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Author(s): Brian C. Rathbun

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Before Hegemony: Generalized Trust and the Creation and Design of International Security Organizations

Brian C. Rathbun

Abstract Rationalist accounts of international cooperation maintain that states create international institutions to solve problems of distrust. They rest on a particular notion of trust, a strategic variety in which states trust based on information about others' interests. I seek to overturn this conventional wisdom. Drawing on social psychology, I point to the importance of generalized trust, an ideological belief about the trustworthiness of others in general. Generalized trust precedes institution-building and serves as a form of anarchical social capital, facilitating diffuse reciprocity and allowing state leaders to commit to multilateralism even in cases that rationalists deem inhospitable to cooperation and without the institutional protections that rationalists expect. In case studies of U.S. policy on the creation of the League of Nations and the United Nations, I demonstrate that generalized trust is necessary for explaining the origins of American multilateralism and the design of these organizations.

That strong institutions facilitate cooperation among individuals who might not otherwise trust one another counts as perhaps the oldest and certainly one of the most important insights of classic political philosophy. While Hobbes's *Leviathan* is generally associated with the realist tradition in international relations, it is rational institutionalists who have best exploited the notion that even relatively weak institutions can change the structure of interaction among egoistic states and produce trust in foreign affairs.¹ International organizations are hardly the powerful institutions envisioned by Hobbes to solve the problems inherent in the state of nature, but they can lengthen the shadow of the future, facilitate linkages, and monitor and implement agreements, thereby mitigating the trust problems inherent to anarchy. This approach rests on a distinct mechanism analogous to Hobbes—

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1. The cornerstone is Keohane 1984.

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that distrust leads to the creation of international organizations in order to facilitate cooperation, and that international organizations create trust. In keeping with this often implicit logic, scholars in the “rational design” school have sought to demonstrate that the greater the problems of distrust, the more authoritative and hierarchical are the institutions fashioned.²

Rationalist arguments have a certain intuitive appeal, but they beg the question of how states are able to come together to build institutions to solve problems of distrust without some reservoir of trust in the first place. Under rationalist logic, distrust is greater among the states of the European Union than other states in the world. I suggest the opposite—that trust, not distrust, leads to cooperation and the construction of international organizations. If trust is the belief that one’s interests will not be harmed when one’s fate is placed in the hands of others, then transferring control over policy, or even limiting state discretion through binding commitments, is a trusting act since it leaves states vulnerable to opportunism. Trust comes first and is reflected in the design of these institutions. States led by distrustful leaders, if they join international organizations at all, will insist on protections that preserve unilateralism.

Rationalism misses this other avenue of cooperation because it relies on a particular notion of trust, what Uslaner calls the *strategic* variety. In this conceptualization, trust emerges when actors have information that leads them to believe that specific others have a self-interest in reciprocating cooperation rather than violating their trust. International institutions can restructure the situation to reduce uncertainty, create strategic trust, and make cooperation pay.³

Strategic trust is no doubt crucial for social interaction, but it has great difficulty explaining significant forms of international cooperation, such as “qualitative multilateralism,” in which states make binding commitments to take certain types of actions before they know the particulars of any given case.⁴ In security institutions, these might include obligations to protect others or to submit disputes to collective mediation. To the extent that these organizations rest on diffuse reciprocity over time on issues that cannot be foreseen, they cannot be based on strategic trust.

Strategic trust, however, is by no means the only kind of trust. For almost half a century, social psychologists have demonstrated (and international relations scholars have largely ignored) the importance for cooperation of what Uslaner calls *generalized* trust—the belief that others are largely trustworthy. Given its scope, this variety of trust cannot be based on information. Rather, it is part of a belief system, a particular way of looking at the world. Unlike strategic trust, which is a function of the structural situation, generalized trust is an attribute of individuals. Because it varies, it leads those in the same objective circumstances to make very different choices. Generalized trust is also moralistic in nature, resting on attributions about the inherent integrity of others rather than their interests.

2. Koremenos, Lipson, and Snidal 2001.

3. See Uslaner 2002; Hardin 2006; and Koremenos, Lipson, and Snidal 2001.

4. Ruggie 1992.

Generalized trust facilitates qualitative multilateralism by creating expectations of reciprocity and alleviating fears of opportunism. It allows actors to make more binding commitments and to reap the gains of cooperation without the protections that rationalism expects, such as limiting the size of the group, flexibility to allow states to withdraw from an organization, or the imposition of supranational hierarchy. In fact, generalized trusters simultaneously prefer qualitative multilateralism and more inclusive organizations with fewer opt-outs. These individuals are more likely to believe that moral obligations will suffice, obviating the need for significant hierarchy. This promotes multilateralism even in the situations deemed least likely by rationalists. In short, generalized trust serves as a form of what I call, by crossing the terms popularized by Bull and Putnam, “anarchical social capital” to create a basic system of rules and order in international relations.⁵

This argument therefore seeks to overturn, or at least significantly qualify, core rational institutionalist assumptions regarding international organizations that emerged with Keohane’s *After Hegemony*.⁶ Just as Keohane did, I import fresh insights from another discipline to upend certain conventional wisdoms regarding international cooperation and organizations. I also seek to overturn certain empirical myths as well. Keohane’s initial problematique was how the American-sponsored multilateral institutional order might nevertheless persist after the United States lost its pre-eminent position. The creation of these organizations was thought to have reflected American willingness to provide public goods despite free-riding by others given its overriding interest in global peace and prosperity. As case studies, I consider American debates over international cooperation regarding the creation of two organizations—the League of Nations and the United Nations—before hegemony. It is generalized trust, not American preponderance or an American strategy of self-binding, that explains U.S. multilateralism.⁷ At the time the League and the United Nations were created, the United States was decidedly ambivalent about long-term institutionalized cooperation. Only those American leaders who expected reciprocity and good faith from their partners were willing to commit to multilateralism. However, to create these institutions, it was necessary to make concessions to less trusting individuals who favored more unilateral measures for realizing American security. These became reflected in the design of these organizations as well.

Rationalism, Strategic Trust, and International Cooperation

The literature on cooperation in international relations has been pioneered by the rationalist (earlier known as the “neoliberal institutionalist”) approach. These schol-

5. See Bull 1977; and Putnam 1993.

6. Keohane 1984.

7. Ikenberry 2001.

ars have focused largely on “mixed-motive” situations in which short-term incentives to defect undermine potentially more fruitful long-term cooperation among states, generally because of uncertainty about intentions.⁸ States would prefer mutual cooperation but do not believe, or cannot be certain, that others will keep their end of a cooperative bargain and fear the costs of defection. Although it is seldom if ever mentioned in the early literature, the problem posed by uncertain intentions is really a question of trust. Trust is the belief that one will not be harmed when one’s interests are placed in the hands of others.⁹ In situations of cooperation, trust is the belief that another prefers mutual cooperation to exploiting and suckering others.¹⁰ It is critical when cooperation does not involve a simultaneous exchange of benefits, when the completion of a transaction is sequential and one party is vulnerable to defection.¹¹ In these instances, trust is the expectation of future reciprocity.

Rationalist international relations theory rests on a particular, strategic notion of trust.¹² In this understanding of the concept, actors trust others when they have information that leads them to believe that specific others have a self-interest in reciprocating cooperation, generally an incentive in building or sustaining a long-term, mutually beneficial relationship. Hardin calls this “encapsulated interest.”¹³ Of course, there is also strategic distrust, the belief that another is untrustworthy based on information about that actor’s intentions. This is a highly structural account of trust. Strategic trust is situational in nature. It develops when specific actors believe particular others have an incentive to honor their agreements. International relations scholars have recently begun utilizing this conception of trust explicitly.¹⁴

All rationalist work on international cooperation is based implicitly or explicitly on creating strategic trust, altering the structure of the situation to facilitate cooperation otherwise inhibited by uncertain intentions. The mechanisms of lengthening the “shadow of the future,” generating concern for reputation, and establishing linkages between issues are all example of creating encapsulated interest and strategic trust.¹⁵ There is less uncertainty about others’ cooperative intentions if they bear larger costs for defection. International institutions facilitate all of these processes as well as provide information about state behavior directly.¹⁶ They are created in the absence of strategic trust in order to provide strategic trust.

8. See Keohane 1984; and Stein 1982.

9. See Hardin 2006, 29; Hoffman 2006, 17; Kramer, Brewer, and Hanna 1996, 25; Larson 1997, 19; and Sztompka 1999.

10. Kydd 2005, 6–7.

11. See Hardin 2006, 18; and Luhmann 1979, 25.

12. Uslaner 2002.

13. See Hardin 2006, 44; and Yamagishi and Yamagishi 1994, 139.

14. Kydd 2005.

15. Axelrod 1984.

16. See Abbott and Snidal 1998; Keohane 1984; Oye 1985; and Weber 2000.

Diffuse Reciprocity and Multilateralism in Security Organizations: The Limits of Rational Institutionalism

Rationalist accounts of international cooperation and institutional design have great limitations. In particular, they have difficulties explaining diffuse reciprocity in which exchange occurs over a longer period of time. Actors trust strategically as long as another's cooperative behavior indicates to them that they have a vested interest in maintaining a cooperative relationship. If there is no ongoing exchange, there is no such relationship on which to base strategic trust. Strategic trust requires more specific reciprocity in which exchange takes place over a shorter time frame.

This makes it hard for rationalists to account for "qualitative" multilateralism in security institutions, in Ruggie's words "an institutional form which coordinates relations among three or more states on the basis of 'generalized' principles of conduct—that is, principles which specify appropriate conduct for a class of actions, without regard to the particularistic interests of the parties or the strategic exigencies that may exist in any specific occurrence."¹⁷ In the security arena, qualitative multilateralism involves two features—security guarantees and a commitment to peaceful conflict resolution. Both are efforts to reap the self-interested gains of cooperation by combining resources for the collective good. At least theoretically, international security organizations should be most effective at reaching outcomes that benefit their membership when they ask states to make legally binding commitments that limit their future discretion in particular cases. Security guarantees have a better deterrent effect and more success after conflict erupts if they are automatic and binding in nature, unequivocally precommitting a state in advance to the defense of others, generally regardless of the foe. Conflict resolution is most likely to nip potential problem spots in the bud if it is authoritative. That is, parties to a dispute commit in advance to always submit their disputes to arbitration or mediation, have no say in the ultimate decision, and are penalized for noncompliance or nonsubmission of disputes. Both security guarantees and conflict resolution pledges can be thought of as reciprocal exchanges. One state agrees to come to the aid of others and to allow others to mediate its disputes in exchange for others doing the same.

However, state leaders will commit to qualitative multilateralism only if they believe that states will not abandon their obligations by either refusing to abide by procedures for dispute resolution or not coming to the aid of others in case of attack. In other words, states expect reciprocity. They cannot base this expectation on strategic trust. As Ruggie notes, qualitative multilateralism requires diffuse rather than specific reciprocity.¹⁸ States in a multilateral security arrangement cannot engage in a continuous exchange of actual benefits, only a trade of promises to

17. Ruggie 1992, 51.

18. Ruggie 1992.

generally protect the other against attack. This is because these institutions are created to deal with future scenarios unknown to the leaders at the time of their agreement, which occur infrequently and almost never simultaneously. As a consequence, encapsulated interest will not emerge and strategic trust cannot sustain cooperation. This differentiates security cooperation from political economic cooperation such as trade. A security arrangement might function on the basis of an identity of preferences, such as a mutual interest in fighting a common enemy. But if this is the case, exchange and reciprocity are not involved and trust is not an issue.

Because it places a state's fate in the hands of others to some degree, qualitative multilateralism also comes with other potential threats of opportunism in addition to abandonment. First, if security guarantees are automatic in nature, states can become ensnared in conflicts that do not serve their interests, triggered by the outbreak of hostilities on the part of any member. Security commitments might lead to moral hazard, leading states to take overly provocative acts with the expectation that others will bail them out if conflict breaks out. This is the problem of "entrapment." Second, strong security commitments might also encourage free-riding on the defense contributions of others. Third, conflict resolution procedures allow states to exploit others by interfering in disputes in which they are not directly involved.¹⁹ In short, qualitative multilateralism demands a lot of trust, and rationalism cannot provide it. After all, rationalism predicts cooperation and institutional creation to emerge from a lack of trust.

Social Psychology, Generalized Trust, and International Cooperation

Strategic trust is not the only type of trust, however, either conceptually or empirically. Social psychologists have long found evidence of generalized trust—a general optimism about the trustworthiness of others. Whereas strategic trust is extremely limited, confined to particular circumstances in which actors have enough relevant information about interests, generalized trust is not tailored to individual circumstances. It serves as an inclination to trust independent of specific information about any particular other.²⁰ Generalized trust cannot be based on information about all prospective interaction partners as this would be impossible to collect.²¹ As Uslaner writes, whereas the etymology of strategic trust is "A trusts B to do X," the etymology of generalized trust is "A trusts" or "A is trusting."²² A general belief that others are largely trustworthy or untrustworthy, independent

19. See Lake 1999; and Snyder 1984.

20. See Mercer 2005, 95; Yamagishi 2001, 124; and Sztompka 1999, 70.

21. See Cook and Cooper 2003, 213; Rotter 1980, 1; and Sztompka 1999, 60–62, 70.

22. Uslaner 2002, 21.

of the particular partner or situation one faces immediately, indicates a dispositional quality of individuals that reflects a particular ideological view of the world. It is an attribute of the truster, not the relationship with or even the characteristics of the specific target of distrust or trust.²³

Social psychologists have found overwhelming evidence that generalized trust, based on assessments before an experiment begins of participants' general expectations of how others will play experimental games, improves cooperation levels both in dyadic interactions but also in all kinds of public goods and commons dilemmas. Individuals placed in the same structural situations, with the same incentives and receiving the same feedback, are more likely to contribute to a public good or restrain from consumption of a common resource if they believe before the experiment that others will do so as well, that is, if they believe that the other has "assurance" preferences.²⁴ Generalized trusters begin interactions with cooperation, even without specific information about the trustworthiness of others. Given that subjects have no prior knowledge of those with whom they are interacting and they cooperate to varying degrees within the same incentive structure, this cannot be strategic trust. During games, generalized trusters are more likely to give others the benefit of the doubt, allowing for some level of defection at least for a time in an effort to elicit cooperation. Generalized trust has an effect across multiple structural situations, inducing more cooperation than rationalists would expect even in prisoners' dilemmas. Generalized distrust matters as well. Those who lack generalized trust defect even in assurance situations in which both are left better off by cooperation. Whereas generalized trust leads to more cooperation than rationalists would expect, its opposite leads to less.²⁵

Generalized trust is never total. It can easily exist simultaneously with the strategic distrust of a particular other. It is best thought of as explaining relative differences between individuals. Although below I refer to generalized trusters and nontrusters, this is mere shorthand and not meant to convey an absolute dichotomy. Generalized trusters are also not altruistic or gullible. In fact it has been found that they are better predictors of others' types after interaction. Generalized trusters defect in the face of consistent noncooperation. They expect reciprocity, even if only over the longer term.²⁶

Because trust of the generalized variety cannot be based on specific information about others, it must be a kind of "moralistic" trust.²⁷ Rotter defines this variety of trust as the "generalized expectancy held by an individual that the word, promise,

23. Sztompka 1999, 97.

24. See Kydd 2005, 4–7; Brann and Foddy 1987; McClintock and Liebrand 1988; and Messick and Brewer 1983.

25. See Alcock and Mansell 1977; Dawes, McTavish, and Shaklee 1977; Kuhlman, Camac, and Cunha 1986; Kuhlman and Marshello 1975; Kuhlman and Wimberley 1976; Marwell and Ames 1979; McClintock and Liebrand 1988; Rotter 1980; Tyszka and Grzelak 1976; and Yamagishi and Sato 1986.

26. See Kelley and Stahelski 1970; Maki and McClintock 1983; Mercer 2005, 95; Rotter 1980; Uslaner 2002, 27; and Yamagishi, 2001, 124.

27. Uslaner 2002.

oral or written statement of another individual or group can be relied on.”²⁸ Generalized trusters believe that intentions and behavior reflect traits of the trustee, rather than the situation. When one trusts moralistically, one is making judgments about the inherent trustworthiness or lack of trustworthiness of others.²⁹

In the context of strategic interaction, generalized trust is the belief that others will generally feel morally bound to reciprocate cooperation. Those subjects identified as generalized trusters before experiments tend to attribute behavior by others during experiments to moral characteristics and believe that honesty will have a greater effect on the level of cooperation of others than those who lack generalized trust. Their own level of cooperation increases much more sharply against players identified as moral than does that of those who lack generalized trust.³⁰

As a form of “social capital,” generalized trust promotes cooperation even in highly uncertain situations deemed inhospitable to collaboration by rationalism.³¹ Those who are more trusting expect less opportunism. Cooperation is less worrisome when others are generally expected to reciprocate and live by their commitments. Although the nature of social capital and its precise definition are contentious issues, I use the term merely to describe a resource of individuals, groups, or societies that serves to promote higher levels of cooperation that leave everyone better off.

A belief that others are generally trustworthy provides the confidence needed to cooperate even when exchange occurs over a long period of time. Generalized trust facilitates the diffuse reciprocity often necessary for cooperation. Where generalized trust is lacking, actors will insist on more specific reciprocity, since they are less certain that others will honor their agreements.³² Therefore, in the relationship between specific reciprocity and strategic trust on the one hand and diffuse reciprocity and generalized trust on the other, cause and effect are reversed. Whereas strategic trust follows from specific reciprocity, diffuse reciprocity over time follows from generalized trust.³³ In international relations, generalized trust should promote qualitative multilateralism.

Generalized trust also facilitates cooperation with those about whom one has little information, when strategic trust does not exist. According to Yamagishi and Yamagishi, trust is a “springboard” in uncertain situations to leap into the “outside world,” “emancipating” individuals from the secure confines of stable relationships and allowing them to seek other cooperative partners with whom there might

28. Rotter 1980, 1.

29. See Cook and Cooper 2003, 215; Larson 1997, 22; Mercer 2005, 95; Messick and Kramer 2001, 91; Sztompka 1999, 75; 97–98; Uslaner 2002, 4; Tyler and Degoe 1996, 332; and Yamagishi and Yamagishi 1994, 132. Hoffman (2002, 20–22) calls it “fiduciary trust.”

30. See Liebrand et al. 1986; and Van Lange and Kuhlman 1994.

31. See Cook and Cooper 2003, 209; Putnam 1993; Sztompka 1999, 62; and Tyler 2001, 285.

32. Keohane 1986.

33. As Keohane notes, diffuse reciprocity, rests on a “sense of obligation,” of “duties,” and a “confidence in the good faith of others” (1986, 20–21, 25). Although it is not explicit, he is talking about moralistic trust.

be greater gains.³⁴ In international relations terms, generalized trust should promote broader organizations with more members, or “quantitative” multilateralism.³⁵

Those who lack generalized trust fall back either on strategic trust or what Uslaner calls *particularized* trust, moralistic trust of a particular other. Uslaner describes it as trust in others who are like us, based on a shared identity. The etymology is “A trusts B.”³⁶ In this way particularized trust is different from generalized trust, which facilitates trust of outsiders rather than creating or reinforcing trust within groups. Studies show that less trusting individuals rely more on committed relationships instead of seeking out potentially more beneficial relationships with others they do not know.³⁷

Generalized trusters can even cooperate at greater levels without any kind of coercive protection. This reveals a paradox. Generalized trust likely makes state leaders more willing to commit to hierarchy since the creation of a higher authority involves placing one’s fate in another’s hands. However, generalized trusters are relatively less likely to see the need for this transfer of control because they are more trusting. They are more inclined to believe, *ceteris paribus*, that agreements that rationalists might consider “cheap talk” will suffice for cooperation. A lack of generalized trust, in contrast, creates a felt need for hierarchy to protect against opportunism because others are regarded as more untrustworthy and likely to defect. Yet without generalized trust, state leaders cannot make such a commitment to hierarchy in the first place. Hierarchy requires a solution to a second-order trust problem that only generalized trusters, if they see the need, can solve. Institutions, however, are still necessary, even for generalized trusters, because generalized trust is never total. Not everyone is peaceful. Pure anarchy is not sufficient. Generalized trust serves as a source of social capital to construct an anarchical society, a system of constraints placed on states that facilitates cooperation, even while the international system remains anarchic.

Research Design

On the basis of this theoretical review, it is possible to draw the following, contrasting rationalist and social psychology-inspired hypotheses concerning prominent features of institutional design highlighted by rationalists.³⁸ Rationalists would expect states to commit to qualitatively multilateral institutions only if they can design other aspects of the institution in a way that reduces the problems of trust,

34. Yamagishi and Yamagishi 1994, 141.

35. Ruggie 1992.

36. Uslaner 2002, 28.

37. See Cook and Cooper 2003, 215; Rotter 1980, 2; Uslaner 2002, 24–28; Yamagishi, Cook, and Watabe 1998; Orbell and Dawes 1993; and Orbell, Schwartz-Shea, and Simmons 1984.

38. Koremenos, Lipson, and Snidal 2001.

uncertainty, and opportunism inherent in this particular institutional design. This leads to my first rationalist hypothesis (RH):

RH1: State preferences for qualitative multilateralism will be accompanied by preferences for organizations with a smaller number of members.

Reducing membership allows for easier monitoring of behavior. States are better able to predict voting patterns in conflict resolution procedures and potential conflict scenarios, reducing the uncertainty that works against multilateral cooperation. There is a greater chance for specific reciprocity in a smaller organization because interests can be traded off. States are also more likely to have overlapping and identical preferences so that reciprocity is not necessary at all.³⁹ In other words, state preferences for qualitative and quantitative multilateralism are inversely related.

RH2: State preferences for qualitative multilateralism will be accompanied by demands for the creation of supranational hierarchy.

This solution allows for limitations on all types of opportunism by taking control out of the hands of those who might act opportunistically. The argument that distrust leads states to delegate control over implementation of policy to circumvent defection is a common one in the rationalist literature. The greater the problem of distrust, the more hierarchy needed to solve it.⁴⁰ This is the direct descendant of the Leviathan.

If, for whatever reason, states cannot reduce the number of members or impose hierarchy, rationalism leads one to expect that states will instead promote two other institutional features.

RH3: If an institution is not to be small and/or hierarchical, states will attempt to limit their exposure to untrustworthy behavior by insisting on control—unilateralism or its institutional equivalent.

States can water down their security guarantees or refuse to make any commitments in advance so as to reduce concerns about entrapment. To avoid exploitation, conflict resolution can be diluted by making submission and adjudication contingent on the agreement of parties to the dispute, or not specifying any penalty for noncompliance. Most obviously, states can insist on a veto for all matters affecting their sovereignty, whether it be taking action to enforce a security guar-

39. See Downs, Rocke, and Barsoom 1998; Abbott and Snidal 1998; Kahler 1992; Koremenos 2005; and Snidal 1985.

40. See Stein 1982; Martin 1992; Abbott and Snidal 1998; Koremenos, Lipson, and Snidal 2001; Lake 1999; Moravcsik 1998; Pollack 1997; and Weber 2000.

antee or consenting to conflict resolution or accepting its results.⁴¹ All of these steps reduce qualitative multilateralism by removing the general nature of commitments and making them more discretionary.

RH4: If multilateral institutions are not to be small and/or hierarchical, states will attempt to make them more flexible.

This can be done through the inclusion of withdrawal mechanisms that allow states to drop out of any cooperative arrangement if their interests are not served or by limiting the term of commitment.⁴²

A key distinction between the social-psychological argument and rationalism is that the former expects variation in the same structural circumstances whereas the latter, relying as it does on strategic trust, cannot explain why decision makers in the same position with the same information would make different choices in situations of security cooperation.⁴³ Generalized trusters will expect less opportunism and therefore endorse different forms of international cooperation than nontrusters. This leads to my first social psychological hypothesis (SPH):

SPH1: In the same structural circumstances, generalized trusters will be more willing to make commitments to binding security guarantees and authoritative conflict resolution procedures than nontrusters.

Generalized trust provides the basis for the diffuse reciprocity on which qualitative multilateralism is based. It reduces worries about abandonment, exploitation, free-riding, and entrapment endemic to this institutional form.

SPH2: Generalized trusters will be more optimistic than nontrusters that qualitative multilateralism can work effectively without supranational hierarchical control.

Nontrusters will, seemingly paradoxically, be the most convinced that hierarchy is necessary to ensure compliance with obligations but be the most resistant to endorse such a design.

SPH3: There will be a direct relationship between support for qualitative and quantitative multilateralism at the individual level based on variation in generalized trust.

Generalized trusters will have more confidence in others in general and have more faith that multilateral institutions will work. Consequently, they should favor larger multilateral organizations with more members that add to the deterrent and

41. See Koremenos, Lipson, and Snidal 2001; Kahler 1992; Koremenos 2005; Abbott and Snidal 1998; and Rosendorff and Milner 2001.

42. *Ibid.*

43. Lake 1999, 74–76. In international economic institutions, in contrast, the left might oppose greater multilateralism if the distributional impact at home is to harm its constituents. The left might trust more, but if the institution does not serve its economic interests, this is immaterial.

pacifying effect. Nontrusters will prefer unilateralism or limited cooperation with a smaller number of other states who have a demonstrated record of trustworthiness, shared identity, and/or closely overlapping interests.

SPH4: Generalized trusters will favor less flexible agreements than nontrusters.

Fearing opportunism less, generalized trusters will more be more likely to promote the benefits of greater certainty and assurance by agreeing to organizations with longer terms and fewer provisions for opting-out. Nontrusters will prefer flexible and nononerous opt-out provisions.

By analyzing the internal politics of international institution-building in the United States, it is possible to hold constant other structural influences that have nothing to do with trust and more precisely pinpoint the influence of variation in dispositions to trust. Generalized trust, however, is difficult to measure. I have combed through statements, speeches, memoirs, diaries, and biographies to assemble relevant passages that reveal any information about the core beliefs of the most important participants in the process, those around whom the main coalitions for and against multilateralism formed.

I also rely on proxies. Generalized trust is manifested, I argue, in concerns about opportunism in international relations—exploitation, entrapment, abandonment, and free-riding. These are the indirect measures of the independent variable that lead individuals to their dependent variable—their preferred degree of cooperation and form of institutional design. I am looking for patterns. Assessments of the likelihood of each kind of opportunism should not vary systematically across individuals in the same structural situation according to rationalism, whereas they will in a social psychological account. Concern for one type of opportunism should not necessarily be correlated with concern about others if structure and situation drives the process, but this will be the case if ideological dispositions to trust are more important.

One might still object that concern for opportunism could be a post hoc rationalization of a position based on a different set of interests, or a measure of views about the nature of foreign affairs independent of generalized trust. Therefore, I also look for correlations between the previous measures and *domestic* policy positions so as to have a marker of generalized trust independent of the phenomenon under study—international cooperation.

All of the leading theorists in political psychology agree that a general sense of threat and fear is central for explaining the adoption of rightist political views. Duckitt and his colleagues argue that the right has a “motivational goal” of security, driven by a belief that the world is a dangerous place in which others are out to harm them.⁴⁴ Feldman claims that rightist ideology is a reflection of a pessimistic view of human nature, consistent with a longstanding observation about the

44. See Duckitt 2001; Duckitt and Fisher 2003; and Duckitt and Sibley 2009.

nature of the right.⁴⁵ Jost and colleagues call this the “existential motive,” a common denominator in the right that they find in their remarkable effort to synthesize the findings of hundreds of studies on the psychological correlates of political ideology with eighty-eight different samples from a multitude of countries.⁴⁶ All are capturing the same core aspect of rightist thinking—that others cannot be trusted.

Generalized trust appears to provide a central pillar of the deep underlying ideological structure that divides left and right and from which specific policy positions emerge. It explains the right’s endorsement of strong law-and-order policies and traditional morality domestically and a strong military to defend from international threats. The more trusting left, in contrast, adopts more libertarian positions on law and order, civil rights, and personal expression and a relatively more antimilitarist foreign policy position.⁴⁷

This remarkable parallel between studies in social and political psychology allows one to use domestic policy positions as a proxy measure for generalized trust. More conservative members should be the least trusting, more liberal the most trusting individuals. For this I use Poole and Rosenthal’s D-Nominate scores, which are themselves proxy measures of ideology based on voting behavior, as proxy measures for generalized trust in individuals.⁴⁸ To the extent that ideology correlates with party, the relationship between political ideology and trust also leads one to expect that there should be significant partisan divisions in American domestic politics over international cooperation and institutional design. Qualitative evidence reveals that the party of the right in the United States, the Republican Party, has consistently been the party of order, tradition, and a strong defense.⁴⁹ Still, party is only a proxy. Liberal Republicans and conservative Democrats should depart in predictable ways from the party line.

None of these three measures—statements on generalized trust, concerns about opportunism, and domestic policy positions—are ideal by themselves, but they command greater confidence if they are systematically correlated, considering nothing else would seem to explain that pattern. This is a triangulation strategy.

The League of Nations

Even before the United States entered World War I, President Woodrow Wilson began a crusade to establish a League of Nations around the concept of collective security. Although Wilson had the full backing of his Democratic Party through-

45. Feldman 2003, 48. See also Conover and Feldman 1981; Deutsch 1960; and Tomkins and Izard 1965.

46. See Jost et al. 2003 and 2007.

47. See Altemeyer 1988; Altemeyer 1998; Feldman and Stenner 1997; Janoff-Bulman 2009; Rathbun 2007.

48. Data available at <http://www.voteview.com/DWNL.htm>. Accessed 4 January 2011. An explanation of how the scores are calculated can be found in Poole and Rosenthal 2007.

49. Gerring 1998.

out the entire process, the president pursued his foreign policy agenda almost completely alone. He brought back from Paris a covenant based largely on his vision, requiring members of the League to submit matters of dispute to a variety of conflict-resolution mechanisms before any recourse to force, or else be subject to automatic economic sanctions on the part of all other League members. Members would be forced to abstain from consideration of their own cases. The covenant also specified that an attack on any member was essentially a declaration of war on them all, and pledged that all members would assist in guaranteeing the territorial integrity and political independence of any victim. This was a moral obligation; the exact contributions would be worked out in each individual case but could include military force.

Such an organization had to rest on diffuse reciprocity, and Wilson understood as much. Of the security guarantee, Wilson said, "When all unite to act in the same purpose, all act in the common interest, and are free to live their own lives under a common protection."⁵⁰ Wilson also recognized that the Americans might sometimes lose in conflict-resolution proceeding, and pledged they would "take our medicine."⁵¹ Qualitative multilateralism required some loss of state discretion to reap the gains of cooperation. "Some of our sovereignty would be surrendered," Wilson admitted. "Without some sacrifice," the enterprise could not succeed, he said,⁵² a sentiment he consistently expressed in public and private.⁵³

Wilson's position is a puzzle for rationalism. Lake argues that the U.S. objective interest in collective security after World War I was limited at best; it had an interest in a mechanism to ensure peace, particularly in Europe, but not at any price as the United States still had a viable strategy of unilateralism, given the nature of military technology and the nation's relative geographic isolation.⁵⁴ Even though the United States had an interest in deterring future global conflict, any binding commitments could lead to entrapment or free-riding. The only theoretical solution was the imposition of some sort of hierarchy to prevent opportunism, but U.S. relative power would not allow this. The default should have been, according to Lake, unilateralism.⁵⁵ The risk of opportunism only increased with large numbers, not only in terms of the security guarantee but also the possibility of exploitation in third-party conflict resolution with forced abstention. Yet Wilson wanted the league to be universal in order to mobilize a greater deterrent power.⁵⁶ He even successfully fought off the British to ensure that the League Council, its most important body, would consist of more than simply the great powers.⁵⁷

50. Ambrosius 1987, 29.

51. See Knock 1992, 266; and Patrick 2009, 23.

52. Knock 1992, 233.

53. See Dueck 2006, 53; Knock 1992, 76, 97; and Lake 1999, 112.

54. Lake 1999.

55. *Ibid.*, 107.

56. Dueck 2006, 53.

57. See Ambrosius 1987, 64–69; and Knock 1992, 205.

The standard answer to this theoretical puzzle is that Wilson was an “idealist.”⁵⁸ I agree, but this begs the question: what is an idealist? Wilson was not a pacifist; after all he had led the United States on a moral crusade into World War I and endorsed coercive sanctions to guarantee peace. His vision was not based on altruistic concern and a cosmopolitan identity, but on a sense of American self-interest in a new era of interdependence.⁵⁹ I maintain that Wilson was led to believe collective security would work based on his sense of generalized trust. Wilson had an optimistic view of human nature. He once privately advised his daughter that “most people are fundamentally good—of that I am sure. Don’t let a few cheap and dishonest ones hurt you.”⁶⁰ Wilson’s generalized trust was evident in his domestic political agenda. Wilson was one of the great liberal reformers in American history. His progressive beliefs were based on his acceptance of the moral nature of the American masses.⁶¹ This was a consistent theme of the era on the part of all Democratic leaders.⁶² In keeping with the generalized nature of his trust, Wilson believed this was true universally, beyond U.S. borders.⁶³

Wilson’s generalized trust found indirect expression in his lack of concern about opportunism of all kinds in his proposed League. In terms of abandonment, he stressed that states would meet their commitments.⁶⁴ Wilson claimed, even privately, that he did “not think such a refusal [to comply with the security guarantee] would likely often occur.”⁶⁵ Entrapment was not a worry for Wilson either. He argued the League would help solve that particular problem of opportunism, not exacerbate it. Turning George Washington’s farewell address on its head, Wilson claimed that the League was not an entangling but rather a “disentangling alliance . . . which would disentangle the peoples of the world from those combinations in which they seek their own separate and private interests and unite the people of the world to preserve the peace of the world upon a basis of common right and justice.”⁶⁶ Collective security would also lessen exploitation. In the League, “nations with one accord adopt the doctrine of President Monroe as the doctrine of the world: that no nation should seek to extend its polity over any

58. See Dueck 2006; Legro 2005; and Osgood 1953.

59. For instance, Wilson declared: “No nation should be forced to take sides in any quarrel in which its own honor and integrity of its own people are not involved; but no nation can any longer remain neutral as against any willful disturbance of the peace of the world. The effects of war can no longer be confined to the areas of battle” (Wilson 1966, Vol. 38, 135. These are the *Papers of Woodrow Wilson*, cited hereafter as PWW). This was a persistent theme. See Knock 1992, 96; and Ambrosius 1987, 12.

60. Curti 1957, 6.

61. See PWW, Vol. 38, 128; PWW, Vol. 37, 191; and PWW, Vol. 38, 131.

62. Gerring 1998.

63. PWW, Vol. 40, 538–39.

64. Knock 1992, 127.

65. PWW, Vol. 45, 393.

66. PWW, Vol. 37, 126. See also Ambrosius 1987, 29, 46; Cooper 2001, 21; and Knock 1992, 113.

other nation or people, but that every people should be left free to determine its own polity, its own way of development, unhindered, unthreatened, unafraid.”⁶⁷

Generalized trust helps explain the paradox that Wilson, while he asked more of the United States than others in his country were willing to provide, did not see the need for a strong institution to guarantee the meeting of that obligation. The sense of moral obligation would suffice, both for the United States and other members of the League. For Wilson, collective security was “a very grave and solemn moral obligation.” Even though such a moral obligation was “binding in conscience only, not in law,”⁶⁸ Wilson stressed in a closed-door meeting that a “moral obligation is of course superior to a legal obligation, and, if I may say so, has a greater binding force.” “There is a national good conscience in such a matter,” he expressed to dubious senators⁶⁹ and in other instances in private correspondence with his collaborators.⁷⁰ Some sort of international state, therefore, was not necessary. Wilson wrote that he thought the League was “a matter of moral persuasion more than a problem of juridical organization.”⁷¹ This belief in moral obligations is reflected in Wilson’s choice of name for the League’s constitution, a “covenant.”⁷²

Wilson’s sense of generalized trust led him to take a position anomalous for rationalists. However, his position also elicited one of the most heated debates in the history of U.S. foreign policy. The influence of traditional isolationists, those who eschewed any political engagement particularly with the European great powers, was marginal.⁷³ Wilson’s primary antagonists were a group of “conservative internationalists” located exclusively in the Republican Party.⁷⁴ Unlike the handful of remaining isolationists, they accepted U.S. interest in engagement with the political and military affairs of the wider world, but they opposed collective security. Led by Henry Cabot Lodge, the Republican majority leader and chair of the Senate Foreign Relations Committee, their primary difference with Wilson was over opportunism. Rationalists have difficulty explaining radically opposed visions for U.S. security in the same structural circumstances.

Opponents of the League were systematically more concerned about opportunism of all kinds, both in public and private. Their primary fear was the entrapment that might result from any security guarantee. Lodge asked, “Will it not be worthwhile to pause a moment before we commit ourselves to an army of 500,000 men,

67. PWW, Vol. 40, 539. Wilson expressed this in private as well. See Ambrosius 1987, 28–29; Cooper 2001, 21; Knock 1992; and Patrick 2009, 13.

68. PWW, Vol. 45, 343.

69. *Ibid.*, 361.

70. See Ambrosius 1987, 39; and Knock 1992, 149.

71. Knock 1992, 127.

72. PWW, Vol. 40, 535. Similarly, after the negotiation of the treaty, in response to a skeptic’s query about what strength underlay Article X if it were only a moral obligation, he responded: “Why, Senator, it is surprising that question should be asked. If we undertake an obligation we are bound in the most solemn way to carry it out” (PWW, Vol. 45, 361).

73. Ruggie 1997.

74. See Knock 1992; and Lake 1999.

to be held ready for war at the pleasure of other nations in whose councils we shall have but one vote if we are true to the President's policy of the equality of nations?"⁷⁵ Conservative internationalists also were concerned that other states would exploit U.S. interests in the League's conflict-resolution institutions.⁷⁶ They were convinced that states, including the United States, would abandon their pledges when a crisis ensued. Publicly, Lodge complained of "too many and too Utopian proposals . . . and too difficult obligations."⁷⁷

This indirect expression of a lack of generalized trust was complemented by a direct one, seen most clearly in these individuals' pessimistic statements about human nature, both in international relations and in life in general.⁷⁸ Lodge cautioned, "We must deal with human nature as it is and not as it ought to be."⁷⁹ Because human nature was conflictual, international relations are marked by discord. Lodge declared, "There has been pretty constant fighting in this unhappy world ever since the time when history begins its records, and in speaking of lasting peace in terms of history we can only speak comparatively."⁸⁰ Lodge expressed these same sentiments long before he became a leading Republican politician.⁸¹ Similarly, Republican Senator Philander Knox said, "One must be visionary indeed to suppose that the heterogeneous peoples of the earth could so completely overcome human nature as to combine now in the real internationalism of a world State or even in a league involving a great catalogue of unnatural self-restraints. Such conceptions to-day [sic] touch rather the postulates of religion than the facts of statesmanship."⁸²

In a final marker of a lack of generalized trust, these conservative internationalist opponents of the League were among the most conservative members in the U.S. Senate.⁸³ The most prominent League opponents—Lawrence Sherman, Philander Knox, George Moses, Frank Brandegee, Lodge, and Warren Harding—all ranked in the top fifteen in their party in terms of their D-Nominate scores. The party's ideological program was marked by a general pessimism. In an exhaustive review of the history of American party ideology, Gerring writes, "Perhaps more than any other value, order—and its antithesis, anarchy—defined . . . Republican ideology" at this time.⁸⁴ This was natural because Republicans "viewed human

75. *Congressional Record*, Vol. 65, Part 2, 2368 (cited hereafter as CR). See also Knock 1992, 230; and Cooper 2001, 229.

76. Cooper 2001, 135. See also CR 66 (1), 3778–84.

77. Lodge quoted in Stone 1970, 26; See also CR 65 (2), 11485–88. Privately Lodge said the same (Cooper 2001, 20).

78. See Ambrosius 1987, 48; Patrick 2009, 17; and Stone 1970, 10–11.

79. Ambrosius 1987, 28.

80. CR 65 (2), 2365.

81. Quoting Aldous Huxley, Lodge once said, "The world is very ignorant and very wretched, and the man who in his little corner makes less that ignorance and wretchedness does the highest work that it is given to man to do" (quoted in Widenor 1980, 65). See also CR 65 (2), 2368.

82. CR 65 (2), 11487. See also Cooper 2001, 22, 40, 60, 66; and Stone 1970, 144.

83. See Cooper 2001, 128; Lake 1999, 94; and Stone 1970, 94.

84. Gerring 1998, 101.

nature with an abiding mistrust," and feared that without order, society would generate into chaos.⁸⁵

Fear of opportunism led the conservative internationalists toward the seeming paradox of arguing that the League required more force, yet asked too much of its members at the same time. In a closed-door meeting with Wilson, for which a transcript is now available, Senator Harding asked skeptically that "if there is nothing more than a moral obligation on the part of any member of the league, what avail [the security guarantee]?" He predicted that others will "take advantage of the [moral] construction that you place upon these articles."⁸⁶ The League could not work on the basis of "verbal adherence to general principle. . . . You cannot make effective a league of peace, 'supported by the organized force of mankind,' by language or high-sounding phrases," declared Lodge.⁸⁷ The senator said that if the League was to be more than an "exposition of vague ideals," it must have "authority to issue decrees and force to sustain them."⁸⁸ At another point, he explained, "There is no halfway house to stop at. . . . The system must be either voluntary or there must be force behind the agreement."⁸⁹ Yet consistent with a lack of generalized trust, the conservatives never made any such hierarchical proposals.

Conservative internationalists instead fell back on cooperation with a smaller group with whom the Americans shared interests, experience, and even identity.⁹⁰ Knox said, "The league of nations that now challenges our solicitude is the league of nations of which we are now a member—the glorious present alliance of the many powers with whom we are now fighting as a league to enforce and to maintain peace from disturbance by the German menace." He suggested that, "Out of the present alliance . . . it would seem possible to perpetuate the league we have . . . as a league for one single purpose of enforcing peace."⁹¹ This suggested a particular form of organization, a concert of great powers not unlike that formed after the Napoleonic wars that would enforce the peace for the world.⁹² However, this arrangement would not put the United States at any risk of opportunism. Knox advocated "a permanent committee for consultation."⁹³ The concert of nations would be informal and ad hoc in nature without any general obligations or even voting procedures. It "entangles us in no way," reassured Knox.⁹⁴ Conservatives opposed both qualitative and quantitative multilateralism.

85. *Ibid.*, 103.

86. *PWW*, Vol. 45, 361. Brandegee felt the same (*Ibid.*, 391–93).

87. *Knock* 1992, 124.

88. *Ibid.*, 230.

89. *CR* 65 (2), 2367. Roosevelt claimed in a private letter that the League was "like a mass meeting abolishing vice but vice isn't abolished that way" (quoted in *Cooper* 2001, 42).

90. See *Ambrosius* 1987, 138; *Cooper* 2001, 11–12; *Knock* 1992, 109; *Patrick* 2009, 11, 18; and *Stone* 1970, 26, 55.

91. *CR* 65 (2), 11486–87.

92. *Knock* 1992, 49.

93. *CR* 65 (3), 605.

94. *Cooper* 2001, 12, 41. Other options, such as a unilateral declaration of American commitment to European security or a traditional alliance with Britain and France were more quantitatively and

In response to Wilson's proposed covenant, Lodge, in consultation with other senators and Republican Party luminaries, proposed a set of four reservations to the ratification instrument that would restore American sovereignty and remove concerns about opportunism. An exemption for the Monroe Doctrine would prevent exploitation of the United States by countries by freeing the United States of the obligation to submit matters of vital interest inside its hemisphere to the dispute-resolution procedures of the League. Disavowing any American precommitment to the security of member states removed the threat of entrapment. Withdrawal provided a further layer of protection by allowing the United States to exit at any point in time. A restriction of the League's jurisdiction to anything considered domestic in nature demonstrated the common denominator of conservative objections—a desire to maintain untrammelled American sovereignty given the potential for opportunism by other states.⁹⁵

The reservations passed along ideological lines in both the Foreign Relations Committee and the full Senate.⁹⁶ However, Wilson proved unwilling to compromise, particularly on the all-important moral obligation of Article X. Republicans would not vote for the League without reservations, the Democrats would not vote for the League with them. The treaty went down to defeat in the Senate in both forms because some degree of bipartisan support was necessary given the need for a two-thirds vote to pass a treaty in the chamber. The United States never joined the League. Cooper has compiled a table of the percentage of times that individual senators voted with the Wilson administration's position.⁹⁷ The data includes ninety votes, including amendments and reservations, all of which aimed at weakening the treaty. When I correlate this percentage score with D-Nominate scores acting as an indirect measure for generalized trust, the result is striking—a correlation of 0.83.⁹⁸ Rationalism cannot account for these divisions, which indicate variations in levels of generalized trust.

The United Nations

Generalized trust was dealt a blow by the experience of the World War II. Moral obligations alone had clearly failed to stop Adolph Hitler. References to the benign

qualitatively unilateral as well. See Cooper 2001, 76–79, 101; Stone 1970, 45; Lake 1999, 115; Ambrosius 1987, 149; and Dueck 2006, 48–51.

95. CR 65 (3), 4521–27. See also Ambrosius 1987, 75, 97, 103–4; Cooper 2001, 72, 79; Knock 1992, 240–41, 243; and Stone 1970, 87. The full text of the reservations can be found in CR 66 (1), 5113–14.

96. See Ambrosius 1987, 173; Cooper 2001, 166, 226; and Margulies 1989, 78.

97. Cooper 2001, 237.

98. There are strong associations between the two variables even if we break the data down by party. Within the Democratic Party, the correlation is still 0.42. Among the Republicans, it is only 0.18, but this jumps to 0.49 if we remove a tiny group of seven traditional isolationists, whom all analysts regard as qualitatively different from other Republicans in both domestic and international affairs. See Dueck 2006; Jackson 2006; Miller 1999; Patrick 2009; and Poole and Rosenthal 2007, 57.

nature of humankind were almost unheard of in light of Nazi transgressions. A common refrain was that any new international organization needed more teeth to better deter future aggressors.⁹⁹ A consistent theme in the literature on the United Nations is that the Democrats were so chastened by the failure of the League to prevent aggression in the interwar years that they preferred a more realistic alternative that more closely guarded American sovereignty.¹⁰⁰ This is most evident in the preference for traditional diplomacy and great power consultation of President Franklin D. Roosevelt, which contrasted sharply with Wilson. President Roosevelt believed that peace could be maintained by institutionalizing the wartime alliance and creating a concert of the great powers, whose power would serve as an overwhelming deterrent to any future aggressor.¹⁰¹

However, generalized trust was much more resilient than most accounts allow. Core beliefs rarely undergo fundamental re-evaluation. While FDR supported a great power concert, the major players in foreign affairs in his administration had a vision almost identical to Wilson.¹⁰² Three officials consistently stand out as the most important in all accounts of the UN's creation—Secretary of State Cordell Hull, his trusted aide Leo Pasvolksy, and Undersecretary of State Sumner Welles. Because the two latter individuals were never elected officials, operating largely privately and producing mostly dry policy memos, it is difficult to elicit their levels of generalized trust. However, it is known that all three were devoted “Wilsonians” committed to collective security.¹⁰³ In his term as a U.S. senator from Tennessee, Hull was its tenth most liberal member, with a voting record that stands 0.9 standard deviations toward the left of the political spectrum from the party mean, based on D-Nominate scores.

Unlike Wilson, Roosevelt was remarkably uninvolved in the planning for the League's successor, leaving it almost exclusively to the State Department. This allowed these generalized trusters to situate the four-policemen idea within a broader framework more consistent with qualitative and quantitative multilateralism. Pasvolksy in particular was the driving force behind the Draft Constitution, the first blueprint for what would become the United Nations, and almost completely neglected in historical accounts. In accordance with FDR's wishes, the four policemen enjoyed pride of place, constituting an Executive Committee with “responsibility in matters of international security.” However, in most other ways, the document was a return to Wilsonian collective security. If disputes threatened to

99. See Hilderbrand 1990, 122; and Russell 1958, 209.

100. See Kupchan and Trubowitz 2007; and Ruggie 1997.

101. See Divine 1967, 137; Gaddis 2000, 24; Hilderbrand 1990, 15–16; Hoopes and Brinkley 1997, 46; and Hull 1948, 1238, 1692.

102. According to Schlesinger, Roosevelt “had stacked his own State Department and embassies abroad with passionate Wilsonians” (2003, 29). Acheson described planners as engaged in “platonic planning of a utopia, a sort of mechanistic idealism” (1969, 88).

103. See Campbell 1973, 3, 14; Divine 1967, 45; Hilderbrand 1990, 7; and Schlesinger 2003, 34, 39. Hull “worshipped Woodrow Wilson” and “believed passionately in [his] ideals” (Divine 1967, 25, 42).

lead to a “breach, or imminently threatened breach, of the peace between nations,” a broader Executive Council would request the parties to restore the position before the onset of conflict. States failing to comply were “presumed to intend a violation of the peace of nations” at which time the council “shall apply all the measures necessary to restore or maintain the peace.” The use of “shall” was telling, since it was not left up to the council’s discretion whether it would act. This was almost an automatic collective security guarantee, and much stronger than the one included in the covenant.¹⁰⁴

The guarantee was all the more striking in light of the Draft Constitution’s voting provisions for the council. In instances of enforcement of the peace, decisions would require a two-thirds majority vote of the council including only three quarters of the Executive Committee, who would be permanent members. This meant that on the most important issues great powers would not have a veto over matters concerning the use of their own armed forces.¹⁰⁵ The combination of these provisions risked entrapment.

From the beginning, planners recognized this, but believed that these limitations on sovereignty were necessary to ensure the success of the organization. The need for unanimity had paralyzed the League. The earliest plans in the State Department stressed the necessity of some “derogation” of sovereignty to permit decisive, automatic, and rapid action by the institution.¹⁰⁶ Democratic officials embraced qualitative multilateralism.

These more trusting Wilsonians also wanted a more inclusive organization than the concert proposed by FDR and set about to broaden the role played by other states.¹⁰⁷ Quantitative and qualitative multilateralism went together. The next draft of a constitution for a postwar organization, the “Staff Charter” of August 1943, strengthened the security guarantee and left the voting procedure intact but eliminated the Executive Committee altogether, leaving only an Executive Council.¹⁰⁸ Generalized trusters also preferred a larger Executive Council and eventually won over Roosevelt to a council of eleven, with five permanent and six rotating members.¹⁰⁹ Hull had made Roosevelt into a “universalist,” concludes Campbell.¹¹⁰

Up to this point, the State Department had done little canvassing of the Senate. Although it is frequently maintained that World War II marked a decisive break in American foreign policy, bringing about a bipartisan consensus in favor of American multilateralism, this is hardly the case.¹¹¹ Republicans embraced the same forms of cooperation that protected American unilateralism as they had more than

104. See Hoopes and Brinkley 1997, 68–69; and Russell 1958, 229–33, 472–85.

105. *Ibid.*

106. See Hilderbrand 1990, 9, 22–26; and Russell 1958, 231–34, 243.

107. See Hoopes and Brinkley 1997, 77; and Russell 1958, 206.

108. See Hilderbrand 1990, 25–27; and Russell 1958, 229, 240–50, 286–89. For the full text of the “Staff Charter,” see Russell 1958, 526–34, Appendix 23.

109. See Hilderbrand 1990, 31–36; Russell 1958, 250–51; and Schlesinger 2003, 46.

110. Campbell 1973, 26.

111. The best theoretical argument is Legro 2005.

twenty years before. While the Democratic administration was generally contemplating an institution with significant multilateral elements, Republicans in the same structural circumstances were advocating a different vision than the Democrats. Rationalism cannot account for this.

In the fall of 1943, the Republican Advisory Council began to formulate an official position. No one was more important in this meeting than Senator Arthur Vandenberg of Michigan, who was also the chairman of the Foreign Relations Committee. The Republican Senate steering committee claimed that his “views respond more completely to the composite judgment and conscience of Republicans in this international field than do those of any other Senators.”¹¹² Vandenberg was deeply skeptical of collective security, expecting abandonment and doubting the power of moral obligations: “I doubt whether any hard and fast international contracts looking toward the automatic use of cooperative force in unforeseeable emergencies ahead will be worth any more, when the time comes, than the national consciences of the contracting parties when the hour of acid test arrives,” he wrote privately.¹¹³ However, Vandenberg was also deeply opposed to any sort of hierarchy, such as an international police force or elements of a world state. The Senator saw himself as guaranteeing the “continuance of the American Flag over the Capitol.”¹¹⁴ “I think we must maintain our own sovereignty in the final analysis,” he wrote in his diary.¹¹⁵ He exhibited the same seeming paradox as his conservative predecessors twenty years before.

On the basis of Vandenberg’s drafts, the Republican conference at Mackinac endorsed a resolution in favor of only “responsible participation by the United States in postwar co-operation organization among sovereign nations to prevent military aggression and to attain permanent peace with organized justice in a free world.”¹¹⁶ The party completely marginalized the only three politicians pushing for more dramatic plans based on pooling sovereignty—Wendell Willkie, Harold Stassen and Warren Austin—who were, not incidentally, by far the most liberal members of the party domestically.¹¹⁷ Vandenberg noted that the sovereignty argument has great importance to “conservative portions of the party.”¹¹⁸ Austin’s small victory was that the party platform even mentioned an “organization” at all.

It was at this point that the Roosevelt administration, recognizing the need for two-thirds Senate support of a constitution for a future organization, began to water down its more ambitious, qualitatively multilateral plans with an eye toward winning the support of less trusting and more unilateralist conservatives. For them,

112. See Campbell 1973, 148; and Hilderbrand 1990, 22–26.

113. Vandenberg 1952, 114.

114. *Ibid.*, 45.

115. See Hoopes and Brinkley 1997, 86; and Vandenberg 1952, 55–56.

116. See Russell 1958, 126; and Vandenberg 1952, 58.

117. See Campbell 1973, 20; Divine 1967, 62–63, 70–78, 106; Hoopes and Brinkley 1997, 62; Patrick 2009, 63; and Schlesinger 2003, 63.

118. Campbell 1973, 20.

this was the true lesson of 1919, not the failure of collective security but the need to manage the domestic political process before the treaty came before the full Senate.¹¹⁹ With domestic politics in mind, the Democratic administration inserted a great power veto for enforcement matters in their new planning document and eliminated the automaticity of the security guarantee.¹²⁰ Hull wrote in his memoirs that in light of the League experience, he realized that only with the veto could they gain congressional approval, even if he himself was disappointed with the fact.¹²¹ He noted that the key argument used against the League was that it might entrap the United States in others' conflicts.¹²²

By late April 1944, the nature of the international organization was largely set, laid out in a paper entitled the "Possible Plan for a General International Organization."¹²³ It closely resembled the eventual form of the United Nations, essentially fusing a concert-like arrangement with a universal security organization. States would commit not to use force to resolve disputes. The great powers, as permanent members of the council with a veto, would consider potential flashpoints in the international system, deciding what to do on a case-by-case basis, not general rules. Not surprisingly, when Hull shared the draft with Republicans in a bipartisan committee of Senators designed to ensure congressional acquiescence, Vandenberg was extremely pleased that it protected against entrapment, avoided any type of international hierarchy, and envisioned a prominent role for a few great powers.¹²⁴ However, action required not only great power unity but also the consent of other states as well. The process was also to be formal in nature, based on voting rather than informal consultation.

One remaining issue was the "absolute veto," whether the ability of the permanent members to block action both in peaceful settlement and enforcement action could apply to their own conflicts with other members. Administration policy at the time was to oppose such a provision.¹²⁵ A rationalist account of the creation of the United Nations might suspect that American consideration of restricting the application of the great power veto was based on an assessment of likely alignment of voting patterns after the war, that is, an early prognosis of the Cold War. It is theoretically possible that the United States predicted that any danger in giving up an American veto over enforcement by the United Nations was made up for by the gain in preventing Soviet obstruction, particularly as it could count on cooperation from the other permanent members, particularly Great Britain and China.

119. See Campbell 1973, 3, 6, 17; Notter 1949, 195–96; and Vandenberg 1952, 95–96.

120. The full text is available in Russell 1958, 576–81, Appendix 33.

121. See Russell 1958, 275; and Hull 1948, 1662.

122. See Campbell 1973, 3, 6, 17; Hilderbrand 1990, 36; Hull 1948, 1622–23, 1683; Notter 1949, 195–96; and Vandenberg 1952, 95–96.

123. The full text is in Russell 1958, 582–91, Appendix 35.

124. Vandenberg 1952, 95–98.

125. Russell 1958, 578.

Of course by 1948 Soviet Union vetoes would restrict the Security Council from taking action in a myriad of situations. However, these American plans pre-date deep suspicions of Soviet intentions. The top-secret discussions within the State Department concerning both the veto and the absolute veto were framed around the general problem of how to create an organization more effective than the League of Nations, without any specific mention of potential problem countries. The faction lobbying against the absolute veto for the great powers was led by the Wilsonian Pasvolsky and others who had opposed the great power veto as a whole earlier in the planning process. The group argued that such a provision would undermine the universal nature of the institution, making it *de facto* less quantitatively multilateral and more of a concert of great powers. More important, however, was the fear that such a veto would hamstringing the organization by requiring unanimity.¹²⁶

The limited support for the absolute veto in the Democratic administration was driven by ratification considerations, an anticipation of Republican objections, particularly on the part of the State Department liaison to Congress.¹²⁷ There was not even consideration at that point that the British and Soviets might not go along with such a plan. When the American diplomat Bowman conferred with his British colleague on the issue, he “admitted that they thought only of the Senate & had never discussed the effect on Commonwealth or Latin America.”¹²⁸ Hull, as both a Wilsonian and a former senator who knew the extent of Republican reservations, was torn, but ultimately opposed the absolute veto.¹²⁹

When strategic distrust about the Soviet Union did begin to emerge, due to the Soviets’ very insistence on maintaining an absolute veto and their actions in Poland and other parts Eastern Europe, it had the effect of reinforcing the determination of those American officials, the vast majority of the delegation, who had opposed the absolute veto from the beginning. Hull’s position, along with Pasvolsky’s, hardened.¹³⁰ Strategic distrust and generalized trust pushed in the same direction, toward restrictions on great power prerogatives, although the latter was present before the former.

However, ultimately generalized distrust trumped both strategic distrust and generalized trust. Where Soviet behavior reinforced the already existing inclinations of Democrats to restrict the veto, it led to a tension in the Republican position as strategic distrust came into conflict with the general pessimism that had led conservatives to support the veto. Even though it was Republicans who expressed most skepticism about the reliability of the Soviets, Vandenberg could not consent to any significant limitation on the veto.¹³¹ Soviet insistence on an absolute veto,

126. See Campbell 1973, 39; Hilderbrand 1990, 184–16; and Russell 1958, 274, 403.

127. *Ibid.*

128. Reynolds and Hughes 1976, 42.

129. See Hilderbrand 1990, 194; and Notter 1949, 285–27.

130. See Hilderbrand 1990, 214; and Stettinius 1975, 140.

131. See Gaddis 2000, 153; Hoopes and Brinkley 1997, 127; and Vandenberg 1952, 200.

while it worked against Democratic preferences for the United Nations, actually served conservative ends. As Vandenberg explained, "the irony of the situation is that the greater the extent of the 'veto,' the more impossible it becomes for the new League to involve America in anything against our own will."¹³² However, Soviet actions had the effect of softening Republican objections enough so that they could agree to a compromise that would remove the absolute veto over issues of peaceful settlement but reinstate it on questions of enforcing the peace.¹³³ Hull called this deal, which the Soviets eventually agreed to and became enshrined in the UN Charter, the "absolute minimum of what we could accept."¹³⁴ It was necessary to ensure great power unity, but also to get the charter through the Senate. In this way, the great power veto was overdetermined.

The administration resisted pressure from Vandenberg to mention a right of withdrawal as a principle in the charter. However, the U.S. government did not consent to the British desire for an explicit statement forbidding withdrawal, conceived with the idea of keeping the United States in the United Nations. Officials feared this would raise hackles in the Senate.¹³⁵ The delegation sought to play it down the middle, arguing to the Senate that such a right was understood even if it was not stated, but not mentioning it so as not to raise the alarm internationally of a return to isolation and thereby undermine multilateralism.¹³⁶ Vandenberg concluded "it's not worth a row."¹³⁷

Given the fact that the administration anticipated and incorporated the more unilateral preferences of nontrusters in their drafting of the charter, its passage in the Senate was assured and a quantitative analysis of voting patterns therefore reveals nothing. It was ratified with only two dissenting votes. However, a comprehensive reading of the ratification debate reveals patterns completely consistent with the social psychological argument. Only Republicans stressed that the retention of sovereignty was a virtue that allowed them to support the treaty.¹³⁸ They were consistently more pessimistic in their basic beliefs about international affairs and human nature.¹³⁹ Democrats, and almost only Democrats, lamented the hindrance that might be posed by the great power veto and the lack of sovereignty transfer. Almost exclusively they stressed how interdependence necessitated cooperation to secure national interests.¹⁴⁰ The only exceptions to these clear partisan differences were liberal Republicans such as Warren Austin, George Aiken, and Howard Alexander Smith, three of the four most liberal Republican senators according to their D-Nominate scores, or those conservatives such as Albert

132. Vandenberg 1952, 200.

133. See Russell 1958, 726; and Vandenberg 1952, 200.

134. Campbell 1973, 45, 51, 157.

135. Hilderbrand 1990, 103.

136. U.S. Senate 1945, 60.

137. Vandenberg 1952, 194.

138. CR 79 (1), 7956–57, 8087, 8104, 8109, 8159, 8173, 8184.

139. *Ibid.*, 8087, 8174, 8183.

140. *Ibid.*, 7963, 7968, 8067, 8072, 8084, 8106, 8177, 8130, 8142.

Hawkes and Alexander Wiley who expressed a sense of general optimism about international cooperation that contrasted sharply with others in their party.¹⁴¹ I can find only one obvious exception to this general ideological pattern in the entire UN debate—the opposition of mainstream conservative Senator Henry Bridges to the veto.¹⁴²

Conclusion: Reversing the Causal Arrow—International Institutions and Trust

Because it relies on strategic trust, the rationalist literature on cooperation specifies a particular cause and effect relationship between international organizations and trust. Distrust drives the creation of international organizations, which are the producers of strategic trust and cooperation. International organizations come before trust. By bringing in the fresh insights of social psychology to the old problem of cooperation in international relations theory, one is led to reverse that argument. Trust, of the generalized variety, precedes and allows institutional creation.

Generalized trust allows multilateral cooperation in situations about which rationalists would be pessimistic and without the price that rationalists would expect. Watering down a security guarantee or conflict resolution obligations, allowing for withdrawal, or creating a veto all undermine the credibility of the organization, the benefits of mobilizing collectively that are the institutional form's *raison d'être*. Reducing the number of members means that less collective power is brought to bear and fewer potential conflicts fall under the institution's ambit. Hierarchy is also very expensive. Generalized trust, where it exists, provides a less costly alternative.

However, psychological and economic insights still might work in tandem.¹⁴³ Social psychology is not inherently antirationalist. In the argument I offer, decision makers act strategically to defend the national interest; they simply do so based on their ideological beliefs about the world, which might vary even in the same structural circumstances. Differences in generalized trust might incline individuals to prefer more cooperation in general, but individuals of all types might shift their positions in the same direction in response to information garnered about a specific state's trustworthiness, that is, strategic trust, perhaps even leading to a convergence in attitudes. Rationalism is of help here.

It is likely that some reservoir of generalized trust is necessary to create institutions, but this does not mean that the process of cooperation after institutions are created cannot deepen trust of all kinds. Even when generalized trust gets the ball rolling, rationalism reminds us that the question of stakes and vulnerability

141. *Ibid.*, 7965, 8001, 8036, 8039, 8060, 8165.

142. *Ibid.*, 8165.

143. I thank Robert Keohane and Andrew Kydd for thoughts on this point.

remain important. For instance, states might create supranational institutions to which they delegate powers of implementation only if they have some degree of generalized trust, but the need for hierarchy still arises if the costs of a breach of trust, however remote they appear to those involved, are severe. Delegation to supranational authorities might result from high trust and high vulnerability. The European Union comes to mind. Smaller or medium-sized states might have a preference for more binding security guarantees and more hierarchical defense arrangements not because they are trusting or distrusting, but simply because they are more reliant on others and better protected under institutions than if left to fend for themselves. The next step of this research agenda is therefore to find the line at which a simple rationalist story is not enough, and psychology must enter to explain the interesting questions.

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