with the aging consumer.
B – Beauty	<ul style="list-style-type: none"> ✓ Care about the appearance of the food. Work hard at the sales place. ✓ Introduce attractive packaging.
C – Convenient and Citizenship	<ul style="list-style-type: none"> ✓ Produce products that involve easy handling and practical packages. ✓ Choose proper distribution channels for fast and easy purchase. ✓ Involve in social actions creating a closer contact with the community.
D – Diversity	<ul style="list-style-type: none"> ✓ Provide diverse options. ✓ Attract with colored, different, funny and mainly educative products. ✓ The consumers want to have fun and knowledge (information).

Resume of the "ABC of the Food Consumer"

Attributes	The Opportunities to the Companies
E – Exotic and Environment	<ul style="list-style-type: none"> ✓ Introduce different national and regional cuisines with exotic characteristics. ✓ This is linked to the desire of fun during meal time. ✓ Gradual valorization of the environment, creating opportunities for actions of sustainability. Products with certificates of environmental preservation (e.g., ISO 14000).
F – Functional	<ul style="list-style-type: none"> ✓ Add to the products' functional characteristics, such as weight reducers and energizers. "The food will be the medicine".
G – Guarantee	<ul style="list-style-type: none"> ✓ Honor the commitments with the consumer, such as recalls, or aspects related to quality or safety.
H – Harmony and Healthy	<ul style="list-style-type: none"> ✓ Equilibrium of the communication, price, products and distribution channels actions. ✓ Products with a lower level of sugar or cholesterol, healthy products, fitness driven products.

Resume of the "ABC of the Food Consumer"

Attributes	The Opportunities to the Companies
I – Innovation and individualization	<ul style="list-style-type: none"> ✓ Intensify the launch of new products; innovative products, that really represent new solutions. ✓ Target individual products, smaller packages to consumers who live alone.
J – Jobs	<ul style="list-style-type: none"> ✓ Products that can generate jobs, with brands and stamps for small producers, or “job-friendly product.”
L – Labeling	<ul style="list-style-type: none"> ✓ Label as a very important source of information.
M – Meal Solutions	<ul style="list-style-type: none"> ✓ Offer real solutions to final consumer’s desires. ✓ Growth of food outside home.
N-Nostalgic	<ul style="list-style-type: none"> ✓ As opposite, offer products that bring back special moments of a generation that compose the target market.

Resume of the "ABC of the Food Consumer"

Attributes	The Opportunities to the Companies
O- Organic	✓ Growing market segment, people searching for more natural products.
P- Practical and Price	✓ Practical products for day-to-day use, which have quick preparation time and are easy to open. Variable price is fundamental in the decision's moment.
Q- Quality	✓ Basic requisite to operate in any market.
R- Reliability	✓ The food quality, sources and method of preparation have to be reliable in the consumer's mind.
S- Services	✓ Offer services that really add value to consumer.
T- Tradition and Traceability	<ul style="list-style-type: none"> ✓ Maintenance of its traditional product line. ✓ Arguments of age and time in the market transmitting trust. ✓ Register all the product's history, from the farm to the final consumer.

Resume of the "ABC of the Food Consumer"

Attributes	The Opportunities to the Companies
U- Uniformity	✓ Consumer is not willing to accept variations in the product.
V- Value	✓ Add value to the food, at the lowest cost, bringing the concept of "best value"
W- World-Wide	✓ Explore the chances to use new media sources.
X- Xenophobia	✓ Valorization of the domestic jobs and domestic production. Local sourcing
Y- Young	✓ Some consumers want to be and to feel young, live longer and live healthier.
Z- Zzzzz (Speed)	✓ The company cannot be slow. Speed is fundamental. Search on web, have new ideas, be alert to the new opportunities, be ahead of competitors, surprise them and the consumers.

Nutraceuticals market may double in next five years: Research

Monday, Aug 19, 2013, 18:07 IST | Place: Rajkot | Agency: PTI

The domestic nutraceutical market could have grown five-fold by 2020 since the beginning of the current decade with possible domination by functional food and beverages segments, suggests a research by Ikon Marketing Consultants

The domestic nutraceutical market could have grown five-fold by 2020 since the beginning of the current decade with possible domination by functional food and beverages segments, according to a research conducted by Ikon Marketing Consultants.

Nutraceuticals is a food containing health-giving additives. "Indian nutraceutical market is growing at a healthy double digit CAGR of 18.46 per cent and may be worth Rs 19,500 crore in current fiscal year itself," said the research report.

Prof. Marcos Fava Neves

favaneves@gmail.com | www.favaneves.org



- ❑ Marcos Fava Neves is an *international expert* on global agribusiness issues and a part-time professor of planning and strategy at the School of Business (FEARP) of the University of São Paulo (USP) and FGV Business School, both in Brazil. He graduated as an agronomic engineer from ESALQ/USP - Piracicaba in 1991. He earned his master's degree in 1995 and his doctorate in management in 1999 from the FEA/USP School of Economics and Business – São Paulo. Marcos completed postgraduate studies in European agribusiness at ESSEC-IGIA in France in 1995 and in chains/networks at Wageningen University, in the Netherlands (1998-1999). In 2013 he spent the year as a visiting international professor at Purdue University (Indiana, USA) where he maintains the linkage as a permanent International Adjunct Professor. Since 2006 he is an international professor at the University of Buenos Aires, Argentina.
- ❑ He has *specialized in strategic-planning* processes for companies and food chains and works as a board member of both public and private organizations, being member of more than 10 international boards since 2004. Also in 2004, he created the Markestrat think tank with other partners, today employing around 60 people and doing international projects, studies and research in strategic planning and management for more than 250 agri-food business organizations. Some of these projects were very important in suggesting public policies for food chains that were implemented in Brazil with economic and social impacts.
- ❑ Also as an experience in the private sector, from 1992 to 1993 he worked in citrus juice exporter and from 1994 to 1995 in a veterinarian company. In 2008, he became CEO of Brazil's second-largest biofuel holding company, a position he occupied until 2009, when he returned to the University of São Paulo (USP) and Markestrat.
- ❑ At the academic side, since 1995 (when he was hired by USP), Marcos has advised more than 30 doctorate dissertations and master's theses and helped to form around 1200 Bachelors in Business Administration in Brazil with around 120 courses taught to undergraduates at USP.
- ❑ His writings are strongly focused on supplying simple and effective methods for business. He has published more than 100 articles in international journals and has been author and editor of 63 books by 10 different publishers in Brazil, Uruguay, Argentina, South Africa, Singapore, Netherlands, China, the United Kingdom and the United States. He is also a regular contributor for China Daily Newspaper and has written two case studies for Harvard Business School (2009/2010), one for Purdue (2013) and five for Pensa/USP in the nineties. Recognized as the Brazilian academic with the largest number of international publications about orange juice and sugar cane chain and one of the top 3 most cited Brazilian authors in the area of food and agribusiness. He has reached more than 4000 citations in Google Scholar index.
- ❑ Marcos is one of the most active Brazilian speakers, having done more than 1050 lectures and presentations in 25 countries. He received around 150 recognitions from Brazilian and international organizations, and is considered a "Fellow" of the IFAMA (International Food and Agribusiness Management Association), title received in Minneapolis - 2015.
- ❑ Coming from a family of farmers, he is a worldwide defender of agriculture and farmer's role in the development of the society. In the social side, together with his parents, Marcos is one of the creators and maintainers of Mucapp, a NGO that in 20 years has built more than 450 houses for families in Brazil that face very unfavorable conditions.