



Standards of Practice & Professional Performance



American Society for Parenteral and Enteral Nutrition and Academy of Nutrition and Dietetics: Revised 2014 Standards of Practice and Standards of Professional Performance for Registered Dietitian Nutritionists (Competent, Proficient, and Expert) in Nutrition Support



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ABSTRACT

This 2014 revision of the Standards of Practice (SOP) and Standards of Professional Performance (SOPP) for Registered Dietitian Nutritionists (RDNs) in Nutrition Support represents an update of the 2007 Standards composed by content experts of the American Society for Parenteral and Enteral Nutrition and the Academy of Nutrition and Dietetics. The revision is based on the Revised 2012 SOP in Nutrition Care and SOPP for RDs, which incorporates the Nutrition Care Process and the following six domains of professionalism: Quality in Practice, Competence and Accountability, Provision of Services, Application of Research, Communication and Application of Knowledge, and Utilization and Management of Resources. These SOP and SOPP are designed to promote the provision of safe, effective, and efficient nutrition support services; facilitate evidence-based practice; and serve as a professional evaluation resource for RDNs who specialize in or wish to specialize in nutrition support therapy. These standards should be applied in all patient/client care settings in which RDNs in nutrition support provide care. These settings include, but are not limited to, acute care, ambulatory/outpatient care, and home and alternate site care. The standards highlight the value of the nutrition support RDN's roles in quality management, regulatory compliance, research, teaching, consulting, and writing for peer-reviewed professional publications. The standards assist the RDN in nutrition support to distinguish his or her level of practice (competent, proficient, or expert) and would guide the RDN in creating a personal development plan to achieve increasing levels of knowledge, skill, and ability in nutrition support practice.

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Editor's note: Figures 1 and 2 that accompany this article are available online at www.andjrnl.org.

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Group of the Academy of
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http://dx.doi.org/10.1016/j.jand.2014.08.018 Available online 1 November 2014 Practice Section of the American Society for Parenteral and Enteral Nutrition (A.S.P.E.N.), under the guidance of the Academy Quality Management Committee and the A.S.P.E.N. Clinical Practice Committee, have revised the Standards of Practice (SOP) and Standards of Professional Performance (SOPP) for Registered Dietitians (RDs)

All registered dietitians are nutritionists, but not all nutritionists are registered dietitians. The Academy's Board of Directors and Commission on Dietetic Registration have determined that those who hold the credential Registered Dietitian (RD) may optionally use "Registered Dietitian Nutritionist" (RDN) instead. The two credentials have identical meanings. In this document, the expert working group has chosen to use the term RDN to refer to both registered dietitians and registered dietitian nutritionists.

in Nutrition Support originally published in 2007 and extended to 2014.^{1,2} The revised documents, American Society for Parenteral and Enteral Nutrition and Academy of Nutrition

Approved August 2014 by the Quality Management Committee of the Academy of Nutrition and Dietetics (Academy), the Executive Committee of the Dietitians in Nutrition Support Dietetic Practice Group of the Academy, and the Clinical Practice Committee and the Board of Directors of the American Society for Parenteral and Enteral Nutrition (A.S.P.E.N.). Scheduled review date: December 2018. Questions regarding the Standards of Practice and Standards of Professional Performance for Registered Dietitian Nutritionists in Nutrition Support may be addressed to Sharon McCauley, MS, MBA, RDN, LDN, FADA, FAND, director, Quality Management, at quality@eatright.org.

and Dietetics: Revised 2014 Standards of Practice (SOP) and Standards of Professional Performance (SOPP) for Registered Dietitian Nutritionists (Competent, Proficient, and Expert) in Nutrition Support, reflect advances in nutrition support practice during the past 7 years and replace the 2007 Standards. These documents build on the Academy of Nutrition and Dietetics Revised 2012 SOP in Nutrition Care and SOPP for RDs.³ The Academy of Nutrition and Dietetics/Commission on Dietetic Registration's (CDR) Code of Ethics⁴ and the Academy of Nutrition and Dietetics Revised 2012 SOP in Nutrition Care and SOPP for RDs³ are tools within the Scope of Practice in Nutrition and Dietetics⁵ and Scope of Practice for the RD⁶ that guide the practice and performance of registered dietitian nutritionists (RDNs) in all settings. A.S.P.E.N. documents that guide the practice and performance of RDNs in nutrition support practice include the A.S.P.E.N. Board of Directors-approved clinical guidelines, standards, clinical recommendations, and position papers, which may be accessed once a log-in account is created at www.nutritioncare.org.

The scope of practice in nutrition and dietetics is composed of statutory and individual components, including the Code of Ethics, and encompasses the range of roles, activities, and regulations within which RDNs perform. For credentialed practitioners, scope of practice is typically established within the practice act and interpreted and controlled by the agency or board that regulates the practice of the profession in a given state.⁵ An RDN's statutory scope of practice may delineate the services an RDN is authorized to perform in a state where a practice act or certification exists. The RDN's individual scope of practice is determined by education, training, credentialing, and demonstrated and documented competence to practice. Individual scope of practice in nutrition and dietetics has flexible boundaries to capture the breadth of the individual's professional practice. The Scope of Practice Decision Tool, which is an online, interactive tool, permits an RDN to answer a series of questions to determine whether a particular activity is within his or her scope of practice. The tool is designed to assist an RDN in critically evaluating personal

knowledge, skill, and demonstrated competence with criteria resources.⁷

The Centers for Medicare and Medicaid Services, Department of Health and Human Services, Final Rule effective July 11, 2014 for Hospital Conditions of Participation now allows a hospital and its medical staff the option of granting RDNs or other clinically qualified nutrition professionals ordering privileges for therapeutic diets and nutrition-related actions, including nutrition supplements and enteral and parenteral nutrition if consistent with State law. RDNs in hospital settings interested in obtaining ordering privileges must review State practice acts (eg, licensure, certification, and title protection) and state health care facility regulations to determine whether there are any barriers that must be addressed. An RDN interested in obtaining ordering privileges should review the state analysis and regulation for a brief breakdown of each state's relevant law and practice tips that outline the regulations and implementation steps for ordering privileges (http://www.eatright.org/ dietorders/).

Medical staff oversight of an RDN(s) occurs in one of two ways. A hospital has the regulatory flexibility to appoint an RDN(s) to the medical staff and grant the RDN(s) specific nutrition ordering privileges, or can authorize the ordering privileges without appointment to the medical staff. The RDN ordering privileges must be ensured through the hospital's medical staff rules, regulations, and bylaws or other facility-specific process (http://www.gpo.gov:80/fdsys/pkg/FR-2014-05-12/pdf/2014-10687.pdf).

The Academy's Revised 2012 SOP in Nutrition Care and SOPP for RDs³ reflect the minimum competent level of nutrition and dietetics practice and professional performance for RDNs. These standards serve as blueprints for the development of focus area SOP and SOPP for RDNs in competent, proficient, and expert levels of practice. The SOP in Nutrition Care is composed of the following four standards representing the four steps of the Nutrition Care Process: nutrition assessment, nutrition diagnosis, nutrition intervention, and nutrition monitoring/ evaluation as applied to the care of patients/clients.8 The SOPP consist of standards representing six domains of professionalism: Quality in Practice, Competence and Accountability, Provision of Services, Application of Research, Communication and Application of Knowledge, and Utilization and Management of Resources. The SOP and SOPP are designed to promote the provision of safe, effective, and efficient food and nutrition services, facilitate evidence-based practice, and serve as a professional evaluation resource.

These focus area standards for RDNs in nutrition support provide a guide for self-evaluation and expanding practice, a means of identifying areas for professional development, and a mechanism for demonstrating competence and planning advancement to a higher level of practice in the delivery of nutrition support services. An RDN interested in transitioning to a new focus area of practice, such as nutrition support, would use the standards to guide his or her knowledge and skill development. Like the SOP in Nutrition Care and SOPP for RDs,³ the indicators (ie, measureable action statements that illustrate how each standard can be applied in practice) (Figures 1 and 2. available online at www.andjrnl.org) for the SOP and SOPP for RDNs in Nutrition Support were revised with input and consensus of content experts representing diverse practice and geographic perspectives. The SOP and SOPP for RDNs in Nutrition Support were reviewed and approved by the Dietitians in Nutrition Support Dietetic Practice Group Executive Committee, the Academy Quality Management Committee, and the A.S.P.E.N. Clinical Practice Committee and Board of Directors.

THREE LEVELS OF PRACTICE

The Dreyfus model⁹ identifies levels of proficiency (novice, advanced beginner, competent, proficient, and expert) (refer to Figure 3) during the acquisition and development of knowledge and skills. The first two levels are components of the required didactic education (novice) and supervised practice experience (advanced beginner) that precede credentialing for dietetics and nutrition practitioners. Upon successfully attaining the RDN, a practitioner enters professional practice at the competent level and manages his or her professional development to obtain

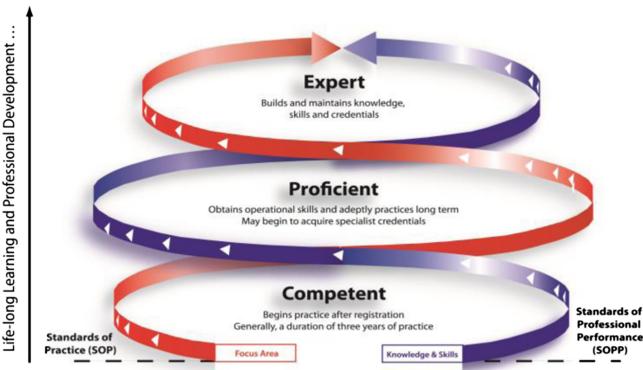
Standards of Practice are authoritative statements that describe practice demonstrated through nutrition assessment, nutrition diagnosis (problem identification), nutrition intervention (planning, implementation), and outcomes monitoring and evaluation (four separate standards) and the responsibilities for which registered dietitian nutritionists (RDNs) are accountable. The Standards of Practice for RDNs in Nutrition Support presuppose that the RDN uses critical thinking skills; analytical abilities; theories; best-available research findings; current accepted nutrition, dietetics, and medical knowledge; and the systematic holistic approach of the nutrition care process as they relate to the application of the standards. Standards of Professional Performance for RDNs in Nutrition Support are authoritative statements that describe behavior in the professional role, including activities related to Quality in Practice, Competence and Accountability, Provision of Services, Application of Research, Communication and Application of Knowledge, and Utilization and Management of Resources (six separate standards).

Standards of Practice and Standards of Professional Performance are evaluation resources with complementary sets of standards—both serve to describe the practice and professional performance of RDNs. All indicators may not be applicable to all RDNs' practice or to all practice settings and situations. RDNs operate within the directives of applicable federal and state laws and regulations as well as policies and procedures established by the organization in which they are employed. To determine whether an activity is within the scope of practice of the RDN, the practitioner compares his or her knowledge, skill, and competence with the criteria necessary to perform the activity safely, ethically, legally, and appropriately. The Academy's Scope of Practice Decision Tool, which is an online, interactive tool, is specifically designed to assist practitioners with this process.

The term patient/client is used in the Standards of Practice as a universal term as these Standards relate to direct provision of nutrition care and services. Patient/ client could also mean client/patient, resident, participant, consumer, or any individual or group who receives nutrition support therapy. Customer is used in the Standards of Professional Performance as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services. These services are provided to individuals of all ages. These Standards of Practice and Standards of Professional Performance are not limited to the clinical setting. In addition, it is recognized that the family and caregiver(s) of patients/clients of all ages, including individuals with special health care needs, play critical roles in overall health and are important members of the team throughout the assessment and intervention process. The term "appropriate" is used in the standards to mean: Selecting from a range of best practice or evidence-based possibilities, one or more of which would give an acceptable result in the circumstances.

Each standard is equal in relevance and importance and includes a definition, a rationale statement, indicators, and examples of desired outcomes. A standard is a collection of specific outcome-focused statements against which a practitioner's performance can be assessed. The rationale statement describes the intent of the standard and defines its purpose and importance in greater detail. Indicators are measurable action statements that illustrate how each specific standard can be applied in practice. Indicators serve to identify the level of performance of competent practitioners and to encourage and recognize professional growth.

Standard definitions, rationale statements, core indicators, and examples of outcomes found in the Academy of Nutrition and Dietetics Revised 2012 Standards of Practice in Nutrition Care and Standards of Professional Performance for RDs have been adapted to reflect three levels of practice (competent, proficient and expert) for RDNs in nutrition support (see figure below). In addition, the core indicators have been expanded to reflect the unique competence expectations for the RDN providing nutrition support therapy.



Adapted from the Dietetics Career Development Guide. For more information, please visit www.eatright.org/futurepractice

Figure 3. Standards of Practice and Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) (Competent, Proficient, and Expert) in Nutrition Support.

individual professional goals. This model is helpful in understanding the levels of practice described in the SOP and SOPP for RDNs in Nutrition Support. In Academy focus areas (such as diabetes care, nephrology nutrition, and nutrition support), these three levels are represented as competent, proficient, and expert practice levels.

Competent Practitioner

In nutrition and dietetics, a competent practitioner is an RDN who has recently obtained RDN registration by the Commission on Dietetic Registration and is just beginning practice, or an experienced RDN who has recently assumed nutrition services responsibility in a new focus area. A focus area, as defined in the Academy's Definition of Terms (http://www. eatright.org/defofterms/), is an area of nutrition and dietetics practice that requires specific, targeted knowledge, skills, and experience.¹⁰ A new competent RDN practitioner in professional employment acquires additional on-the-job skills and engages in tailored continuing education further enhance knowledge and skills acquired in formal education. An RDN begins with technical training and professional interaction to facilitate career advancement and expand competence. A general practice RDN may assume responsibilities across several areas of practice, including, but not limited to, community, clinical, consultation and business, research, education, and food and nutrition management.10

Proficient Practitioner

A proficient practitioner is an RDN who is generally 3 or more years beyond entry into the profession, who has obtained operational job performance skills, and is successful in the RDN's chosen focus area of practice.¹⁰ The proficient practitioner demonstrates knowledge, skills, and experience beyond entry level in a focus area of nutrition and dietetics practice. A practitioner may acquire specialist credentials, if available, to demonstrate proficiency in a focus area of practice.

Expert Practitioner

An expert practitioner is an RDN who is recognized within the profession and has mastered the highest degree of skill in or knowledge of a certain focused or generalized area of nutrition dietetics through additional knowledge, experience, or training.¹⁰ An expert practitioner exhibits a set of characteristics that include a broad, multifocal knowledge base, leadership, and vision, and demonstrates effectiveness in planning, achieving, evaluating, and communicating targeted outcomes. An expert practitioner may have an expanded or specialist role, or both, and may possess an advanced credential, if available, in a focus area of practice. Generally, the expert practitioner works at a complex level with a high degree of professional autonomy and responsibility.

These Standards, along with the Academy/CDR Code of Ethics, answer the questions: Why is an RDN uniquely qualified to provide nutrition support services? What knowledge, skills, and competencies does an RDN need to demonstrate for the provision of safe, effective, and quality nutrition support service at the competent, proficient, and expert levels?

OVERVIEW

RDNs who practice in nutrition support represent a significant focus area within the Academy, and the largest credentialed A.S.P.E.N. practitioner group. RDNs who specialize in nutrition support therapy practice in a variety of patient care settings: that is, acute care, ambulatory/outpatient settings, and home and alternate site care.^{1,2,11} In addition, RDNs practicing in nutrition support therapy may (solely or in combination with a clinical practice) conduct research, teach, consult, and write for peer-reviewed professional publications.

Nutrition support encompasses provision of oral, enteral, or parenteral nutrients with therapeutic intent. This includes, but is not limited to, provision of enteral and/or parenteral nutrition to maintain or restore optimal nutrition status and health. The RDN practicing in this focus area collaborates with physicians, physician assistants, nurse practitioners, nurses, pharmacists, case managers, speech pathologists, respiratory therapists, and social workers to support optimal nutrition health in individuals with known or potential compromise in nutrition status.^{1,2} An interdisciplinary team approach has been shown to enhance quality of care, improve patient safety and outcomes, and reduce health care costs.¹² Within the interdisciplinary team, the RDN is a key resource in various aspects of nutrition support therapy, including assessment of nutrition status, improvement in growth, and achievement of better early energy balance. 13,14 The role of the RDN as an advanced practitioner is described in the expert level of practice of the Academy Career Development Guide (Figure 3). The nutrition and dietetics profession should consider adopting the model of advanced practice nursing, a definitive model for progressive clinical practice.¹⁵ RDNs interested in current evidence or relevant reviews in nutrition support therapy can find practice-based resources and tools at the Academy's Evidence Analysis Library http:// www.andevidencelibrary.com and in A.S.P.E.N.'s Guidelines and Standards Library at http://www.nutritioncare. org/guidelines_and_clinical_resources/.

A.S.P.E.N. AND ACADEMY **REVISED 2014 STANDARDS OF** PRACTICE AND STANDARDS OF PROFESSIONAL PERFORMANCE FOR REGISTERED DIETITIAN **NUTRITIONISTS (COMPETENT,** PROFICIENT, AND EXPERT) IN **NUTRITION SUPPORT**

An RDN can use the Academy and A.S.P.E.N. Revised 2014 SOP and SOPP for RDNs (Competent, Proficient, and Expert) in Nutrition Support (see the website-exclusive Figures 1 and 2, available online at www.andjrnl.org, and Figure 3) to:

- identify competencies the needed to provide nutrition support care and services;
- self-assess whether he or she has the appropriate knowledge base and skills to provide safe and effective nutrition support care and service for their level of practice;
- identify the areas in which additional knowledge and skills are needed to practice at the competent, proficient, or expert level of nutrition support practice;
- provide a foundation for public and professional accountability

- in nutrition support care and service;
- support efforts for strategic planning and assist management in the planning of nutrition support services and resources;
- enhance professional identity and communicate the nature of nutrition support care and services;
- guide the development of nutrition support-related education and continuing education programs, job descriptions, and career pathways; and
- assist educators and preceptors in teaching students and interns the knowledge, skills, and competencies needed to work in nutrition support and in understanding the full scope of this focus area of practice.

APPLICATION TO PRACTICE

All RDNs, even those with considerable experience in other practice areas, must begin at the competent level

when practicing in a new setting or new focus area of practice. At the competent level, an RDN in nutrition support is learning the principles that underpin this focus area and is developing skills for safe and effective nutrition support practice. This RDN, who may be an experienced RDN or may be new to the profession, has a breadth of knowledge in nutrition and dietetics and may have proficient expert knowledge/practice in another focus area. However, the RDN new to the focus area of nutrition support may experience a steep learning curve when becoming familiar with the body of knowledge and available resources to support nutrition support-related nutrition and dietetics practice.

At the proficient level, which may be exemplified by a practitioner with experience who has earned the certified nutrition support clinician, or CNSC, credential (http://www.nutritioncare.org/nbnsc/), the RDN has developed a deeper understanding of nutrition support practice and is better equipped to apply evidence-based

guidelines and best practices than at the competent level. This RDN is also able to modify practice according to unique situations.

At the expert level, the RDN thinks critically about nutrition support issues, demonstrates a more intuitive understanding of nutrition support care and services, displays a range of highly developed clinical and technical skills, and formulates judgments acquired through a combination of education, experience, and critical thinking. Practice at the expert level requires the application of composite nutrition, dietetics, and nutrition support knowledge, with practitioners drawing on not only personal clinical experience, but also on the experience of other nutrition support RDNs in various disciplines and practice settings. Expert RDNs, with their extensive experience and ability to see the significance and meaning of nutrition support practice within a contextual whole are fluid and flexible and, to some degree, autonomous in practice. They not only implement and manage nutrition support services; they also

	of Practice (SOP) and Standards of Professional Performance (SOPP) for Registered Dietitian etent, Proficient, and Expert) in Nutrition Support as part of the Professional Development
1. Reflect	Assess your current level of practice and whether your goals are to expand your practice or maintain your current level of practice. Review the SOP and SOPP for RDNs in Nutrition Support document to determine what you want your future practice to be, and assess your strengths and areas for improvement. These documents can help you set short- and long-term professional goals.
2. Conduct learning needs assessment	Once you have identified your future practice goals, you can review the SOP and SOPP for RDNs in Nutrition Support document to assess your current knowledge, skills, behaviors, and define what continuing professional education is required to achieve the desired level of practice.
3. Develop learning plan	Based on your review of the SOP and SOPP for RDNs in Nutrition Support, you can develop a plan to address your learning needs as they relate to your desired level of practice.
4. Implement learning plan	As you implement your learning plan, keep reviewing the SOP and SOPP for RDNs in Nutrition Support document to re-assess knowledge, skills, and behaviors and your desired level of practice.
5. Evaluate learning plan process	Once you achieve your goals and reach or maintain your desired level of practice, it is important to continue to review the SOP and SOPP for RDNs in Nutrition Support document to re-assess knowledge, skills, and behaviors and your desired level of practice.
	c Registration <i>Professional Development Portfolio</i> process is divided into five interdependent steps the previous step during each 5-year recertification cycle and succeeding cycles.

Figure 4. Application of the Commission on Dietetic Registration Professional Development Portfolio Process.

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oversee, drive, and direct clinical care; conduct and collaborate in research; assume leadership roles in scholarly work; guide interdisciplinary teams; and lead the advancement of evidencebased nutrition support practice.

Indicators for the SOP (Figure 1, available online at www.andjrnl.org) and SOPP (Figure 2, available online at www.andjrnl.org) for RDNs in Nutrition Support are measurable action statements that illustrate how each standard can be applied in practice. Within the SOP and SOPP for RDNs in Nutrition Support, an "X" in the competent column indicates that an RDN who is caring for patients/clients is expected to complete this activity

Role	Examples of use of SOP and SOPP documents by RDNs in different practice roles
Clinical practitioner	The hospital employing a registered dietitian nutritionist (RDN) in general clinical practice has changed the coverage assignment for the RDN to include patients with inflammatory bowel disease (IBD) receiving nutrition support therapy. The RDN recognizes the need for new knowledge and/or skills. The RDN reviews the Standards of Practice (SOP) and Standards of Professional Performance (SOPP) to evaluate individual skills and competencies for providing care to individuals with IBD, and sets goals to improve competency in this area of practice before beginning to independently provide nutrition care to this population.
Home care and alternate site care	An RDN decides to leave inpatient practice and join a company whose mission is to provide quality nutrition support care to individuals in long-term acute, skilled nursing, and home environments. The RDN reviews the SOP and SOPP and the job description/scope of work to determine the competencies and performance development plan needed to effectively make the care site transition.
Manager	A manager who oversees RDNs providing nutrition support therapy to individuals with a variety of medical conditions considers the SOP and SOPP when deciding work assignments, determining expertise at the program level, and evaluating competency and needs for additional knowledge and/ or skills in nutrition support therapy. The manager may also use the SOP and SOPP in writing job descriptions or developing career ladders for RDNs providing nutrition support therapy. The manager recognizes the SOP and SOPP as important tools for staff to use to assess their individual knowledge, skills, and competencies and to use for identifying personal performance plans.
Practitioner returning to employment	After several years out of clinical practice, an RDN decides to re-establish active practice. The RDN has an interest in nutrition support and would like to pursue employment in the home infusion setting. The RDN uses the SOP and SOPP as an evaluation tool to determine what is needed to practice competently in the provision of quality nutrition support therapy and develops a learning plan before pursuing employment.
Community nutrition practitioner, public health practitioner	An RDN working in a WIC ^a clinic notices an increase in the number of clients with specialized infant formula orders who receive the formula via tube feedings. Recognizing the need for and desiring more knowledge about enteral nutrition in this population, the RDN uses the SOP and SOPP to evaluate his or her current knowledge and assessment skills and seeks out continuing-education opportunities.
Researcher	An RDN working in a research setting is awarded a grant to demonstrate the role of the nutrition support RDN and the impact of nutrition support therapy provided by RDNs on health outcomes. The RDN uses the SOP and SOPP as a resource in designing the research protocol.
Nutrition and dietetics faculty	An RDN serving as a preceptor in a nutrition support rotation for an accredited nutrition and dietetics education program uses the SOP and SOPP to identify appropriate learning activities (eg, readings, written assignments, clinical experiences) for dietetics interns.
Nontraditional health care practitioner	A health plan has Disease Management Certification for its intestinal failure nutrition support program through the National Committee for Quality Assurance. The RDN uses the SOP and SOPP for RDNs in Nutrition Support as an evaluation tool to demonstrate that the program uses a continuous quality-improvement approach to foster and assess the continuing competence of the RDN providing care.
^a WIC= Special Supplem	nental Nutrition Program for Women, Infants, and Children.

Figure 5. Case examples of Standards of Practice (SOP) and Standards of Professional Performance (SOPP) for Registered Dietitian Nutritionists (RDNs) (Competent, Proficient, and Expert) in Nutrition Support.

and/or seek assistance to learn how to perform at the level of the standard. A competent RDN in nutrition support could be an RDN starting practice after registration or an experienced RDN who has recently assumed responsibility to provide nutrition support services for patients/clients.

An "X" in the proficient column indicates that an RDN who performs at this level has a deeper understanding of nutrition support practice and has the ability to modify therapy to meet the needs of patients/clients in various situations. An "X" in the expert column indicates that the RDN who performs at this level possesses a comprehensive understanding of nutrition support practice and a highly developed range of skills and judgments, acquired through a combination of experience and education. The expert RDN builds and maintains the highest level of knowledge, skills, and behaviors, including leadership and vision and credentials.

Standards and indicators presented in Figure 1 and Figure 2 (available online at www.andjrnl.org) in boldface type originate from the Academy's Revised 2012 SOP in Nutrition Care and SOPP for RDs³ and should apply to RDNs in all three levels. Several indicators developed for this focus area not in boldface type are identified as applicable to all levels of practice. Where an "X" is placed in all three levels of practice, it is understood that all RDNs in nutrition support are accountable for practice within each of these indicators. However, the depth with which an RDN performs each activity will increase as the individual moves beyond the competent level. Several levels of practice are considered in this document: thus, individuals should assume a holistic view of the SOP and SOPP for RDNs in Nutrition Support. The totality of individual practice defines the level of the practitioner, not any one indicator or standard.

RDNs in nutrition support should review these SOP and SOPP at regular intervals to evaluate their individual focus area knowledge, skill, and competence. Regular self-evaluation helps identify opportunities to improve and/or enhance practice and professional performance. This self-appraisal also enables nutrition support RDNs to better apply these

Standards in CDR's Professional Development Portfolio process and each of its five steps: reflection, self-assessment, planning, improvement, and commitment to lifelong learning¹⁶ (Figure 4). RDNs, regardless of practice setting, should pursue additional training to maintain currency and to expand their individual scope of practice within the limitations of the legal scope of practice, defined by State law. RDNs are expected to practice only at the level at which they are competent, which will vary depending on education, training, and experience.¹⁷ RDNs should gain knowledge and skill training, and collaborate with other RDNs in nutrition support to promote consistency in practice and performance and continuous quality improvement. See Figure 5 for case examples of how RDNs in different roles, at different levels of practice, may use the SOP and SOPP in Nutrition Support.

In some instances, components of the SOP and SOPP for RDNs in Nutrition Support do not specifically differentiate between proficient-level and expertlevel practice. In these areas, it was the consensus of the content experts that the distinctions are subtle, captured in the knowledge, experience, and intuition demonstrated in the context of practice at the expert level, which combines dimensions of understanding, performance, and value as an integrated whole.¹⁸ A wealth of knowledge is embedded in the experience, discernment, and practice of expert-level RDN practitioners.

FUTURE DIRECTIONS

The SOP and SOPP for RDNs in Nutrition Support are innovative and dynamic documents. Future revisions will reflect changes and advances in practice, nutrition support, dietetics education programs, and outcomes of practice audits. The authors acknowledge that the three practice levels will require more clarity and differentiation in content and role delineation. Competency statements that better characterize the differences among the practice levels are a goal with each revision. Today's nutrition support RDNs must create this clarity, differentiation, and definition, and strive to validate the standards, to better serve tomorrow's practitioners

and their patients, clients, and customers.

CONCLUSIONS

RDNs face complex situations every day. Addressing unique needs and applying standards appropriately are essential to providing safe, timely, person-centered quality care and service. All RDNs are advised to conduct their practice based on the most recent edition of the Code of Ethics, the Scope of Practice in Nutrition and Dietetics. the Scope of Practice for RDs, and the SOP in Nutrition Care and SOPP for RDs. The SOP and SOPP for RDNs in Nutrition Support are complementary documents and are key resources for RDNs at all knowledge and performance levels. The standards can and should be used by nutrition support RDNs in daily practice to consistently improve and appropriately demonstrate competence and value as providers of safe and effective nutrition and dietetics care and services. The standards also serve as a professional resource for self-evaluation and professional development for RDNs specializing in nutrition support practice and will be reviewed and updated every 5 years. Advances in nutrition support care and services will provide information to use in updates and to further clarify and document the specific roles and responsibilities of RDNs at each level of practice. As a quality initiative of the Academy of Nutrition and Dietetics, the Academy Dietitians in Nutrition Support Dietetic Practice Group, A.S.P.E.N. and its Dietetics Practice Section, the standards are an application of continuous quality improvement and represent an important collaborative endeavor.

These standards have been formulated to be used for individual self-evaluation and the development of practice guidelines, but not for disciplinary actions, or determinations of negligence or misconduct. These standards do not constitute medical or other professional advice, and should not be taken as such. The information presented in these standards is not a substitute for the exercise of professional judgment by the health care professional. The use of the standards for any other purpose than that for which they were formulated must be undertaken within the sole authority and discretion of the user.

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STATEMENT OF POTENTIAL CONFLICT OF INTEREST

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Standard 1: Nutrition Assessment

The registered dietitian nutritionist (RDN) uses accurate and relevant data and information to identify nutrition-related problems.

Rationale:

Nutrition assessment is the first of four steps of the Nutrition Care Process. Nutrition assessment is a systematic process of obtaining, verifying, and interpreting data in order to make decisions about the nature and cause of nutrition-related problems. It is initiated by referral and screening of individuals or groups for nutrition risk factors.

Nutrition assessment is conducted using validated tools, the five domains of nutrition assessment and comparative standards as documented in the Nutrition Care Process Terminology, eNCPT, available as an online resource (formerly the *International Dietetics & Nutrition Terminology Reference Manual* [IDNT]). Nutrition assessment is an ongoing, dynamic process that involves not only initial data collection, but also reassessment and analysis of patient/client or community needs. It provides the foundation for nutrition diagnosis, the second step of the Nutrition Care Process.

Refer to the eNCPT online.

	Font Indic ce Indicat		Academy Core RDN Standards of	_	ifies the indic evel of practic	
Each I	RDN:			Competent	Proficient	Expert
1.1	Assesse mass in	es anthrop ndex (calcı	assessment: cometric measures that may include: height, weight, body ulated as kg/m²), waist circumference, growth pattern e ranks/z scores, and weight history	х	Х	Х
	1.1A	CT ^a sca	es body composition using available diagnostic results (eg, n or DXA ^b) and/or other tools (eg, mid-arm muscle erence, bioelectrical impedance)		Х	Х
1.2	Assesse include gastroi	es laborato : acid—ba ntestinal,	n, medical tests, and procedure assessment: bry profiles, medical tests, and procedures, which may se balance, electrolyte, renal, essential fatty acid, glucose/endocrine, inflammatory, lipid, metabolic rate, nal anemia, protein, urine, and vitamin/mineral profiles	Х	Х	Х
	1.2A	barium procedi	s the need for additional diagnostic tests (eg, modified swallow study, malabsorptive studies) or therapeutic ures (eg, placement of parenteral or enteral access suitable g-term nutrition support therapy)		Х	Х
	1.2B	l .	es appropriateness and validity of tests used to evaluate n status and/or effects of nutrition support therapy		Х	Х
		1.2B1	Identifies and recognizes physical/biochemical signs and symptoms of nutrition support—related infections (eg, central line infections) or other infections affecting the nutrition care plan		Х	Х
		1.2B2	Selects and orders tests and procedures based on indications, clinical utility, and cost effectiveness for assessing nutrition status and diagnosing nutrition problems (per facility granted clinical privileges)			Х

Figure 1. Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

	Font Indicate		Academy Core RDN Standards of	_	ifies the indic	
Each I	RDN:			Competent	Proficient	Expert
		1.2B3	Demonstrates familiarity with invasive hemodynamic monitoring devices and other techniques used in the intensive care setting that may affect the nutrition care plan			Х
1.3	assessm and sub	nent): Ass ocutaneou	d physical findings assessment (often referred to as clinical esses findings from evaluation of body systems, muscle us fat wasting, oral health, hair, skin and nails, signs of Illow/breathe ability, appetite, and affect	х	Х	х
	1.3A		lidated or commonly accepted developmental, functional, ntal status evaluation tools that consider cultural, ethnic, and factors	Х	Х	Х
	1.3B	nutritio	Evaluates existing and potential access sites for delivery of nutrition support therapy (ie, enteral nutrition [EN] or parenteral nutrition [PN])		Х	Х
	1.3C	Recognizes, troubleshoots, and communicates complications of PN and/or EN and/or associated access devices; alerts appropriate patient care staff of findings in a timely manner				Х
	1.3D	physica	ns, with documented skill, comprehensive nutrition-focused I examination, including abdominal and chest/lung ation when appropriate			Х
1.4		nd nutritionent): Ass	on-related history assessment (often referred to as dietary esses	X	Х	Х
	1.4A	of food	nd nutrient intake, including its composition and adequacy and nutrient intake, meal and snack patterns, and food is and intolerances	х	Х	Х
	1.4B	diets, d	nd nutrient administration, including current and previous liet prescriptions and food modifications, eating ment, and enteral and parenteral nutrition administration	Х	Х	Х
	1.4C	prescri	tion and dietary and herbal supplement use, including otion and over-the-counter medications, herbal ations, and complementary medicine products used	Х	Х	Х
		1.4C1	Recommends and, in consultation with pharmacist, suggests alternative methods, as applicable to the situation, to minimize drug—nutrient interactions related to nutrition support therapy, including review of the vehicle used for drug delivery (eg, parenteral drug products containing glucose, lipids, sodium)		Х	Х
		1.4C2	Considers the need to add or discontinue medications that may alter nutrition status			Х

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

	Font Indicite		Academy Core RDN Standards of	_	fies the indic	
Each	RDN:			Competent	Proficient	Expert
	1.4D	nutritio feelings phenon	dge, beliefs, and attitudes including understanding of n-related concepts, conviction of the truth and s/emotions toward some nutrition-related statement or nenon, body image, and preoccupation with food ight, and readiness to change nutrition-related ors	Х	Х	Х
		1.4D1	Acknowledges previous nutrition care services/medical nutrition therapy as well as patient's/client's short- and long-term goals for nutrition intervention	Х	Х	Х
		1.4D2	Accounts for behavioral mediators (or antecedents) related to nutrition support therapy (eg, attitudes, knowledge, intentions, readiness and willingness to change, perceived social support) when applicable		X	Х
	1.4E		or, including patient/client activities and actions, which ce achievement of nutrition-related goals	Х	Х	Х
		1.4E1	Reviews self-care skills, compliance, and behaviors (eg, administration methods and use of equipment for nutrition support therapy)		Х	Х
	1.4F	availabi	affecting access to food, which influences intake and lity of a sufficient quantity of safe, healthful food and s well as food/nutrition-related supplies	х	Х	Х
		1.4F1	Evaluates ability to adhere to/participate in an appropriate nutrition support therapy regimen		X	Х
		1.4F2	Intervenes to help identify additional resources to overcome barriers		Х	Х
	1.4G	specific	I activity, cognitive, and physical ability to engage in tasks, such as self-feeding, activities of daily living (ADLs), ental activities of daily living (IADLs), and breastfeeding	Х	Х	Х
	1.4H	nutritio nutritio	n-related patient/client-centered measures, including n quality of life, and patient/client perception of his or her n intervention, cultural, ethnic, religious, and lifestyle and their impact on life	Х	х	Х
		1.4H1	Evaluates quality of life/end of life issues as relevant to the nutrition plan of care		Х	Х
		1.4H2	Evaluates outcomes and quality of life parameters in patients/clients receiving nutrition support therapy			Х
1.5	1		tory: Assesses current and past information related to I, family, and social history	Х	Х	Х
	1.5A	Investig	ates medical and family history/comorbidities	Х	Х	Х

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

	Font Indic ce Indicat		Academy Core RDN Standards of	_	ifies the indic	
Each F	RDN:			Competent	Proficient	Expert
	1.5B	utilizatio	s the effect of disease on ingestion, digestion, absorption, and on of nutrients taking into consideration clinical factors that use interference (mechanical, physiological, or psychological)	Х	Х	Х
	1.5C	Evaluate	es the impact of disease on metabolism of nutrients		Х	Х
1.6	energy,	fat, protei	dards: Identifies and uses comparative standards to estimate n, carbohydrate, fiber, fluid, vitamin, and mineral needs as well body weight, body mass index, and desired growth patterns	Х	Х	Х
	1.6A			Х	Х	Х
	1.6B	Uses refe	erence standards to design appropriate nutrition support therapy	Х	Х	Х
		1.6B1	Recognizes the effects of nutrition support therapy on the ingestion, digestion, and absorption of nutrients		Х	Х
		1.6B2	Anticipates the effects of nutrition support therapy on the metabolism and utilization of nutrients			Х
1.7		Physical activity habits and restrictions: Assesses physical activity, history of physical activity, and exercise training		Х	Х	Х
1.8	Review	s collected	d data for factors that affect nutrition and health status	Х	Х	Х
	1.8A	dietetic	Utilizes nutrition assessment data documented by the nutrition dietetic technician, registered (NDTR) or dietetic technician, registered (DTR) or other health care practitioner		Х	Х
	1.8B	obtaine	Orders or recommends additional data (eg, laboratory tests) be obtained related to factors that may affect nutrition and health status consistent with clinical privileges		Х	Х
	1.8C		es and utilizes national benchmark data to improve patient/ are and outcomes			Х
1.9			usters nutrition risk factors, complications, and assessment ossible problem areas for determining nutrition diagnoses	Х	Х	Х
1.10	Docum	ents and o	communicates:	Х	Х	Х
	1.10A	Date an	nd time of assessment	Х	Х	Х
	1.10B	Pertine	nt data (eg, medical, social, behavioral)	Х	Х	Х
	1.10C	Compa	rison to appropriate standards	Х	Х	Х
_	1.10D		client perceptions, values, and motivation related to ing problems	Х	Х	Х
	1.10E	_	s in patient/client perceptions, values, and motivation to presenting problems	Х	Х	Х
	1.10F	Reason	for discharge/discontinuation or referral, if appropriate	Х	Х	Х

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

Examples of Outcomes for Standard 1: Nutrition Assessment

- · Appropriate assessment tools and procedures (matching assessment method to situation) are implemented
- Assessment tools are applied in valid and reliable ways
- Appropriate and pertinent data are collected
- · Effective interviewing methods are utilized
- · Data are organized and categorized in a meaningful framework that relates to nutrition problems
- Data are validated
- Use of assessment data leads to the determination that a nutrition diagnosis/problem does or does not exist
- Problems that require consultation with or referral to another provider are recognized
- · Documentation and communication of assessment are complete, relevant, accurate, and timely

Standard 2: Nutrition Diagnosis

The registered dietitian nutritionist (RDN) identifies and labels specific nutrition problem(s)/diagnosis(es) that the RDN is responsible for treating.

Rationale:

Nutrition diagnosis is the second of four steps of the Nutrition Care Process. At the end of the nutrition assessment step, data are clustered, analyzed, and synthesized. This will reveal a nutrition diagnosis category from which to formulate a specific nutrition diagnosis statement.

The nutrition diagnosis demonstrates a link to determining goals for outcomes, selecting appropriate interventions and tracking progress in attaining expected outcomes. Diagnosing nutrition problems is the responsibility of the RDN.

Refer to the eNCPT online.

	Font Indicate		re Academy Core RDN Standards of	_	ifies the indic	
Each	RDN:			Competent	Proficient	Exper
2.1	Derive	s the nut	rition diagnosis(es) from the assessment data	Х	Х	Х
	2.1A	Identifi	es and labels the problem	Х	Х	Х
		2.1A1	Analyzes the assessment data to determine the impact of medical problems on the nutrition diagnosis(es)	Х	Х	Х
		2.1A2	Generates comprehensive nutrition problem list for complex patients/clients		Х	Х
		2.1A3	Synthesizes pertinent patient/client data to efficiently identify nutrition-related problems			Х
	2.1B	Determ	ines etiology (cause/contributing risk factors)	Х	Х	Х
		2.1B1	Investigates complex medical/surgical history and course to determine appropriate etiology for comprehensive nutrition problem list		Х	Х
		2.1B2	Anticipates the multifaceted effects of disease progression on the proposed nutrition diagnosis(es)			Х
	2.1C	Cluster	s signs and symptoms (defining characteristics)	Х	Х	Х
	_	2.1C1	Gathers and organizes information from the medical, surgical, and social history that could affect nutrition diagnosis	Х	Х	Х

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

	Font Indicatice Indicati		re Academy Core RDN Standards of	_	ifies the indicate vel of practic	
Each	RDN:			Competent	Expert	
		2.1C2	Analyzes signs and symptoms obtained through nutrition- focused physical examination to support proposed etiology of nutrition problem		Х	Х
		2.1C3	Investigates and identifies new etiologies for the nutrition problem based on signs and symptoms		Х	Х
		2.1C4	Identifies and recognizes physical/biochemical signs and symptoms of nutrition support-related infections (eg, central line infection) or other infections affecting the nutrition diagnosis(es)			Х
	2.1D	-	atically compares and contrasts assessment findings in ting a differential nutrition diagnosis(es)		Х	Х
2.2	Priorit	izes and c	classifies the nutrition diagnosis(es)	Х	Х	Х
	2.2A Prioritizes nutrition diagnosis(es) based on interpretation of current clinical status and goals of care		Х	Х	Х	
		2.2A1	Manages nutrition support-related problems in the context of the patient's/client's total (holistic) care, optimizing nutrition support therapy to obtain positive outcomes		Х	Х
2.3	memb	ers or oth	atrition diagnosis(es) with patients/clients/community, family her health care professionals when possible and appropriate; the patient/client to right diagnosis	х	Х	Х
	2.3A		ta from interview with patient/client/family members as riate to support nutrition diagnosis(es)	Х	Х	Х
	2.3B	diagnos	vith interdisciplinary team to verify medical/surgical is(es) and nutrition diagnosis(es) and to determine priority f nutrition diagnosis(es)		Х	Х
	2.3C	practitic specific	is licensed independent practitioners (eg, physicians, nurse oners, physician assistants) and medical record coders on the nutrition diagnosis(es) (eg, malnutrition) as applicable with and federal regulations		Х	Х
		Documents the nutrition diagnosis(es) using standardized terminology and written statement(s) that include Problem (P), Etiology (E), and Signs and Symptoms (S) (PES statement[s])			Х	Х
2.4	writte		=			
2.4	writte	coms (S) (F	=	X	Х	X

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

Examples of Outcomes for Standard 2: Nutrition Diagnosis

- Nutrition Diagnostic Statements that are:
 - Clear and concise
 - Specific—patient/client or community centered
 - Based on reliable and accurate assessment data
 - Includes date and time
- Documentation of nutrition diagnosis(es) is relevant and accurate
- Documentation of nutrition diagnosis(es) is revised and updated as additional assessment data become available

Standard 3: Nutrition Intervention

The registered dietitian nutritionist (RDN) identifies and implements appropriate, purposefully planned interventions designed with the intent of changing a nutrition-related behavior, risk factor, environmental condition, or aspect of health status for an individual, target group, or the community at large.

Rationale:

Nutrition intervention is the third of four steps of the Nutrition Care Process. It consists of two inter-related components—planning and implementation. Planning involves prioritizing the nutrition diagnoses, conferring with the patient/client and others, reviewing practice guidelines and policies, and setting goals and defining the specific nutrition intervention strategy. Implementation of the nutrition intervention/plan of care is the action phase that includes carrying out and communicating the intervention/plan of care, continuing data collection, and revising the nutrition intervention/plan of care strategy, as warranted, based on the patient/client response. An RDN implements the interventions or delegates/assigns components of nutrition intervention/plan of care to support staff in accordance with applicable laws and regulations. Nutrition intervention/plan of care

Refer to the eNCPT online.

is ultimately the responsibility of the RDN.

Indica	tors for S	Standard 3: Nutrition Intervention			
	Font Indication	cators are Academy Core RDN Standards of tors	The "X" signifies the indicators for the level of practice		
Each I	RDN:		Competent	Proficient	Expert
Plans	the Nutrit	ion Intervention/Plan of Care:			
3.1	patient	zes the nutrition diagnosis(es) based on problem severity, safety, t/client needs, likelihood that nutrition intervention/plan of care will see problem, and patient/client perception of importance	Х	Х	Х
	Prioritiz	zation considerations include:			
	3.1A	Severity of nutrition risk or malnutrition	Х	Х	Х
	3.1B	Presence of comorbid diseases or conditions	Х	Х	Х
	3.1C	Actual or risk of acute complications		Х	Х
	3.1D	Anticipation of delayed/late effects of therapy (eg, metabolic abnormalities, catheter infection)		Х	Х
3.2	eviden	intervention/plan of care on best available research/evidence, ce-based guidelines (eg, Academy Evidence Analysis Library [EAL], can Society of Parenteral and Enteral Nutrition [A.S.P.E.N.]), and best es	х	Х	Х
	•		((continued on r	 next page

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

	Font Indic ice Indicat		Academy Core RDN Standards of	The "X" signi the le	ifies the indic		
Each	RDN:			Competent	Competent Proficient X		
	3.2A	and exp	critical thinking skills reflecting nutrition support knowledge erience to develop an intervention plan using existing/ e research evidence to individualize patient/client care		Х	Х	
3.3	Refers	to policies	and program standards	Х	X	Х	
3.4		with patie	ent/client, caregivers, interdisciplinary team, and other ssionals	Х	Х	Х	
	3.4A		knowledge of nutrition support therapy to plan intervention nction with health care team members		X	Х	
	3.4B	device p	pertinent data (eg, results of abdominal x-rays, access lacement [eg, intravenous catheters and feeding tubes]) aborates with other interdisciplinary team members to the provision of timely and appropriate nutrition supports		Х	Х	
	3.4C		es the collaborative process with health care team members ing the intervention			Х	
3.5	Determ	ines patier	nt/client-centered plan, goals, and expected outcomes	Х	Х	Х	
	3.5A	Anticipates need for and recommends nutrition support therapy when appropriate		Х	Х	Х	
	3.5B		Considers options (short-and long-term) and develops the most appropriate regimen for the patient/client		Х	Х	
	3.5C		Anticipates potential complications of nutrition intervention (eg, refeeding syndrome, electrolyte abnormalities)		Х	Х	
	3.5D		r transition to alternate mode of nutrition support therapy oral diet, as appropriate		Х	Х	
	3.5E	Anticipat	tes need for home nutrition support therapy		Х	Х	
3.6	Develo	ps the nuti	rition prescription	Х	Х	Х	
	3.6A		s the nutrition prescription based on nutrition assessment gnosis, goals and expected outcomes	Х	Х	Х	
		3.6A1	Determines and selects nutrition therapy (ie, oral, EN and/ or PN) and appropriate route(s) for nutrition support therapy to meet patient's/client's energy and nutrient requirements	Х	Х	Х	
		3.6A2	Determines fluid requirements and appropriate volume of EN and/or standardized PN formula	Х	Х	Х	
		3.6A3	Determines macronutrient content of EN/PN formulation Protein Carbohydrate Fat Fluid	Х	Х	Х	

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

	Font Indic ce Indicat		Academy Core RDN Standards of	_	ifies the indic	
Each I	RDN:			Competent	Expert	
		3.6A4	Determines micronutrient content of EN/PN formulation Vitamins Minerals Electrolytes Trace elements		Х	Х
3.7	Defines follow-		frequency of care including intensity, duration, and	Х	Х	Х
3.8	Utilizes	standardiz	zed terminology for describing interventions	Х	Х	Х
3.9	Identifi	es resource	es and referrals needed	Х	Х	Х
	3.9A	Educatio	nal resources	Х	Х	Х
	3.9B	Financia	assistance		Χ	Х
	3.9C	Discharg	e planning (eg, home care, durable medical equipment)		Х	Х
Impler	ments the	Nutrition In	tervention/Plan of Care:			
3.10	Collabo profess		colleagues, interdisciplinary team, and other health care	Х	Х	Х
	3.10A		ates with the medical and/or surgical team to facilitate ition support care plan	Х	Х	Х
		3.10A1	Offers alternatives and potential solutions to nutrition-related problems		Х	Х
	3.10B		nicates any revision of the nutrition support care plan with disciplinary team	Х	Х	Х
3.11	Commu	Communicates and coordinates the nutrition intervention/plan of care			Х	Х
	3.11A	care pra- inserted	ates the nutrition support therapy intervention with health ctitioners/professionals (eg, confers with peripherally central catheter (PICC) team regarding central venous efore PN initiation)		Х	X
3.12	Initiate	and indiv	ridualizes the nutrition intervention/plan of care	Х	Х	Х
3.12	3.12A	facility-s for diet dietary s individu tests an actions a compete	physician/referring practitioner-driven protocols or other pecific processes to implement, initiate, or modify orders or nutrition-related actions (eg, nutrition supplements, supplements, food texture modifications for dentition or al preferences, EN and PN, nutrition-related laboratory d medications, and nutrition education and counseling); are consistent with specialized training where required, ence, approved clinical privileges for order writing and attion policy	Х	Х	х
		3.12A1	With specialized training and clinical privileges, may order enteral feeding devices		Х	Х
		3.12A2	Recommends, in consultation with the health care team, placement and placement verification of PN access devices		Х	Х

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

	Font Indic ce Indicat		cademy Core RDN Standards of	The "X" signifies the indicate the level of practice Competent Proficient			
Each I	RDN:			Competent	Expert		
		3.12A3	With specialized training and clinical privileges, orders EN/PN regimen(s)		Х	Х	
		3.12A4	Uses results of studies (eg, CT scan, swallow evaluation) or recommends or, with clinical privileges, orders baseline laboratory tests and other procedures to support evaluation of the nutrition support therapy regimen(s): Indirect calorimetry Bioelectric impedance analysis Vitamin/mineral levels		X	Х	
		3.12A5	Facilitates the collaboration of the health care team on nutrition support therapy intervention via analytical decision making in complicated, unpredictable, and dynamic situations			Х	
	3.12B	facility-s (eg, forn laborato vitamin/ water fo where re	physician/referring practitioner-driven protocols or other pecific processes to manage nutrition support therapies nula selection, rate adjustments based on energy needs or ry results, addition of designated medications and mineral supplements to PN solutions or supplemental r EN); actions are consistent with specialized training equired, competence, approved clinical privileges for riting and organization policy	X	X	X	
		3.12B1	Recommends, or with clinical privileges, orders laboratory tests and other monitoring methods necessary for evaluating and adjusting the nutrition support regimen: Indirect calorimetry Bioelectric impedance analysis Handgrip dynamometry 24-hour urine urea nitrogen Fecal fat test Fatty acid profile Vitamin/mineral levels		X	Х	
		3.12B2	With clinical privileges, orders adjustments in EN and/or PN formulation		Х	Х	
		3.12B3	With specialized training and clinical privileges, may place nasogastric or nasoenteric feeding tubes			Х	
		3.12B4	With clinical privileges, orders adjustments in fluid therapies or electrolyte replacements			Х	
		3.12B5	Leads the interdisciplinary team through an analytical decision-making process in complicated, unpredictable, and dynamic situations			Х	
3.13	technic	al personn	to NDTR or DTR and other administrative support and el in accordance with qualifications, organization policies, ws and regulations	Х	Х	х	

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

	Font Indic		cademy Core RDN Standards of	_	ifies the indic	
Each F	RDN:			Competent	Proficient	Expert
	3.13A	patients	es support personnel (eg, direct care provided to /clients; in the collection of laboratory data, intake/output and intake analysis)	х	Х	Х
3.14	Continu	es data co	llection	Х	Х	Х
	3.14A	Monitors	and analyzes clinical data to improve patient/client outcomes	Х	Х	Х
	3.14B		s to clinical data analysis by ordering relevant tests, and/or g the frequency of existing test orders consistent with privileges		Х	Х
3.15	Follows	up and ve	erifies that nutrition intervention/plan of care is occurring	Х	Х	Х
	3.15A	Docume	nts patient/client progress on the plan of care	Х	Х	Х
		3.15A1	Identifies barriers to implementation of the plan of care as indicated	Х	Х	Х
		3.15A2	Identifies and pursues strategies to overcome known barriers		Х	Х
3.16	Adjusts nutrition intervention/plan of care strategies, if needed, as response occurs			Х	Х	Х
	3.16A	treatmer	nutrition support therapy based on observed response to nt considering: measured nutrition parameters, clinical nd medical and pharmacological interventions		Х	Х
		3.16A1	Anticipates and solves future barriers to delivery of the plan and adjusts nutrition support care plan, as indicated			Х
	3.16B	-	nts the revised nutrition care plan consistent with best and impact on patient/client care		Х	Х
3.17	Docum	ents:				
	3.17A	Date and	d time	Х	Х	Х
	3.17B	Specific	treatment goals and expected outcomes	Х	Х	Х
	3.17C	Recomm	nended interventions	Х	X	Х
	3.17D	Adjustm	ents to the plan and justification	Х	Х	Х
	3.17E	Patient/o	client/community receptivity	Х	Х	Х
	3.17F	Referrals	s made and resources used	Х	X	Х
	3.17G	Patient/o	client comprehension	Х	X	Х
	3.17H	Barriers	Barriers to change		Х	Х
	3.171		formation relevant to providing care and monitoring sover time	Х	Х	Х
	3.17J	Plans fo	r follow up and frequency of care	Х	Х	Х
	3.17K	Rational	e for discharge or referral if applicable	х	Х	Х

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

Examples of Outcomes for Standard 3: Nutrition Intervention

- · Appropriate prioritizing and setting of goals/expected outcomes
- Patient/client, caregivers, and interdisciplinary team, as appropriate, are involved in developing nutrition intervention/plan of care
- Appropriate individualized patient/client-centered nutrition intervention/plan of care, including nutrition prescription, is developed
- Interdisciplinary collaborations are utilized
- Nutrition interventions/plan of care are delivered and actions are carried out
- Documentation of nutrition intervention/plan of care is:
 - Comprehensive
 - Specific
 - Accurate
 - Relevant
 - Timely
 - Dated and timed
- Documentation of nutrition intervention/plan of care is revised and updated

Standard 4: Nutrition Monitoring and Evaluation

The registered dietitian nutritionist (RDN) monitors and evaluates indicators and outcomes data directly related to the nutrition diagnosis, goals, and intervention strategies to determine the progress made in achieving desired outcomes of nutrition care and whether planned interventions should be continued or revised.

Rationale:

Nutrition monitoring and evaluation is the fourth step in the Nutrition Care Process. Through monitoring and evaluation, the RDN identifies important measures of change or patient/client outcomes relevant to the nutrition diagnosis and nutrition intervention/plan of care and describes how best to measure these outcomes.

Nutrition monitoring and evaluation are essential components of an outcomes management system. The aim is to promote uniformity within the profession in evaluating the efficacy of nutrition interventions/plans of care.

Refer to the eNCPT online.

Indic	ators fo	r Standard	d 4: Nutrition Monitoring and Evaluation			
	old Font Indicators are Academy Core RDN Standards of Practice Indicators			The "X" signifies the indicators the level of practice		
Each	Each RDN:				Proficient	Expert
4.1	Monitors progress:			Х	Х	Х
	4.1A	Assesses patient/client understanding and compliance with nutrition intervention/plan of care		Х	Х	Х
		4.1A1	Determines whether barriers to understanding are present and impacting the patient's/client's/caregiver's compliance with the nutrition intervention/plan of care		Х	Х
		4.1A2	Evaluates patient's/client's ability to adhere to the plan of care during hospitalization and after discharge		Х	Х
	4.1B		nines whether the nutrition intervention/plan of care is being nented as prescribed	Х	Х	х
		_		(6	continued on r	next page

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

Bold		dicators a	d 4: Nutrition Monitoring and Evaluation re Academy Core RDN Standards of	The "X" signi		
Each	RDN:			Competent	Proficient	Expert
		4.1B1	Collaborates with the interdisciplinary team to ensure patient/client understanding of the nutrition support therapy prescription	Х	Х	Х
		4.1B2	Verifies that composition and administration schedule of enteral and/or parenteral formula mirrors the nutrition support therapy prescription		Х	Х
		4.1B3	Integrates interdisciplinary input and refines prescribed nutrition intervention/plan of care			Х
	4.1C		res progress or reasons for lack of progress related to ms and interventions	Х	Х	Х
		4.1C1	Performs anthropometric measurements and nutrition- focused physical examination and obtains diagnostic test results, nutrient intake records, and procedure results (eg, swallow studies, abdominal radiographs) to evaluate therapy compliance and/or to identify an unanticipated finding		Х	Х
		4.1C2	Modifies nutrition intervention/plan of care to promote progress based on additional data		Х	Х
	4.1D		tes evidence that the nutrition intervention/plan of care is cing a desirable change in the patient/client behavior or	х	Х	Х
		4.1D1	Incorporates patient/client-specific evidence from multiple areas (eg, anthropometrics, signs and symptoms of nutrient deficiencies, biochemical data, medication use) to determine the status of established goals and outcomes		Х	Х
	4.1E	Identifi	es positive or negative outcomes	Х	Х	Х
	4.1F	Suppor	ts conclusions with evidence	Х	Х	Х
		4.1F1	Uses evidence-based standards to evaluate patient/client outcomes (eg, Academy EAL for critical illness and/or the Society of Critical Care Medicine/A.S.P.E.N. Critical Care Guidelines)	Х	Х	Х
4.2	Measu	res outco	omes:	Х	Х	Х
	4.2A	Selects	the nutrition care outcome indicator(s) to measure	Х	Х	Х
		4.2A1	Identifies individualized outcomes according to the comprehensive clinical status		Х	Х
		4.2A2	Analyzes outcome measures to assess overall effectiveness of nutrition intervention/plan of care			Х
	4.2B	Uses st	andardized nutrition care outcome indicator(s)	х	Х	Х

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

	Font Inc		re Academy Core RDN Standards of	The "X" signi the le	fies the indic	
Each	RDN:			Competent	Proficient	Expert
4.3	Evalua	tes outco	omes:	Х	Х	Х
	4.3A Compares monitoring data with nutrition prescription/go- reference standard		- · · · · · - · · · · · · · · · · · · ·	Х	Х	х
		4.3A1	Completes a detailed analysis of the indicators for each problem area using additional monitoring tools such as: • Functionality/activities of daily living • Respiratory weaning parameters • Indirect calorimetry measurement and interpretation • Detailed radiology examinations • Serial and trended laboratory test results		Х	Х
		4.3A2	Manages a comprehensive and holistic analysis of the indicators for each problem area and correlates one problem with one or more other problems			Х
		4.3A3	Benchmarks individual patient/client data to national, regional, and local data (eg, Oley Foundation, National Nosocomial Infection Surveillance System; other applicable reference standards or benchmarking systems)			Х
	4.3B		res impact of the sum of all interventions on overall patient/ nealth outcomes	Х	Х	Х
		4.3B1	Documents outcomes to assess effectiveness of intervention in comparison to expected outcomes		Х	Х
		4.3B2	Determines cost-to-benefit ratio of current evidence-based interventions/best practices and outcomes to assess need for change			Х
		4.3B3	Establishes alternative outcome measures, depending on the setting, to improve interventions and practice			Х
4.4	Docun	nents		Х	Х	Х
	4.4A	Da	ite and time	Х	Х	Х
	4.4B		dicators measured, results, and the method for obtaining easurement	Х	Х	Х
	4.4C		iteria to which the indicator is compared (eg, nutrition escription/goal or a reference standard)	Х	Х	Х
	4.4D Fa		ctors facilitating or hampering progress	Х	Х	Х
	4.4E	Ot	her positive or negative outcomes	Х	Х	Х
	4.4F	E.,	ture plans for nutrition care, nutrition monitoring and	х	Х	x

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

Examples of Outcomes for Standard 4: Nutrition Monitoring and Evaluation

- The patient/client/community outcome(s) directly relate to the nutrition diagnosis and the goals established in the nutrition intervention/plan of care. Examples include, but are not limited to:
 - Nutrition outcomes (eg, change in knowledge, behavior, food, or nutrient intake, enteral/parenteral delivery)
 - Clinical and health status outcomes (eg, change in laboratory values, body weight, blood pressure, risk factors, vitamin and mineral deficiency signs and symptoms, hydration status, clinical status, bowel function, infections (CVC^c or enteral accesses), complications (gastrointestinal, metabolic), morbidity, and mortality
 - Patient/client-centered outcomes (eg, quality of life, satisfaction, self-efficacy, self-management, functional ability)
 - Health care utilization and cost-effectiveness outcomes (eg, change in medication, special procedures, planned/ unplanned clinic visits, preventable hospital admissions, length of hospitalizations, prevented or delayed nursing home admissions, morbidity, and mortality)
- Documentation of nutrition monitoring and evaluation is:
 - Comprehensive
 - Specific
 - Accurate
 - Relevant
 - Timely
 - Dated and timed

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Nutrition Support.

^aCT=computed tomography.

^bDXA=dual-energy x-ray absorptiometry.

^cCVC=central venous catheter.

Standard 1: Quality in Practice

The registered dietitian nutritionist (RDN) provides quality services using a systematic process with identified leadership, accountability, and dedicated resources.

Rationale:

Quality practice in nutrition and dietetics is built on a solid foundation of education, credentialing, evidence-based practice, demonstrated competence, and adherence to established professional standards. Quality practice requires systematic measurement of outcomes, regular performance evaluations, and continuous improvement.

	Font Indic		Academy Core RDN Standards of Professional	The "X" signifies the indicators f the level of practice			
Each	RDN:			Competent	Proficient	Expert	
1.1	-	_	plicable laws and regulations as related to his or her e (eg, nutrition support practice)	Х	Х	Х	
	1.1A	Predicts	impact of new laws/regulations on professional activities		Х	Х	
	1.1B		tes on state regulatory boards to create regulations that pact the future of nutrition support practice			Х	
1.2	Perfori	ns within i	ndividual and statutory scope of practice	Х	Х	Х	
	1.2A		ates scope of practice as defined by state and federal rules ulations into nutrition support practice	Х	Х	Х	
	1.2B		and assures that job description complies with defined practice and assigned duties and professional bilities	Х	X	Х	
	1.2C		approval for expanded scope of practice (eg, order writing s, feeding tube placement) from organization's governing			Х	
1.3	Adhere setting		business and ethical billing practices applicable to the	Х	Х	Х	
	1.3A	Operate: provided	s within ethical reporting of nutrition support services	Х	Х	Х	
		1.3A1	Complies with billing practices to assure accuracy and honesty	Х	Х	Х	
		1.3A2	Creates sound business plan for provision of nutrition support practice		Х	Х	
		1.3A3	Monitors expected revenue from business plan and formulates revisions to the plan based on data			Х	
1.4	Quality to imp	Forum, In: rove the q	quality and safety data (eg, Institute of Medicine, National stitute for Healthcare Improvement, A.S.P.E.N., Academy uality of services provided and to enhance customer-(eg, nutrition support practice)	Х	х	Х	
	1.4A	Reviews	existing national quality and safety recommendations	Х	Х	Х	
	1.4B	Applies safety recommendations to nutrition support practice			Х	Х	

Figure 2. Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

			: Quality in Practice Academy Core RDN Standards of Professional	The "X" signi	ifies the indic	ators for
	rmance Ir		Academy core fibra standards of Froressional	_	vel of practic	
Each I	RDN:			Competent	Proficient	Expert
	1.4C	nutritio	res safety recommendations to enhance and improve in support practice and meet patient/client needs (eg, during ole-drug shortages, enteral misconnections)		Х	Х
	1.4D		os and implements policies and procedures to assure facility ince to newly formulated national quality and safety nes			Х
	1.4E		performance improvement initiatives to ensure national and safety guidelines are in place to facilitate improved es			Х
1.5	practic	-	atic performance improvement model that is based on Ige, evidence, research, and science for delivery of the ervices	х	X	Х
	1.5A	improve Improve	es and implements the use of an appropriate performance- ement model (eg, PDCA Cycle, ^c Six Sigma, ^d Rapid Cycle ement, ^e LEAN Thinking ^f) for assessing quality of nutrition delivery	Х	Х	Х
		1.5A1	Aligns selection of performance improvement model with the model preferred by the organization where the nutrition care is being delivered	Х	Х	Х
		1.5A2	Obtains training on how to utilize and lead performance improvement initiatives reflecting the organization's preferred performance improvement model		Х	Х
		1.5A3	Trains and mentors other nutrition and dietetics practitioners and health care professionals on performance improvement models		Х	X
		1.5A4	Leads interdisciplinary performance improvement initiatives with the selected model			Х
1.6			r designs an outcomes-based management system to effectiveness, and efficiency of nutrition support practice	Х	Х	Х
	1.6A	l	s colleagues and others, as applicable, in systematic les management	Х	Х	Х
		1.6A1	Collaborates with the health care team to define the role of various team members in the safety of nutrition support practice	Х	Х	Х
		1.6A2	Prioritizes performance improvement projects based on organizational priorities (eg, reimbursement, regulatory agency requirements, core measures)		Х	Х
	1.6B	1	indicators that are specific, measurable, attainable, and timely (S.M.A.R.T.)	Х	Х	Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/ patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

	Font Indic		Academy Core RDN Standards of Professional	The "X" signifies the indicators for the level of practice			
Each	RDN:			Competent	Proficient	Expert	
		1.6B1	Creates and implements indicators using the S.M.A.R.T. approach	Х	Х	Х	
		1.6B2	Evaluates and revises indicators to ensure they are S.M.A.R.T. (eg, a goal with a specific timeframe in order to make the project a high priority)	Х	Х	Х	
	1.6C	Defines	expected outcomes	Х	Х	Х	
		1.6C1	Seeks assistance as needed to select outcomes that are relevant to nutrition support delivery and are applicable to other health care team leaders/stakeholders	Х	Х	Х	
		1.6C2	Interprets clinical, patient/functional, and financial outcomes associated with safe, effective, and efficient delivery of nutrition support therapy (ie, enteral nutrition [EN] and parenteral nutrition [PN] support)		Х	Х	
		1.6C3	Defines the outcome-based management system to meet expected outcomes			Х	
	1.6D	Measur	es quality of services in terms of process and outcome	Х	Х	Х	
		1.6D1	Collects data to measure quality of services	Х	Х	Х	
		1.6D2	Identifies measureable outcomes, analyzes data, and determines need for process modifications, as appropriate		Х	Х	
		1.6D3	Creates a data collection system to capture information for quality/outcome measurement			Х	
	1.6E	Docum	ents outcomes	Х	Х	Х	
		1.6E1	Reports outcomes to appropriate individuals and groups	Х	Х	Χ	
		1.6E2	Utilizes documented outcomes to reinforce current practice or implement changes in practice		Х	Х	
		1.6E3	Reconstructs staffing and practice models or identifies other actions based on outcomes			Х	
1.7	1		Idresses potential and actual errors and hazards in rition support services	X	Х	Х	
	1.7A	Evaluat	es whether nutrition care is being delivered safely	X	Х	Χ	
		1.7A1	Identifies and educates patients/clients/families and other health care professionals regarding potential drug— nutrient interactions	Х	Х	Х	
		1.7A2	Analyzes compliance with A.S.P.E.N. guidelines on EN practice recommendations	Х	Х	Х	
		1.7A3	Analyzes compliance with A.S.P.E.N. guidelines on PN practices	Х	Х	Х	

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

Indica	tors for S	Standard 1	I: Quality in Practice				
	Font Indic		Academy Core RDN Standards of Professional	The "X" signifies the indicators for the level of practice			
Each F	RDN:			Competent	Proficient	Expert	
		1.7A4	Implements and evaluates a reporting mechanism to capture, report, and intervene in sentinel events and near misses associated with EN and PN therapy			X	
	1.7B		vely implements processes to prevent errors and harm ted with nutrition support therapies	Х	Х	Х	
		1.7B1	Develops and implements policies and procedures to ensure compliance with EN practice guidelines		Х	Х	
		1.7B2	Develops and implements policies and procedures to ensure compliance with PN practice guidelines		Х	Х	
		1.7B3	Establishes processes and guidelines to prevent harm associated with nutrition support (eg, enteral feeding tube misconnection, refeeding syndrome)		Х	Х	
1.8	SWOT	Analysis [I performance to performance goals (eg, Gap Analysis, Strengths, Weaknesses, Opportunities, and Threats], n-Do-Check-Act])	х	Х	Х	
	1.8A		s and documents action plan to address identified gaps ormance	Х	х	Х	
1.9	Evalua	tes interv	entions to improve processes and services	Х	Х	Х	
	1.9A	Perform	ns continuous quality improvement through data collection	Х	Х	Х	
	1.9B	Analyze	es data and success of action plans		Х	Х	
	1.9C	Synthes	sizes results and communicates to key stakeholders			Х	
1.10	Improv	es or enh	ances services based on measured outcomes	Х	Х	Х	
	1.10A		data and outcomes to implement changes in processes practice or seeks assistance as needed	Х	Х	Х	
	1.10B		Develops evidence-based protocols and standard order sets to promote safe practices		Х	Х	
	1.10C		tes continuous quality-improvement data and es changes in processes			Х	

Examples of Outcomes for Standard 1: Quality in Practice

- Actions are within scope of practice and applicable laws and regulations
- Use of national quality standards and best practices are evident in customer-centered services
- Performance indicators are specific, measurable, attainable, realistic, and timely (S.M.A.R.T.)
- Aggregate outcomes results meet pre-established criteria
- · Results of quality improvement activities direct refinement and advancement of practice

(continued on next page)

Standard 2: Competence and Accountability

The registered dietitian nutritionist (RDN) demonstrates competence in and accepts accountability and responsibility for ensuring safety and quality in the services provided.

Rationale:

Competence and accountability in practice includes continuous acquisition of knowledge, skills, and experience in the provision of safe, quality customer-centered service.

	Font Indic rmance In		cademy Core RD Standards of Professional	The "X" signifies the indicators for the level of practice			
Each	RDN:			Competent	Proficient	Expert	
2.1	Adheres to the Code of Ethics			Х	Х	Х	
	2.1A	Explains professi	s ethical responsibilities to clients, peers and other ionals	Х	Х	Х	
		2.1A1	Analyzes ethics issues and addresses them within the Code of Ethics.	X	Х	Х	
		2.1A2	Develops and leads an ethical philosophy with the health care team.		Х	Х	
2.2		nance (SOP	ndards of Practice (SOP) and Standards of Professional P) into practice, self-assessment, and professional	х	Х	Х	
2.3	Demonstrates and documents competence in practice and delivery of customer-centered service				х	Х	
	2.3A		s formal education, training, and participates in continuing n in nutrition support therapy	X	Х	Х	
	2.3B	Participat activities	tes in the health care institution's nutrition support-related	Х	Х	Х	
	2.3C	support t therapy,	proficient knowledge, skills, and competence in nutrition therapy (eg, nutrition pharmacology, medical nutrition nutrition pathophysiology, research basis of practice, ag, comorbidities)		Х	Х	
	2.3D	nutrition nutrition	es advanced skills, knowledge, and competence related to support therapy (eg, nutrition pharmacology, medical therapy, nutrition pathophysiology, research basis of counseling, comorbidities)			Х	
2.4	Assume	es accounta	ability and responsibility for actions and behaviors	Х	Х	Х	
	2.4A	Acknowl	edges and corrects errors	Х	Х	Х	
	2.4B		tes in continuous quality-improvement activities related to support therapy	Х	Х	Х	
	2.4C		s findings from continuous quality-improvement activities o nutrition support therapy and responds accordingly		Х	Х	

	Font Indic	ators are A	Competence and Accountability cademy Core RD Standards of Professional	_	ifies the indic	
Each I	RDN:			Competent	Proficient	Expert
	2.4D	Develops	and implements a self-directed practice philosophy			Х
2.5	Condu	cts self-asse	essment at regular intervals	Х	Х	Х
	2.5A	Identifies	needs for professional development	Х	Х	Х
	2.5B	Prioritize	s primary focus areas for professional development	Х	Х	Х
	2.5C	activities,	a plan to meet identified needs (eg, continuing-education engaging in a mentor/mentee program, additional support-related coursework)	Х	Х	Х
		2.5C1	Analyzes most effective methods to meet identified needs		Х	Х
	2.5D	Outlines	goals to assure that the developed plan is implemented	Х	Х	Х
	2.5E		s professional goals to assure that the developed plan is nted most effectively	Х	Х	Х
2.6	Design	s and imple	ements plans for professional development	Х	Х	Х
	2.6A	Docume	nts professional development activities in career portfolio	Х	Х	Х
	2.6B		nts professional development activities as per tion guidelines	Х	Х	Х
	2.6C		nd works with a mentor to direct nutrition support nal advancement	Х	Х	Х
2.7	Engage	es in evider	ce-based practice and utilizes best practices	Х	Х	Х
	2.7A	Analyzes	current practice as it relates to research findings		Х	Х
	2.7B	_	tes evidenced-based research findings and incorporates into current practice			Х
2.8	Particip	oates in pe	er review of self and others	Х	Х	Х
	2.8A	Evaluates trainees	nutrition support practice competence of peers and	X	X	Х
	2.8B		tes in the professional performance review process of peers on support practice		Х	Х
	2.8C		and improves the evaluation tools and processes of peer/ ew process			Х
2.9	Mento	rs others		Х	Х	Х
	2.9A	other nu	tes to the educational and professional development of trition and dietetics practitioners, students and health care nals through formal and informal training activities	Х	Х	Х
	2.9B		tes in mentor programs with nutrition and dietetics ners and other health care professionals		Х	Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/ patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

Indica	itors for S	tandard 2: Competence and Accountability				
	Font Indic	ators are Academy Core RD Standards of Professional dicators	The "X" signifies the indicators for the level of practice			
Each I	RDN:		Competent	Proficient	Expert	
	2.9C	Designs, operates, and evaluates mentor programs with nutrition and dietetics practitioners and other health care professionals (eg, resident training, fellow training, dietetic professional obtaining a doctorate degree)			Х	
2.10	Pursues opportunities (education, training, credentials) to advance practice in accordance with laws and regulations and requirements of practice setting			Х	Х	
	2.10A	Participates in continuing education opportunities relevant to nutrition support practice locally, regionally, and nationally	Х	Х	Х	
	2.10B	Maintains membership in professional societies devoted to nutrition support practice	Х	Х	Х	
	2.10C	Develops and implements a plan for achieving/advancing knowledge and practice (eg, specialty certification, research participation, speaking engagements)	х	Х	Х	
	2.10D	Develops and implements a plan for achieving/enhancing expert practice (eg, maintains specialty certifications or credentials, obtains advanced degree[s], has acquired years of on-the-job experience, designs and conducts research that contributes to evidence-based practice, completes advanced practice fellowship)		Х	Х	

Examples of Outcomes for Standard 2: Competence and Accountability

- Practice reflects the Code of Ethics
- Practice reflects the Standards of Practice and Standards of Professional Performance
- Competence is demonstrated and documented
- Safe, quality customer-centered service is provided
- Self-assessments are conducted regularly
- Professional development needs are identified
- Directed learning is demonstrated
- Practice reflects evidence-based practice and best practices
- Relevant opportunities (education, training, credentials, certifications) are pursued to advance practice
- Commission on Dietetic Registration recertification requirements are met

(continued on next page)

Standard 3: Provision of Services

The registered dietitian nutritionist (RDN) provides safe, quality service based on customer expectations and needs, and the mission and vision of the organization/business.

Rationale:

Quality programs and services are designed, executed, and promoted based on the RDN's knowledge, experience, and competence in addressing the needs and expectations of the organization/business and its customers.

		dicators a Indicator	re Academy Core RDN Standards of Professional s	The "X" signi the le		
Each	RDN:			Competent	Proficient	Expert
3.1			or leads in development and maintenance of programs/ dress needs of the customer or target population(s)	Х	Х	Х
	3.1A	_	program/service development with the mission, vision, and expectations and outputs of the organization/business	Х	Х	Х
		3.1A1	Demonstrates need for specific nutrition support-related services, eg, home enteral feeding clinic		Х	Х
		3.1A2	Develops and implements a specific nutrition support- related program or service		Х	Х
		3.1A3	Develops programs that meet or exceed the Standards of Excellence in Nutrition and Dietetics for Organizations, specifically Quality of Leadership, Quality of Organization, Quality of Practice, and Quality of Outcomes ¹⁹			Х
	3.1B	custom	the needs, expectations, and desired outcomes of the er (eg, patient/client, administrator, client organization[s]) in m/service development	х	Х	Х
		3.1B1	Develops nutrition support therapy services/programs to accommodate patient/client needs and lifestyles with the consideration of and input from caregivers, when appropriate		Х	Х
		3.1B2	Synthesizes the results and outcomes of the services and programs to create new and unique offerings to meet patients/clients and caregivers needs			Х
	3.1C		decisions and recommendations that reflect stewardship of elent, finances, and environment	Х	Х	Х
	3.1D		es programs and services that are customer-centered, lly appropriate, and minimize health disparities	Х	Х	Х
		3.1D1	Adapts practices to minimize or eliminate health disparities associated with culture, race, sex, socioeconomic status, age, and other factors	Х	Х	Х
3.2	practit	-	c access and referral to credentialed nutrition and dietetics r quality food, nutrition, and nutrition support therapy services	х	Х	Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

		dicators a Indicator	re Academy Core RDN Standards of Professional s	_	ifies the indic	
Each	RDN:			Competent	Proficient	Expert
	3.2A		utes to or designs referral systems that promote access to d, credentialed nutrition and dietetics practitioners	Х	Х	Х
	3.2B	_	referral systems that match qualified credentialed RDNs in support practice with the needs of the public		Х	Х
		3.2B1	Synthesizes results of referrals to develop plans for medical home or accountable care group within the organization			Х
	3.2C	request	patients/clients/customers to appropriate providers when ted services or identified needs exceed the RDN's individual of practice	х	Х	Х
		3.2C1	Refers patients/clients/customers to other health care professionals, such as speech pathologists, home care nurses, pharmacists, social workers	Х	Х	Х
	3.2D		rs effectiveness of referral systems and modifies as needed to edesirable outcomes	Х	Х	Х
		3.2D1	Documents the effectiveness of nutrition support referral processes and systems using a quality-improvement model		Х	Х
		3.2D2	Leads health care team to create appropriate changes to existing referral systems, or to create new ones			Х
3.3	Contri	butes to	or designs nutrition support/customer-centered services	Х	Х	Х
	3.3A	Assesse	es needs, beliefs/values, goals, and resources of the customer	Х	Х	Х
		3.3A1	Applies patient/client values and goals to the provision of nutrition support therapy	X	Х	Х
		3.3A2	Anticipates the needs, goals and resources of patients/clients receiving nutrition support therapy		Х	Х
	3.3B	conditi	knowledge of the customer's/target population's health ons, cultural beliefs, and business objectives/services to guide and delivery of customer-centered services	х	Х	х
		3.3B1	Establishes systematic processes to identify, track and update available nutrition support resources for patients/clients		Х	Х
	3.3C		unicates principles of disease prevention and behavioral appropriate to the customer or target population	Х	х	Х
		3.3C1	Understands theoretical strategies related to behavior change and supports patients/clients readiness to change		Х	Х
		3.3C2	Applies behavior change strategies to patient/client goal- setting and therapy compliance			Х
	3.3D		orates with the customers to set priorities, establish goals, and customer-centered action plans to achieve desirable outcomes	х	Х	Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

			d 3: Provision of Services			
		dicators a Indicator	re Academy Core RDN Standards of Professional s	_	ifies the indic	
Each	RDN:			Competent	Proficient	Expert
		3.3D1	Collaborates with other health care providers to design nutrition support therapy that reflect patient's/client's needs and wishes	Х	Х	Х
	3.3E	Involve	s patients/clients/customers in decision making	Х	Х	Х
		3.3E1	Designs nutrition support therapy according to patients'/ clients' needs and lifestyles with consideration of and input from caregivers when appropriate	Х	Х	Х
		3.3E2	Guides and teaches patients/clients and their support networks in health care decision making and goal setting to maximize the positive effects of interventions and outcome measures		Х	Х
	3.3F	Recogn	izes patient/client concepts of illness and their cultural beliefs	Х	Х	Х
		3.3F1	Adapts practices to meet the needs of culturally (race, ethnicity, age) diverse populations	Х	Х	Х
		3.3F2	Educates patients/clients/consumers/customers and other caregivers in making informed choices in the provision of nutrition support as related to ethical issues			Х
3.4			on support programs/services in an organized, collaborative, entered manner	Х	Х	Х
	3.4A		orates and coordinates with peers, colleagues, and within sciplinary teams	Х	Х	Х
		3.4A1	Reviews patient/client care plan with the interdisciplinary team at regular intervals to provide safe, efficacious, and evidence-based nutrition support therapy	Х	Х	Х
		3.4A2	Generates appropriate nutrition support therapy care plans with the interdisciplinary team to meet unique needs of patients/clients with complex, chronic conditions		Х	Х
		3.4A3	Serves as a resource for other health care providers on ethical issues related to nutrition support therapy			Х
	3.4B	nutritio system interdis	pates or leads in the design, execution, and evaluation of support programs and services (eg, nutrition screening, medical and retail foodservice, electronic health records, sciplinary programs, community education) for patients/customers	Х	х	Х
		3.4B1	Coordinates process, within the interdisciplinary nutrition support team or service, to review and revise nutrition support screening tools and procedures		Х	Х
		3.4B2	Leads an interdisciplinary nutrition support team, using expert knowledge and critical thinking, to develop and implement nutrition support team services and policies			Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/ patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

		licators a	re Academy Core RDN Standards of Professional	_	ifies the indic	
Each	RDN:			Competent	Proficient	Expert
	3.4C	suppor technol	os or contributes to design and maintenance of nutrition t-related policies, procedures, protocols, standards of care, ogy resources, and training materials that reflect evidence- practice in accordance with applicable laws and regulations	Х	х	х
		3.4C1	Plans and implements systems of care and services for nutrition support therapy predicated on evidence-based strategies to prevent and/or treat disease		Х	Х
		3.4C2	Develops and/or presents programs emphasizing the safe and effective delivery of nutrition support therapy		Х	Х
		3.4C3	Leads systems of care and services for the provision of nutrition support therapies, coordinating nutrition care services with other departments, home care services			Х
	3.4D	enhance practice and me include or facili therape enteral and me replace but not screeni	rates in or develops process for clinical privileges required for ed activities and expanded roles consistent with state e acts, federal and state regulations, organization policies, edical staff rules, regulations and bylaws; enhanced activities but not limited to implementing physician-driven protocols ity-specific processes, initiating or modifying orders for entite diets, nutrition supplements, dietary supplements, and parenteral nutrition, nutrition-related laboratory tests edications, and adjustments to fluid therapies or electrolyte ments; expanded roles and nutrition-related actions include a limited to initiating and performing bedside swallowings, insertion and monitoring of nasogastric or nasoenteric tubes, and indirect calorimetry measurements	X	X	Х
		3.4D1	Develops, with a diverse team, physician-driven protocols for expanded roles and enhanced activities for RDNs in nutrition support		Х	X
		3.4D2	Develops and implements physician-driven protocols for order-writing for parenteral and enteral nutrition, and/or laboratory tests, and/or oral diets and supplements consistent with clinical privileges			Х
	3.4E	-	es with established billing regulations and adheres to ethical practices including nutrition support	Х	Х	Х
	3.4F	consist Act (HII	unicates with the interdisciplinary team and referring party ent with the Health Insurance Portability and Accountability PAA) rules for use and disclosure of customer's personal information	Х	Х	Х
3.5			personnel appropriately in the delivery of customer- accordance with laws, regulations, and organization policies	х	Х	Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

Bold	Font Inc	dicators a	d 3: Provision of Services re Academy Core RDN Standards of Professional	_	ifies the indic	
Perf	ormance	Indicator	s		vel of practic	
Each	RDN:			Competent	Proficient	Expert
	3.5A	_	s activities, including direct care to patients/clients, consistent e qualifications, experience, and competence of support nel	Х	Х	X
	3.5B		ises support personnel (eg, nutrition dietetic technician, red or dietitian technician, registered)	Х	Х	Х
		3.5B1	Trains qualified support personnel (eg, obtaining data from intake and output forms, intake analysis incorporating oral, enteral, and/or parenteral nutrition as applicable to patient/client)	Х	X	X
3.6	_		plements food and nutrition support delivery systems to of patients/clients/customers	Х	Х	Х
	3.6A	system outcom target	orates on or designs food and nutrition support delivery s to address nutrition status, health care needs and ness, and to satisfy the cultural preferences and desires of populations (eg, health care patients/clients, employee, visitors to retail venues)	Х	Х	Х
	3.6B		pates in, consults with others or leads in developing menus to s health and nutritional needs of target population(s)	Х	Х	Х
		3.6B1	Develops evidence-based guidelines for oral diet management of patients/clients/consumers with a specific disease or condition who receive nutrition support therapy		Х	Х
		3.6B2	Leads nutrition committee or interdisciplinary team to identify and implement evidence-based approaches to oral diet management of patients/clients/consumers receiving nutrition support therapy			Х
	3.6C	determ	pates in, consults, or leads interdisciplinary process for ining nutritional supplements, dietary supplements, enteral renteral nutrition formularies and delivery systems for target tion(s)	х	х	Х
		3.6C1	Actively participates in the process for determining enteral and/or parenteral nutrition formulas and delivery systems	Х	Х	Х
		3.6C2	Collects continuous quality improvement data and provides feedback on current nutrition support formularies and delivery systems		Х	Х
		3.6C3	Leads decision-making processes in case of shortages and substitutions needed in enteral and/or parenteral formulations and delivery systems based on patient/client population and safety issues			Х
3.7	Mainta	ains recor	ds of services provided	Х	Х	Х
	3.7A		ents according to organization policy, standards, and system	Х	Х	Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/ patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

		licators a Indicator	re Academy Core RDN Standards of Professional s	The "X" signi the le	fies the indic vel of practic	
Each	RDN:			Competent	Proficient	Expert
		3.7A1	Develops documentation/data collection procedures specifically suitable for nutrition support therapy		Х	Х
		3.7A2	Spearheads development of electronic or other tools suited for measuring and reporting outcomes of nutrition support therapy			Х
	3.7B		ents data management systems to support data collection, nance, and utilization	X	Х	Х
	3.7C	cost/be	ata to document outcomes of services (eg, staff productivity, nefit, budget compliance, quality of services) and provide ation for maintenance or expansion of services	Х	Х	Х
		3.7C1	Uses a continuous quality and process improvement approach to measure use of nutrition support therapy against its outcomes		Х	Х
		3.7C2	Conducts data analysis, develops report of outcomes and improvement recommendations, and disseminates findings			Х
	3.7D		ata to demonstrate compliance with accreditation standards, and regulations	X	Х	Х
	3.7E	Assesse populat	s effectiveness of nutrition support therapy in diverse ions		Х	Х
3.8			orovision of quality food, nutrition, and nutrition support of public policy	X	Х	Х
	3.8A		unicates with policy makers regarding the benefit/cost of food, nutrition, and nutrition support services	X	Х	Х
		3.8A1	Advocates for nutrition support therapy at the policy level (eg, addressing drug shortages, reimbursement)	X	Χ	Х
		3.8A2	Promotes provision of and access to nutrition support therapy in health care organizations and at home by participating in legislative and policy-making activities that influence health services and practices		Х	Х
		3.8A3	Leads advocacy activities/issues by authoring articles or delivering presentations on topics related to nutrition support therapy			Х
		3.8A4	Provides testimony at legislative and regulatory hearings and meetings			Х
	3.8B		tes in support of food and nutrition programs and services oulations with special needs	Х	х	Х
		3.8B1	Reviews evidence-based research to identify and advocate for special needs populations whose health status will benefit from nutrition support therapy	Х	Х	Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

Examples of Outcomes for Standard 3: Provision of Services

- Program/service design and systems reflect organization/business and customer needs and expectations
- Customers participate in establishing goals and customer-focused action plans
- · Customers' needs are met
- · Customers are satisfied with services and products
- Evaluations reflect expected outcomes
- Effective screening and referral services are established
- Customers have access to food assistance
- Customers have access to food and nutrition services
- Support personnel are supervised when providing nutrition care to customers
- Ethical billing practices are utilized

Standard 4: Application of Research

The registered dietitian nutritionist (RDN) applies, participates in, or generates research to enhance practice. Evidence-based practice incorporates the best available research/evidence in the delivery of nutrition and dietetics services.

Rationale:

Application, participation and generation of research promote improved safety and quality of nutrition and dietetics practice and services.

		dicators are Academy Core RDN Standards of Professional Indicators	The "X" signifies the indicators fo the level of practice			
Each	RDN:		Competent	Proficient	Expert	
4.1	Acces: practi	ses and reviews best available research/evidence for application to ce	Х	Х	Х	
	4.1A	Critically evaluates clinical literature and research findings for application to nutrition and dietetics practice	Х	Х	Х	
	4.1B	Seeks and identifies evidenced-based resources to support current practice	Х	Х	Х	
	4.1C	Assimilates new research outcomes and translates results into practice		Х	Х	
	4.1D	Identifies key questions in clinical decision making, extracts research, and adjusts practice based on strength of this evidence		Х	Х	
	4.1E	Leads application of new evidence in the practice setting			Х	
4.2	2 Utilizes best available research/evidence as the foundation for evidence- based practice			Х	Х	
	4.2A	Utilizes evidence-based tools and research when determining nutrition diagnoses, identifying intervention(s), and monitoring response	Х	Х	Х	
	4.2B	Incorporates evidence-based research into practice and is able to summarize and cite recent literature that supports the optimal approach for the routine provision of safe, effective nutrition support therapy		х	Х	

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

		dicators a Indicator	re Academy Core RDN Standards of Professional s	_	ifies the indic	
Each	RDN:			Competent	Proficient	Expert
	4.2C	science process	tes into practice knowledge of the research associated with the , physiology, and pathophysiology of complex disease ses, and utilizes this knowledge when recommending and nutrition support therapy			Х
4.3	_		available research/evidence with best practices, clinical and ertise, and customer values	Х	Х	Х
	4.3A		tes the incorporation of population-specific evidence-based h findings into clinical policies and procedures/protocols		Х	Х
		4.3A1	Assesses system barriers and facilitators to adoption of evidenced-based policies and procedures		Х	Х
		4.3A2	Incorporates knowledge of cultural diversity when integrating research in a specific patient/client population		Х	Х
		4.3A3	Reviews policies and procedures/protocols and revises as appropriate		Х	Х
4.4		butes to t	the development of new knowledge and research in nutrition	Х	Х	Х
	4.4A	conduc being, a	strates knowledge of the standards of professional and ethical t established to guide researchers in protecting the rights, well- and dignity in the recruitment and retention of human subjects cal research	Х	Х	Х
	4.4B		es nutrition support-related research questions for a broad /client population	Х	Х	Х
	4.4C	Formula populat	ates a well-defined research question for a specific patient/client tion		Х	Х
	4.4D	Designs questio	s a research study protocol to address the clinical research n		Х	Х
		4.4D1	Identifies the target population		Х	Χ
		4.4D2	Identifies measures to be applied to the clinical research project		Х	Х
		4.4D3	Proposes a research data analysis plan based on proven statistical methods		Х	Х
		4.4D4	Obtains approval, independently, from pertinent governing bodies, eg, Institutional Review Board			Х
		4.4D5	Competes successfully for peer-reviewed grants			Х
		4.4D6	Oversees all steps of research process and ensures adherence to timeline and budget			Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

Bold	Font Inc		d 4: Application of Research re Academy Core RDN Standards of Professional s		ifies the indic	
Each	RDN:			Competent	Proficient	Expert
4.5			rch through alliances and collaboration with food and tioners and other professionals and organizations	Х	Х	Х
	4.5A	Collabo	rates with research team to collect and analyze data	Х	Х	Х
		4.5A1	Advocates for and develops the use of data collection tools		Х	Χ
		4.5A2	Utilizes data analysis software and/or consults with statistician to perform appropriate statistical analysis		Х	Х
	4.5B	Designs	and/or implements studies with a multidisciplinary team		Х	Х
	4.5C	through	s with research team members to disseminate research findings n the use of didactic presentations and/or manuscript ation and submission for publication	Х	Х	Х
		4.5C1	Creates didactic presentations		Χ	Х
		4.5C2	Serves as lead author on manuscript preparation and publication			Х
	4.5D	_	es the research group and ensures team assignments are clearly and appropriately delegated through study completion			Х
4.6			intains measurable data and documents outcomes within the ice setting	Х	Х	Х
	4.6A		ns timely process improvement audits regarding nutrition t and reports findings to key stakeholders	X	Х	Х
	4.6B		tes for research purposes systematic processes to collect data iintain database in a protected setting		Х	Х
	4.6C		proven statistical methods to monitor and interpret pooled/ ate data against expected outcomes		Х	Х
	4.6D		atistical findings to construct quality and process improvement ns to facilitate future improved outcomes and quality of care			Х
4.7			iginal research findings and activities through various avenues ical, and/or basic science audiences	X	X	Х
	4.7A	local le	s findings of evidence-based nutrition support research at the vel (eg, community groups, colleagues, health care strators, and executives) through didactic presentations, tee reports, newsletters, and other modes of communication	Х	Х	Х
	4.7B	regiona	s findings of evidence-based nutrition support research at the l and/or national level through oral or web-based presentations, ws, meetings, newsletters, and other modes of communication		Х	Х
	4.7C		es and publishes manuscripts outlining findings and clinical tions for nutrition support practitioners in peer-reviewed		Х	Х
				(6	continued on r	next page)

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/ patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

Indi	cators fo	r Standar	d 4: Application of Research			
		dicators a Indicator	re Academy Core RDN Standards of Professional	_	ifies the indic	
Each	RDN:			Competent	Proficient	Expert
	4.7D	evaluat	zes venue (program outline, identifies speakers, program ions) for the dissemination of nutrition support research s at the local level		Х	Х
		4.7D1	Organizes venue (program outline, obtains speakers, program evaluations) for the dissemination of nutrition support research findings at the national or international level			Х
	4.7E		ns editorial duties as an editorial board member or reviewer for reviewed journal		Х	Х
	4.7F		es editorial duties as an editor-in-chief or associate editor for a viewed journal			Х

Examples of Outcomes for Standard 4: Application of Research

- Customers receive appropriate services based on the effective application of best available research/evidence
- Best available research/evidence is used as the foundation of evidence-based practice
- Evidence-based practice, best practices, clinical and managerial expertise, and customer values are integrated in the delivery of nutrition and dietetic services

Standard 5: Communication and Application of Knowledge

The registered dietitian nutritionist (RDN) effectively applies knowledge and expertise in communications. Rationale:

The RDN works with and through others to achieve common goals by effective sharing and application of their unique knowledge, skills and expertise in food, nutrition, dietetics, and management services.

		dicators a Indicator	re Academy Core RDN Standards of Professional s	_	ifies the indic evel of practic	
Each	RDN:			Competent	Proficient	Expert
5.1			current, evidence-based knowledge related to a particular rofession of nutrition and dietetics	Х	Х	Х
5.2	Communicates and applies best available research/evidence			Х	Х	Х
	5.2A		strates critical thinking and problem-solving skills when unicating with others	Х	Х	Х
		5.2A1	Applies best available research/evidence in conjunction with other health care professionals to individualized patient/client care	Х	Х	Х

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Each	rmance	Indicator	re Academy Core RDN Standards of Professional	The "X" signi the le	fies the indicate of the second contraction	
		marcator		Competent	Proficient	Expert
		5.2A2	Evaluates best available research/evidence in conjunction with other health care professionals to individualized patient/ client care		Х	X
		5.2A3	Generates and revises guidelines/protocols based on best available research/evidence			Х
	5.2B	Utilizes	professional media to communicate current knowledge	Х	Х	Х
5.3		unicating	iate information and most effective method or format when information and conducting nutrition education and	Х	Х	X
	5.3A		communication methods (ie, oral, print, one-on-one, group, electronic, and social media) targeted to the audience	Х	Х	Х
		5.3A1	Compares and modifies communication methods to provide education and counseling to target audience to enhance comprehension of content		Х	Χ
		5.3A2	Investigates target audience needs and designs/changes applicable communication methods			Х
	5.3B		formation technology to communicate, manage knowledge, pport decision making	Х	Х	Х
		5.3B1	Interprets effectiveness of available information technology used to communicate, manage knowledge, and support decision making		Х	X
		5.3B2	Conceptualizes the novel technology applications for nutrition support education and practice			Х
5.4	knowl	edge of h	vledge of food, nutrition, and nutrition support practice with lealth, social sciences, communication, and management in contexts	х	Х	Х
	5.4A		es and tests new methods to communicate knowledge to a of health care sources (eg, professional media, social media)	Х	Х	Х
	5.4B	Demon	strates ability to integrate and communicate new knowledge to		Х	Х
	5.4C	researc	he integration of new scientific knowledge, and/or new h methodologies, in communications with health care ionals and the lay public			Х
5.5			evidence-based knowledge, information with patients/clients, the public	Х	Х	Х
	5.5A		patients/clients, students, and interns in the application of dge and skills	Х	Х	Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/ patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

Perf		dicators a Indicator		y Core RDN Standards of Professional	The "X" signi the le	fies the indic	
Each	RDN:				Competent	Proficient	Expert
		5.5A1	-	students/interns and other health care professionals de safe and effective nutrition support therapy		Х	Х
			5.5A1i	Coaches individuals in complex patient/client management		Х	X
			5.5A2ii	Mentors individuals in advancing a specific skill set, such as feeding tube placement or indirect calorimetry interpretation			Х
	5.5B		riate and a	ients and consumers with identifying and securing available educational and other resources and	Х	Х	Х
		5.5B1		vidence-based education materials and methods, leach-back method to patient/client/customer needs		Х	Х
		5.5B2		s the understanding and appropriate incorporation tional concepts by the applicable audience		Х	Х
	5.5C	Utilizes	profession	nal writing and verbal skills in communications	х	Х	X
	nutriti	on, and r y of life o	y health ca nutrition su outcomes o				
	5.6A	مہ:امہ،ما	ا معمدامانید	anno di properti por tra posta la ligha properti la litera de properti la construita de la	v	v	V
		Applies a resou		pased practice to establish credibility; contributes as	Х	Х	Х
	5.6B	a resou Genera	rce tes evidend	ce-based practice guidelines/policies to enhance	X	X	X
	5.6B 5.6C	Genera outcom Revises within	tes evidend nes of targe and advoc the interdis	re-based practice guidelines/policies to enhance	X		
5.7	5.6C	a resou Genera outcom Revises within enhanc	tes evidence tes of targe and advoc the interdis	te-based practice guidelines/policies to enhance et populations tates evidence-based practice guidelines/policies eciplinary health care and management team to s of target populations ce improvement and research results through	X		Х
5.7	5.6C	a resource General outcome Revises within the enhance outcome attions and the second of the second outcome attions and the second outcome at the seco	tes evidence nes of targe and advoc the interdise outcome performan d presenta	te-based practice guidelines/policies to enhance et populations tates evidence-based practice guidelines/policies eciplinary health care and management team to s of target populations ce improvement and research results through		X	X
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Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

Indicators for Standard 5: Communication and Application of Knowledge						
Bold Font Indicators are Academy Core RDN Standards of Professional Performance Indicators				The "X" signifies the indicators for the level of practice		
Each	Each RDN:			Proficient	Expert	
	5.8B	Serves in a leadership role within a nutrition support organization		Х	Х	
	5.8C	Arranges and organizes workgroups within nutrition support organizations		Х	Х	
	5.8D	Investigates and proposes/implements changes to improve the quality and functions of nutrition support organizations			Х	

Examples of Outcomes for Standard 5: Communication and Application of Knowledge

- Expertise in food, nutrition, and management is demonstrated and shared
- Information technology is used to support practice
- Individuals and groups:
 - Receive current and appropriate information and customer-centered service
 - Demonstrate understanding of information received
 - Know how to obtain additional guidance from the RDN
- · Leadership is demonstrated through active professional and community involvement

Standard 6: Utilization and Management of Resources

The registered dietitian nutritionist (RDN) uses resources effectively and efficiently.

Rationale:

The RDN demonstrates leadership through strategic management of time, finances, facilities, supplies, technology, and human resources.

Indic	ators fo	r Standar	d 6: Utilization and Management of Resources			
Bold Font Indicators are Academy Core RDN Standards of Professional Performance Indicators				The "X" signifies the indicators for the level of practice		
Each	RDN:			Competent	Proficient	Expert
6.1	Uses a systematic approach to manage resources and improve operational outcomes			Х	Х	Х
	6.1A		es efficient work flow patterns to optimize time management aximize patient/client care outcomes	Х	Х	Х
		6.1A1	Proposes changes to work flow patterns to improve organizational efficiency and patient/client care outcomes		Х	Х
		6.1A2	Adjusts staffing and work flow patterns to optimize patient/ client care outcomes through efficient use of resources			Х
	6.1B	Selects	clinically appropriate and cost-effective nutrition support therapy	Х	Х	Х
		6.1B1	Develops, with the interdisciplinary team, guidelines for clinically appropriate and cost-effective use of nutrition support therapy		Х	Х
				(0	continued on r	next page)

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Nutrition Support. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services.

		dicators a Indicator	re Academy Core RDN Standards of Professional s	The "X" signifies the indicators the level of practice Competent Proficient Ex		
Each	RDN:			Competent	Expert	
		6.1B2	Analyzes and reports nutrition support therapy utilization and related costs; modifies organization/departmental practices based on results in collaboration with the interdisciplinary team			Х
6.2	and n	utrition s	agement of resources in the provision of nutrition, dietetics, upport services with the use of standardized performance penchmarking, as applicable	х	Х	х
	6.2A	Collects usage o	s productivity data and/or nutrition support therapy product data	Х	Х	Х
		6.2A1	Drafts and refines data collection tools		Х	Х
		6.2A2	Analyzes productivity and/or nutrition support therapy product usage data and modifies departmental practice based on comparison to standardized benchmarks			Х
6.3		ates safet es and pr	y, effectiveness, and value while planning and delivering oducts	Х	Х	Х
	6.3A		ers safe, effective, and cost-effective nutrition support therapy nutrition assessment and treatment process	X	Х	Х
		6.3A1	Proposes new nutrition support therapy products and equipment		Х	Х
		6.3A2	Monitors and compares impact of nutrition support therapy (positive, negative, no change) and cost-effectiveness of the therapy, including product selection, equipment, monitoring, and staffing			Х
		6.3A3	Employs mechanisms to ensure clinical effectiveness and patient/client safety while planning and delivering nutrition support-related products and services			Х
6.4	Participates in quality assurance and performance improvement (QAPI) and documents outcomes and best practices relative to resource management			Х	Х	Х
	6.4A	Collects	QAPI data using designated tools	Х	Х	Х
	6.4B	Analyze	es QAPI data to improve outcomes and identify best practices		Х	Х
	6.4C	Develo	os or adapts QAPI tools for organizational needs		Х	Х
	6.4D	Integrates quality measures and performance improvement processes into management of human and financial resources and information technology				Х
	6.4E	6.4E Shares QAPI results via professional presentations and publishing at the local, regional and national level				Х

Indic	Indicators for Standard 6: Utilization and Management of Resources								
		dicators are Academy Core RDN Standards of Professional Indicators	The "X" signifies the indicators for the level of practice						
Each	RDN:		Competent	Proficient	Expert				
6.5		res and tracks trends regarding patient/client/customer, employee and nolder satisfaction in the delivery of products and services	Х	Х	Х				
	6.5A	Develops programs and services to improve stakeholder (eg, patient/ client, caregivers, employees, administration) satisfaction with nutrition support services		Х	х				
	6.5B	Integrates nutrition support service improvements into operational excellence programs (eg, LEAN thinking)		Х	Х				
	6.5C	Leads cross-functional operational excellence team to maximize stakeholder satisfaction with nutrition support services			Х				

Examples of Outcomes for Standard 6: Utilization and Management of Resources

- Documentation of resource use is consistent with operation
- Data are used to promote, improve, and validate services
- Desired outcomes are achieved and documented
- Resources are effectively and efficiently managed

eRapid Cycle Improvement=Defined by the Robert Wood Johnson Foundation as a "quality improvement method that identifies, implements and measures changes made to improve a process or a system." This method is an important part of electronic health record (EHR) implementation because it allows continual improvement in the use of EHR technology.

fLEAN thinking=LEAN is centered on preserving value with less work. LEAN thinking changes the focus of management to one of eliminating waste and decreasing human effort. It is a production practice that considers the expenditure of resources for any goal other than the creation of value for the end customer to be wasteful, and thus a target for elimination.

^aA.S.P.E.N.=American Society for Parenteral and Enteral Nutrition.

^bAcademy=Academy of Nutrition and Dietetics.

^cPDCA=Plan-Do-Check-Act: A tool for continuous improvement.

^dSix Sigma=a set of techniques and tools for process improvement developed by Motorola in 1986.